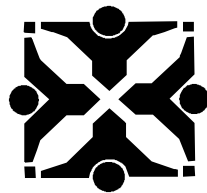


Railroad Fund

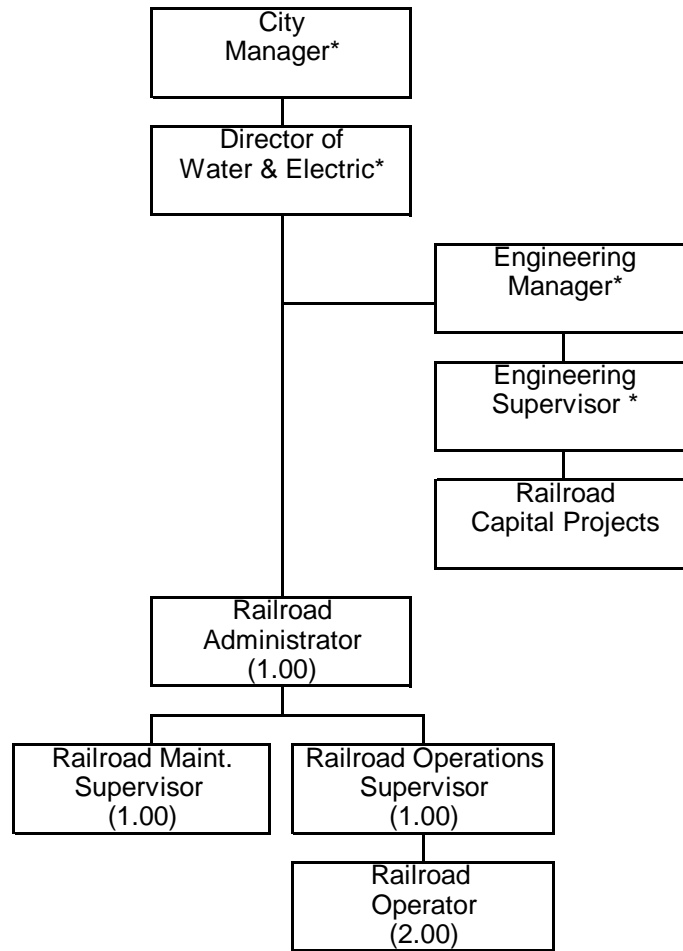


City of Columbia
Columbia, Missouri



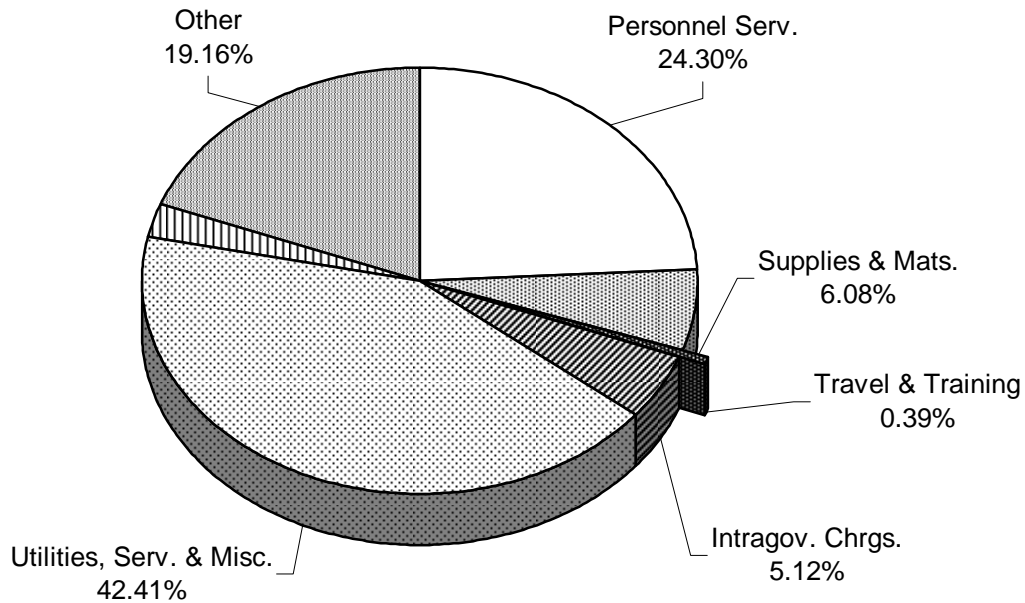
City of Columbia - Railroad

5.00 FTE Positions



* Positions not included in Railroad's FTE count

Railroad Fund FY 2008



APPROPRIATIONS

	Actual FY 2006	Budget FY 2007	Estimated FY 2007	Adopted FY 2008	% Change From Budget FY 2007
Personnel Services	\$ 239,831	\$ 392,631	\$ 287,113	\$ 406,510	3.5%
Supplies & Materials	115,492	102,775	105,727	101,671	(1.1%)
Travel & Training	3,066	5,190	6,078	6,507	25.4%
Intragovernmental Charges	53,972	70,462	70,462	85,693	21.6%
Utilities, Services & Misc.	174,691	537,051	522,770	709,435	32.1%
Capital	455,064	0	0	42,500	
Other	305,515	300,349	300,349	320,500	6.7%
Total	1,347,631	1,408,458	1,292,499	1,672,816	18.8%
Summary					
Operating Expenses	582,042	806,109	690,150	822,316	2.0%
Non-Operating Expenses	276,863	275,000	275,000	280,500	2.0%
Debt Service	28,652	25,349	25,349	40,000	57.8%
Capital Additions	0	0	0	42,500	
Capital Projects	460,074	302,000	302,000	487,500	61.4%
Total Expenses	\$ 1,347,631	\$ 1,408,458	\$ 1,292,499	\$ 1,672,816	18.8%

(THIS PAGE INTENTIONALLY LEFT BLANK)

DEPARTMENT DESCRIPTION

This fund is responsible for the operation and maintenance of the short line Columbia Terminal Railroad (COLT).

DEPARTMENT OBJECTIVES

To provide the customers of the Columbia Terminal Railroad with safe, reliable, and efficient rail service.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

Rail traffic has fluctuated due to changes in commodity prices. Traffic is projected to stabilize and grow in FY 2008.

AUTHORIZED PERSONNEL

	<u>Actual FY 2006</u>	<u>Budget FY 2007</u>	<u>Estimated FY 2007</u>	<u>Adopted FY 2008</u>	<u>Position Changes</u>
Railroad Fund Operations	5.00	5.00	5.00	5.00	
Total Personnel	5.00	5.00	5.00	5.00	
Permanent Full-Time	5.00	5.00	5.00	5.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	5.00	5.00	5.00	5.00	

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	<u>Actual FY 2006</u>	<u>Budget FY 2007</u>	<u>Estimated FY 2008</u>
Carloads	2,402	2,325	2,550
No. of Customers	21	18	19
No. of Commodities Carried	11	11	12
Revenue Tons	200,020	196,444	211,151
Revenue Ton - Miles	3,478,319	3,442,244	3,643,738
Gross Tons	359,625	350,285	379,838
Gross Ton - Miles	6,221,679	6,106,755	6,521,639
Miles of Main Track	21.34	21.34	21.34
Miles of Secondary Track	3.12	3.17	3.20
No. of Locomotives	2	2	2
No. of Employees	4	4	4
No. of Public Highway - Rail Crossings	39	39	39
No. of Private Crossings	23	23	23
No. of Public Crossings with Active Devices	13	13	13
No. of Highway - Rail Crossing Accidents	2	0	0

COMPARATIVE DATA

NOTE: Comparative Data not available.

DESCRIPTION

This fund is responsible for the operation and maintenance of the short line Columbia Terminal Railroad (COLT).

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes funds to meet the operation and maintenance requirements of the existing rail traffic.

BUDGET DETAIL

	<u>Actual FY 2006</u>	<u>Budget FY 2007</u>	<u>Estimated FY 2007</u>	<u>Adopted FY 2008</u>	<u>Percent Change</u>
Personnel Services	\$ 234,821	\$ 382,631	\$ 277,113	\$ 396,510	3.6%
Supplies and Materials	115,492	102,775	105,727	101,671	(1.1%)
Travel and Training	3,066	5,190	6,078	6,507	25.4%
Intragovernmental Charges	53,972	70,462	70,462	85,693	21.6%
Utilities, Services, & Misc.	174,691	245,051	230,770	231,935	(5.4%)
Capital	0	0	0	42,500	
Other	305,515	300,349	300,349	320,500	6.7%
Total	\$ 887,557	\$ 1,106,458	\$ 990,499	\$ 1,185,316	7.1%

AUTHORIZED PERSONNEL

	<u>Actual FY 2006</u>	<u>Budget FY 2007</u>	<u>Estimated FY 2007</u>	<u>Adopted FY 2008</u>	<u>Position Changes</u>
2629 - Railroad Maintenance Supv.	1.00	1.00	1.00	1.00	
2628 - Railroad Operations Supv.	0.00	0.00	0.00	1.00	1.00
2626 - Railroad Operator	3.00	3.00	3.00	2.00	(1.00)
2620 - Railroad Administrator	1.00	1.00	1.00	1.00	
Total Personnel	5.00	5.00	5.00	5.00	
Permanent Full-Time	5.00	5.00	5.00	5.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	5.00	5.00	5.00	5.00	

MAJOR PROJECTS

All projects are outlined in the CIP document.

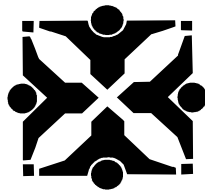
FISCAL IMPACT

CIP funding will come from enterprise revenues and a capital charge on coal deliveries. The capital charge on coal deliveries will be targeted to rail bed improvements. These are the CIP projects that replace tie, rails, and improve the rail line surface.

BUDGET DETAIL

	Actual FY 2006	Budget FY 2007	Estimated FY 2007	Adopted FY 2008	Percent Change
Personnel Services	\$ 5,010	\$ 10,000	\$ 10,000	\$ 10,000	0.0%
Supplies and Materials	0	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	0	292,000	292,000	477,500	63.5%
Capital	455,064	0	0	0	
Other	0	0	0	0	
Total	\$ 460,074	\$ 302,000	\$ 302,000	\$ 487,500	61.4%

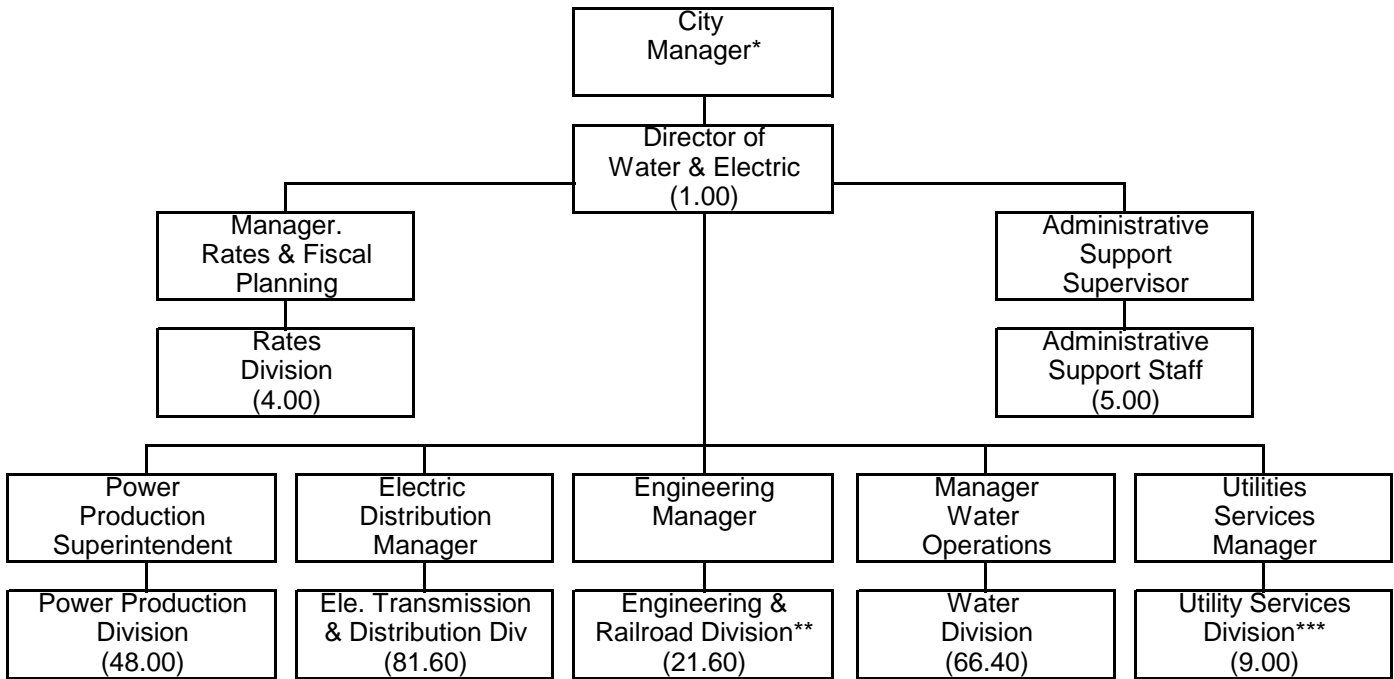
Water & Electric Utility Fund



City of Columbia
Columbia, Missouri

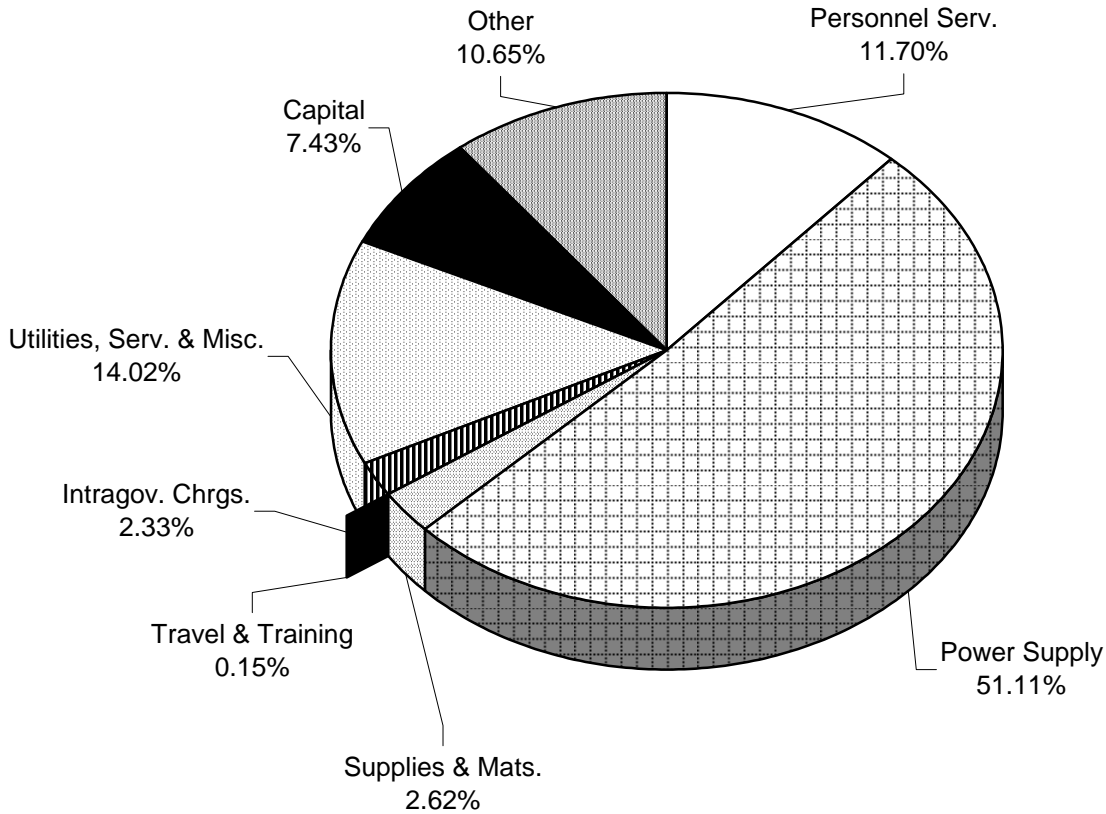


City of Columbia - Water and Electric Department
236.60 FTE Positions



* Position not included in Water & Electric's FTE count.
 ** Railroad FTE counts are recorded in the Railroad section.
 *** A portion of Utility Service's & Power Production FTE's are budgeted in Transmission and Distribution (3.0 FTE's)

Water & Electric Utility Fund - Summary FY 2008



APPROPRIATIONS

	Actual FY 2006	Budget FY 2007	Estimated FY 2007	Adopted FY 2008	% Change From Budget FY 2007
Personnel Services	\$ 14,133,907	\$ 15,016,380	\$ 15,213,596	\$ 16,006,653	6.6%
Power Supply	61,544,668	56,702,200	55,276,700	69,919,000	23.3%
Supplies & Materials	3,345,538	3,561,955	3,725,180	3,577,596	0.4%
Travel & Training	145,322	177,626	179,151	200,773	13.0%
Intragovernmental Charges	2,588,286	2,934,836	2,934,008	3,190,287	8.7%
Utilities, Services & Misc.	30,041,429	22,444,756	21,413,252	19,186,452	(14.5%)
Capital	8,739,999	19,538,550	19,542,201	10,165,404	(48.0%)
Other	11,783,582	13,498,664	14,344,373	14,564,188	7.9%
Total	\$ 132,322,731	\$ 133,874,967	\$ 132,628,461	\$ 136,810,353	2.2%
Summary					
Operating Expenses	85,904,487	86,421,402	84,344,132	99,966,441	15.7%
Non-Operating Expenses	17,641,528	18,601,642	19,342,764	20,571,560	10.6%
Debt Service	3,457,288	5,068,422	5,184,413	5,010,188	(1.1%)
Capital Additions	680,482	1,177,000	1,184,651	1,350,164	14.7%
Capital Projects	24,638,946	22,606,501	22,572,501	9,912,000	(56.2%)
Total Expenses	\$ 132,322,731	\$ 133,874,967	\$ 132,628,461	\$ 136,810,353	2.2%

(THIS PAGE INTENTIONALLY LEFT BLANK)

DEPARTMENT DESCRIPTION

The Water and Electric Utility provides the citizens of Columbia with a safe and dependable supply of drinking water and electricity.

DEPARTMENT OBJECTIVES

To provide the citizens of Columbia with service in the most effective and efficient manner possible to assure a dependable supply at the best possible cost.

AUTHORIZED PERSONNEL

	<u>Actual FY 2006</u>	<u>Budget FY 2007</u>	<u>Estimated FY 2007</u>	<u>Adopted FY 2008</u>	<u>Position Changes</u>
Water Utility	73.70	77.70	79.00	79.00	
Electric Utility	154.90	157.90	157.60	159.60	2.00
Total Personnel	228.60	235.60	236.60	238.60	2.00
Permanent Full-Time	228.00	235.00	236.00	238.00	2.00
Permanent Part-Time	0.60	0.60	0.60	0.60	
Total Permanent	228.60	235.60	236.60	238.60	2.00

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	<u>Actual FY 2006</u>	<u>Budget FY 2007</u>	<u>Estimated FY 2008</u>
Water:			
Fire hydrants installed	256	244	271
Services/meters installed	1,158	1,304	1,227
Total mains built (feet)	88,651	95,993	97,516
Developer built mains (feet)	87,306	81,338	92,544
Electric:			
New Distribution Transformers Installed	510	468	540
Electric Meters Installed	1,667	1,521	1,833
Overhead Lines Installed (Miles)	0.02	3.10	0.03
Underground Lines Installed (Miles)	28.55	17.50	31.40

COMPARATIVE DATA						
	Columbia, MO	Springfield, MO	Indepen- dence, MO	Denton, TX	Springfield, IL	Marshall, MO
Population of Service Area	94,645	186,356	115,000	108,168	154,845	12,600
Water:						
Number of Employees	73.50	130.00	95.00	75.00	99.00	22.00
Employees Per 1,000 Population	0.777	0.698	0.826	0.693	0.639	1.746
Number of Customers	42,000	78,301	48,200	28,802	50,861	4,927
Population Per Customer	2.25	2.38	2.39	3.76	3.04	2.56
Customers Per Employee	571	602	507	384	514	224
Miles of Water Mains	618.65	1,154.00	728.00	522.00	611.00	53
Customers/Mile of Water Main	67.89	67.85	66.21	55.18	83.24	92.96
Miles of Water Main/Employee	8	9	8	7	6	2
Population of Service Area	94,645	246,820	115,000	108,168	134,682	12,600
Electric:						
Number of Employees	155.60	385.00	213.00	112.00	380.00	44.00
Employees per 1,000 Population	1.644	1.560	1.852	1.035	2.821	3.492
Number of Customers	42,500	103,706	56,443	43,044	69,754	5,893
Population per Customer	2.23	2.38	2.04	2.51	1.93	2.14
Customers per Employee	273	269	265	384	184	134
Circuit Miles of Distribution Lines	713.81	1,951.00	757.70	641.13	1,111.87	117.00
Customers/Mile of Line	59.54	53.16	74.49	67.14	62.74	50.37
Miles of Line Per Employee	5	5	4	6	3	3

DESCRIPTION

The Water Utility is responsible for the supply of safe drinking water and fire protection service to the City, by providing production, treatment, and distribution systems. The utility operates a well field in the Missouri River bottoms, the McBaine Water Treatment Plant, the West Ash and South Pump Stations, elevated water towers, and a distribution system. The personnel test and set meters, install and maintain fire hydrants, operate a laboratory and water testing facility, perform all maintenance on towers, lines, leak repair, customer service calls, flush mains and service valves, and maintain a backflow prevention system. Crews do some extension of water mains; however, most are contracted due to the large amounts of machinery and personnel required. The Water Utility serves over 43,000 customers.

HIGHLIGHTS / SIGNIFICANT CHANGES

A 8% revenue increase is included. Of that amount, 3.5% is to address debt service requirements of the water bond issue passed by voters in November 2003. The remaining 4.5% is to address the increased cost of materials and services used by the utility, as well as funding part of the capital improvement plan.

BUDGET DETAIL

	Actual FY 2006	Budget FY 2007	Estimated FY 2007	Adopted FY 2008	Percent Change
Personnel Services	\$ 4,295,677	\$ 4,445,053	\$ 4,390,323	\$ 4,811,586	8.2%
Supplies & Materials	1,375,349	1,412,150	1,500,655	1,431,835	1.4%
Travel & Training	17,210	22,376	22,376	27,064	21.0%
Intragovernmental Charges	921,257	1,025,360	1,024,532	1,183,432	15.4%
Utilities, Services & Misc.	13,783,030	7,488,792	7,460,091	4,990,731	(33.4%)
Capital	1,786,514	2,484,500	2,480,500	1,104,990	(55.5%)
Other	4,175,983	4,126,622	4,679,422	5,061,706	22.7%
Total	26,355,020	21,004,853	21,557,899	18,611,344	(11.4%)
Summary					
Operating Expenses	8,428,106	9,960,834	9,989,876	10,023,828	0.6%
Non-Operating Expenses	3,979,983	4,189,600	4,747,604	5,356,060	27.8%
Debt Service	2,190,317	2,118,422	2,118,422	2,019,706	(4.7%)
Capital Additions	312,432	314,500	314,500	311,750	(0.9%)
Capital Projects	11,444,182	4,421,497	4,387,497	900,000	(79.6%)
Total Expenses	\$ 26,355,020	\$ 21,004,853	\$ 21,557,899	\$ 18,611,344	(11.4%)

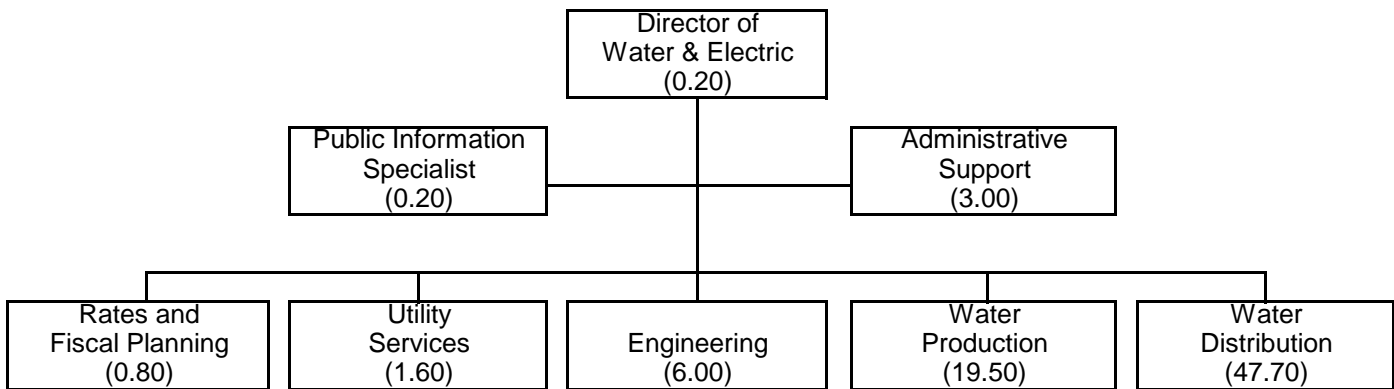
AUTHORIZED PERSONNEL

	Actual FY 2006	Budget FY 2007	Estimated FY 2007	Adopted FY 2008	Position Changes
Administration and General	10.80	10.80	11.80	11.80	
Production	19.50	19.50	19.50	19.50	
Distribution	43.40	47.40	47.70	47.70	
Total Personnel	73.70	77.70	79.00	79.00	
Permanent Full-Time	73.70	77.70	79.00	79.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	73.70	77.70	79.00	79.00	



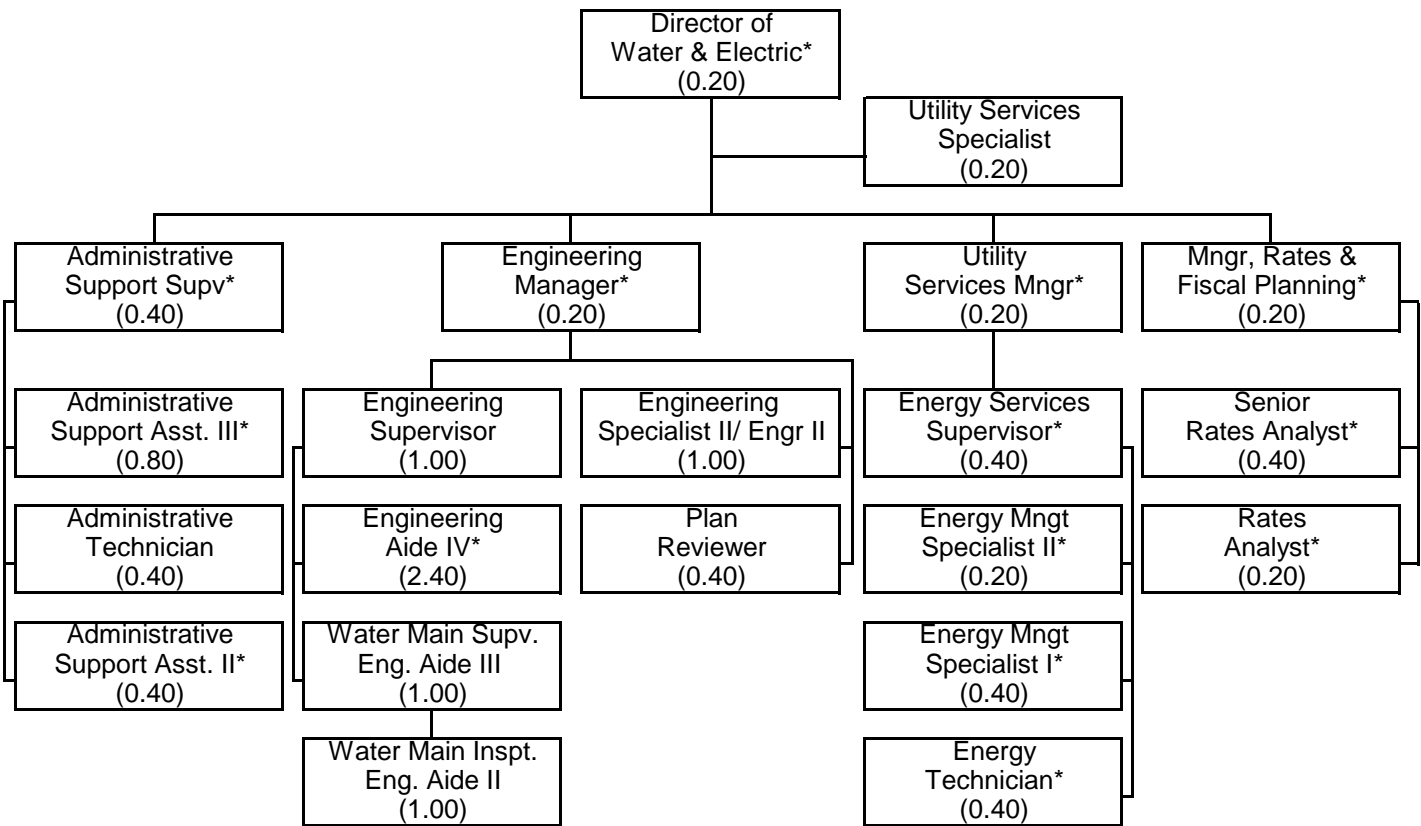
City of Columbia - Water and Electric (Water Summary)

79.00 FTE Positions





City of Columbia - Water Administration & General
11.80 FTE Positions



* Positions are budgeted in various Water and Electric divisions.

(THIS PAGE INTENTIONALLY LEFT BLANK)

DESCRIPTION

The Administrative Office is responsible for all operations of the utility. This office also includes the Engineering Division which is responsible for all extensions, planning, and layouts for construction crews, review of subdivision plans, and field review of all contract work. The Rates and Fiscal Planning Division works on the development of computer models which will provide budget projections, revenue and production requirements, rate design and cost of service studies. Also included in Administration is the Utility Services Division that is responsible for conservation and demand management programs, and marketing in general.

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes funds for rental space to house the Administrative offices, which has relocated to 105 E. Ash. In addition, the budget includes funds for normal operation and maintenance.

BUDGET DETAIL

	<u>Actual</u> <u>FY 2006</u>	<u>Budget</u> <u>FY 2007</u>	<u>Estimated</u> <u>FY 2007</u>	<u>Adopted</u> <u>FY 2008</u>	<u>Percent</u> <u>Change</u>
Personnel Services	\$ 645,788	\$ 799,720	\$ 766,584	\$ 876,350	9.6%
Supplies and Materials	21,119	39,860	37,053	25,380	(36.3%)
Travel and Training	1,769	6,464	6,464	6,464	0.0%
Intragovernmental Charges	774,657	856,311	855,483	984,597	15.0%
Utilities, Services, & Misc.	2,117,638	2,364,734	2,360,556	2,575,046	8.9%
Capital	0	0	0	37,750	
Other	4,175,983	4,126,622	4,679,422	5,061,706	22.7%
Total	\$ 7,736,954	\$ 8,193,711	\$ 8,705,562	\$ 9,567,293	16.8%

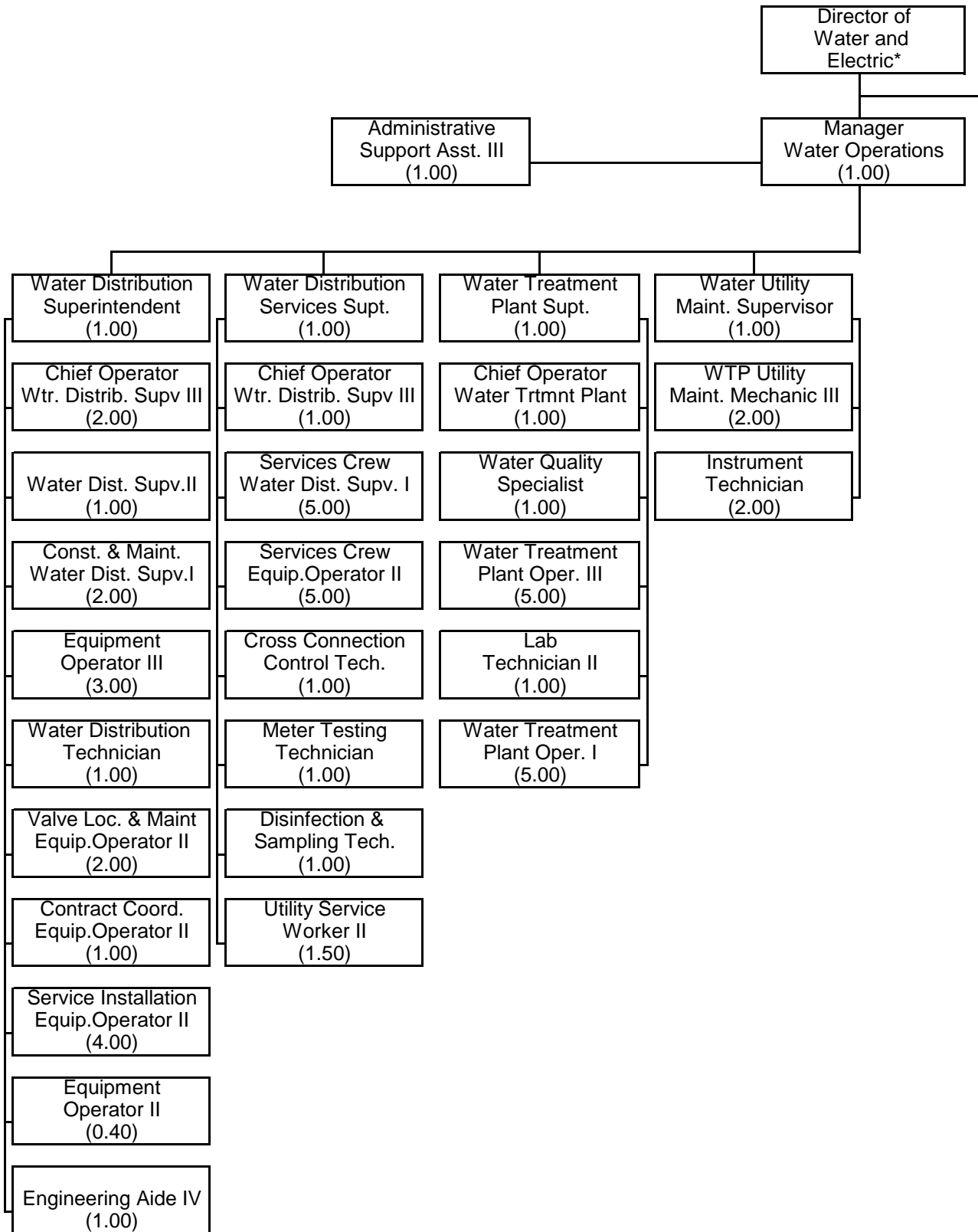
AUTHORIZED PERSONNEL

	<u>Actual</u> <u>FY 2006</u>	<u>Budget</u> <u>FY 2007</u>	<u>Estimated</u> <u>FY 2007</u>	<u>Adopted</u> <u>FY 2008</u>	<u>Position</u> <u>Changes</u>
5112 - Utility Engineer II	1.00	0.00	0.00	0.00	
5110/5100 - Eng. Spec II/Engr. II	0.00	1.00	1.00	1.00	
5109 - Engineering Supervisor	0.00	1.00	1.00	1.00	
5108 - Engineering Manager	0.00	0.20	0.20	0.20	
5105 - Supervising Engineer	1.00	0.00	0.00	0.00	
5104 - Chief Engineer	0.20	0.00	0.00	0.00	
5004 - Engineering Aide IV	2.40	2.40	2.40	2.40	
5003 - Engineering Aide III	1.00	1.00	1.00	1.00	
5002 - Engineering Aide II	1.00	1.00	1.00	1.00	
4802 - Public Information Specialist *	0.20	0.20	0.20	0.00	(0.20)
4800 - Utility Services Specialist*	0.00	0.00	0.00	0.20	0.20
4521 - Energy Technician	0.00	0.00	0.40	0.40	
4514 - Utilities Services Manager	0.20	0.20	0.20	0.20	
4513 - Energy Services Supervisor	0.40	0.40	0.40	0.40	
4512 - Energy Management Spec. II	0.00	0.00	0.20	0.20	
4511 - Energy Management Spec. I	0.40	0.40	0.40	0.40	
4503 - Mgr. Rates/Fiscal Planning	0.20	0.20	0.20	0.20	
4502 - Senior Rate Analyst	0.40	0.40	0.40	0.40	
4501 - Rate Analyst	0.20	0.20	0.20	0.20	
4102 - Plan Reviewer	0.00	0.00	0.40	0.40	
2990 - Director of Water and Light	0.20	0.20	0.20	0.20	
1400 - Administrative Technician	0.00	0.40	0.40	0.40	
1004 - Administrative Support Supv.	0.40	0.40	0.40	0.40	
1003 - Admin. Support Assistant III	0.80	0.80	0.80	0.80	
1002 - Admin. Support Assistant II	0.80	0.40	0.40	0.40	
Total Personnel	10.80	10.80	11.80	11.80	
Permanent Full-Time	10.80	10.80	11.80	11.80	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	10.80	10.80	11.80	11.80	

*In FY 2008 Public Information Specialist was reclassified to a Utility Services Specialist



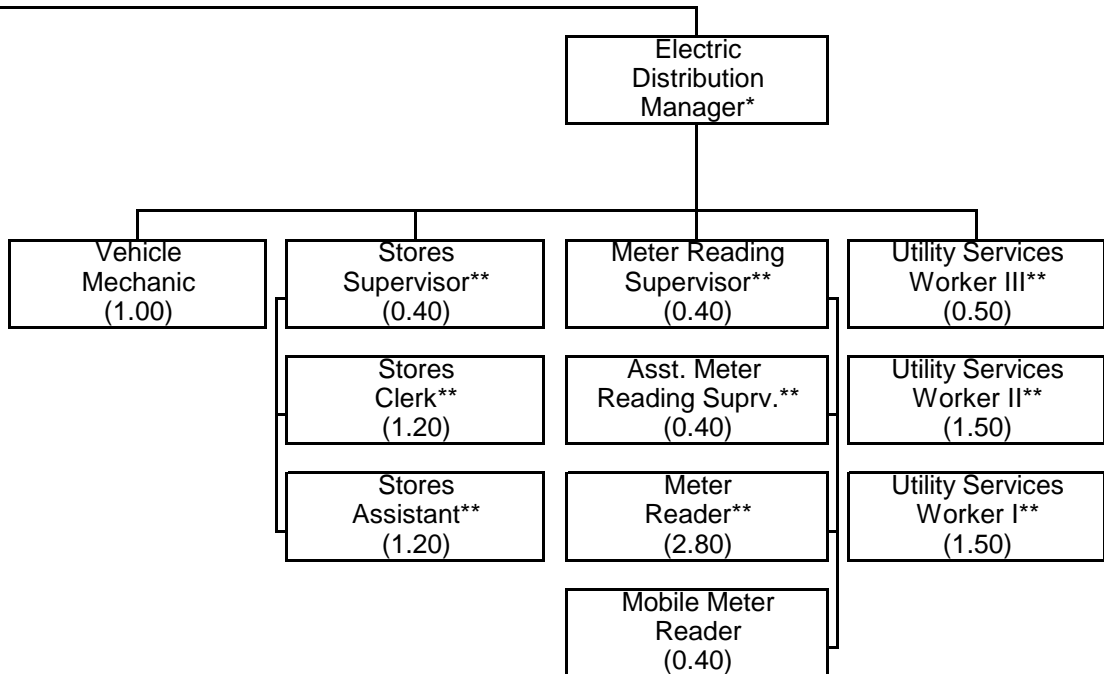
City of Columbia - Water Production & Distribution
67.20 FTE Positions



* Position not included in Production or Distribution's FTE counts.
 ** Positions are budgeted in various Water and Electric divisions and supervised by the Electric Distribution Manager.



City of Columbia - Water Production & Distribution
67.20 FTE Positions



* Position not included in Production or Distribution's FTE counts.
** Positions are budgeted in various Water and Electric divisions and supervised by the Electric Distribution Manager.

DESCRIPTION

This division is responsible for the production and treatment of water entering the distribution system. Duties include operation of the well fields, the water treatment plant and responsibility for operating a testing laboratory thereby assuring the highest quality water possible. Water treatment plant personnel are also responsible for monitoring and operating the distribution system pump stations and storage facilities.

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes funds for normal operation and maintenance.

BUDGET DETAIL

	Actual FY 2006	Budget FY 2007	Estimated FY 2007	Adopted FY 2008	Percent Change
Personnel Services	\$ 1,152,859	\$ 1,186,920	\$ 1,336,945	\$ 1,262,264	6.3%
Supplies and Materials	806,562	865,026	861,724	825,164	(4.6%)
Travel and Training	5,676	6,935	6,935	9,700	39.9%
Intragovernmental Charges	19,757	24,623	24,623	28,918	17.4%
Utilities, Services, & Misc.	1,528,218	1,866,981	1,867,013	1,736,019	(7.0%)
Capital	130,263	65,000	65,000	171,000	163.1%
Other	0	0	0	0	
Total	\$ 3,643,335	\$ 4,015,485	\$ 4,162,240	\$ 4,033,065	0.4%

AUTHORIZED PERSONNEL

	Actual FY 2006	Budget FY 2007	Estimated FY 2007	Adopted FY 2008	Position Changes
5032 - Lab Technician II	1.00	1.00	1.00	1.00	
2690 - Manager of Water Operations	0.50	0.50	0.50	0.50	
2660 - Water Plant Supt.	1.00	1.00	1.00	1.00	
2650 - Water Quality Specialist	1.00	1.00	1.00	1.00	
2645 - Wtr Trtmt Plant Chief Oper.	1.00	1.00	1.00	1.00	
2642/2643 - Wtr Trtmt Plt Op. II/ III	5.00	5.00	5.00	5.00	
2641 - Wtr Treatment Plant Oper I	3.00	5.00	5.00	5.00	
2426 - Utility Maint. Supervisor	1.00	1.00	1.00	1.00	
2425 - Utility Maint. Mechanic III	0.00	2.00	2.00	2.00	
2423 - Utility Maint. Mechanic I	4.00	0.00	0.00	0.00	
2324 - Instrument Technician	2.00	2.00	2.00	2.00	
Total Personnel	19.50	19.50	19.50	19.50	
Permanent Full-Time	19.50	19.50	19.50	19.50	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	19.50	19.50	19.50	19.50	

DESCRIPTION

This division is responsible for providing the safe, reliable distribution of the supply of water for individual consumption as well as fire protection to the citizens of Columbia. This task is accomplished through the operation of the West Ash and South Pump Stations, elevated water towers, and the distribution systems. This division tests and sets meters, installs and maintains fire hydrants, maintains all towers, lines and service valves and responds to customer service calls. Although some water main extensions are done by this division, most are contracted due to the specialized machinery and personnel required.

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes funds for the normal operation and maintenance of the division.

BUDGET DETAIL

	Actual FY 2006	Budget FY 2007	Estimated FY 2007	Adopted FY 2008	Percent Change
Personnel Services	\$ 1,966,057	\$ 2,458,413	\$ 2,286,794	\$ 2,566,212	4.4%
Supplies and Materials	547,668	507,264	601,878	581,291	14.6%
Travel and Training	9,765	8,977	8,977	10,900	21.4%
Intragovernmental Charges	126,843	144,426	144,426	169,917	17.6%
Utilities, Services, & Misc.	698,047	1,005,580	1,011,025	679,666	(32.4%)
Capital	182,169	249,500	249,500	103,000	(58.7%)
Other	0	0	0	0	
Total	\$ 3,530,549	\$ 4,374,160	\$ 4,302,600	\$ 4,110,986	(6.0%)

AUTHORIZED PERSONNEL

	Actual FY 2006	Budget FY 2007	Estimated FY 2007	Adopted FY 2008	Position Changes
6103 - Stores Supervisor	0.40	0.40	0.40	0.40	
6102 - Stores Clerk	1.20	1.20	1.20	1.20	
6101 - Storeroom Assistant	1.20	1.20	1.20	1.20	
5004 - Engineering Aide IV*	0.00	0.00	0.00	1.00	1.00
5001 - Engineering Aide I*	1.00	1.00	1.00	0.00	(1.00)
2883 - Utility Service Worker III	0.50	0.50	0.50	0.50	
2882 - Utility Service Worker II*	3.00	3.50	3.40	3.00	(0.40)
2881 - Utility Service Worker I	1.00	1.50	1.50	1.50	
2877 - Meter Reading Supervisor	0.40	0.40	0.40	0.40	
2875 - Asst. Meter Reading Supv.	0.40	0.40	0.40	0.40	
2871 - Mobile Meter Reader*	0.00	0.00	0.00	0.40	0.40
2870 - Meter Reader	2.80	2.80	2.80	2.80	
2771 - Wtr. Distrib. Services Supt.	1.00	1.00	1.00	1.00	
2690 - Manager of Water Operations	0.50	0.50	0.50	0.50	
2655 - Water Distribution Supt.	1.00	1.00	1.00	1.00	
2317 - Water Dist. Supervisor III	2.00	3.00	3.00	3.00	
2316 - Wtr Distribution Supervisor II*	0.00	0.00	0.00	1.00	1.00
2315 - Wtr Distribution Supervisor I*	2.00	2.00	2.00	7.00	5.00
2312 - Wtr Distribution Technician*	4.00	5.00	5.00	4.00	(1.00)
2304 - Lead Pipe Fitter*	5.00	5.00	5.00	0.00	(5.00)
2302 - Equipment Operator II	12.00	12.00	12.00	12.00	
2301 - Equipment Operator I	0.00	0.00	0.40	0.40	
2298 - Equipment Operator III	2.00	3.00	3.00	3.00	
2103 - Vehicle Mechanic	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
Total Personnel	43.40	47.40	47.70	47.70	
Permanent Full-Time	43.40	47.40	47.70	47.70	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	43.40	47.40	47.70	47.70	

*In FY 2008 an Engineering Aide I was reclassified to an Engineering Aide IV, Utility Service Worker II to a Mobile Meter Reader, Water Dist. Technician to Water Distr. Supervisor II and Lead Pipe Fitter to Water Distribution Supervisor I.

MAJOR PROJECTS

Projects to upgrade and replace existing water mains, as well as, expand the pumping, transmission, and storage of water are outlined in the Capital Improvement Program (CIP).

HIGHLIGHTS / GOALS

A water bond issue will be proposed to voters during FY08. Projects that will improve and upgrade the existing system have been identified. Over \$11.7 million in projects have been identified for FY08 that need to be funded. The bond proposal will cover five years. The total bond proposal is projected at \$44.5 million.

FISCAL IMPACT

FY 2008 Goal: Ballot Issue Commitments

This includes the major capital improvements that are outlined in the Capital Improvement Program (CIP). For the 2003 bond issue, voters were told that six 3.5% rate increases would be needed. FY08 will include the fourth 3.5% rate increase to cover the debt service on the 2003 bond issue.

BUDGET DETAIL

	Actual FY 2006	Budget FY 2007	Estimated FY 2007	Adopted FY 2008	Percent Change
Personnel Services	\$ 530,973	\$ 0	\$ 0	106,760	
Supplies and Materials	0	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	9,439,127	2,251,497	2,221,497	0	(100.0%)
Capital	1,474,082	2,170,000	2,166,000	793,240	(63.4%)
Other	0	0	0	0	
Total	\$ 11,444,182	\$ 4,421,497	\$ 4,387,497	900,000	(79.6%)

DESCRIPTION

The Electric Utility provides the citizens of Columbia with a safe, reliable and cost effective electric supply. This requires the Department to operate and maintain the electric generating and distribution system to serve approximately 43,400 customers.

HIGHLIGHTS / SIGNIFICANT CHANGES

A 9% revenue increase is included. Of that amount, 1% is to address debt service requirements of the electric bond issue passed by voters in August 2006. The remaining 8% is to cover part of the increased cost of purchased power.

BUDGET DETAIL

	Actual FY 2006	Budget FY 2007	Estimated FY 2007	Adopted FY 2008	Percent Change
Personnel Services	\$ 9,838,230	\$ 10,571,327	\$ 10,823,273	\$ 11,195,067	5.9%
Power Supply	61,544,668	56,702,200	55,276,700	69,919,000	23.3%
Supplies & Materials	1,970,189	2,149,805	2,224,525	2,145,761	(0.2%)
Travel & Training	128,112	155,250	156,775	173,709	11.9%
Intragovernmental Charges	1,667,029	1,909,476	1,909,476	2,006,855	5.1%
Utilities, Services & Misc.	16,258,399	14,955,964	13,953,161	14,195,721	(5.1%)
Capital	6,953,485	17,054,050	17,061,701	9,060,414	(46.9%)
Other	7,607,599	9,372,042	9,664,951	9,502,482	1.4%
Total	105,967,711	112,870,114	111,070,562	118,199,009	4.7%
Summary					
Operating Expenses	77,476,381	76,460,568	74,354,256	89,942,613	17.6%
Non-Operating Expenses	13,661,545	14,412,042	14,595,160	15,215,500	5.6%
Debt Service	1,266,971	2,950,000	3,065,991	2,990,482	1.4%
Capital Additions	368,050	862,500	870,151	1,038,414	20.4%
Capital Projects	13,194,764	18,185,004	18,185,004	9,012,000	(50.4%)
Total Expenses	\$ 105,967,711	\$ 112,870,114	\$ 111,070,562	\$ 118,199,009	4.7%

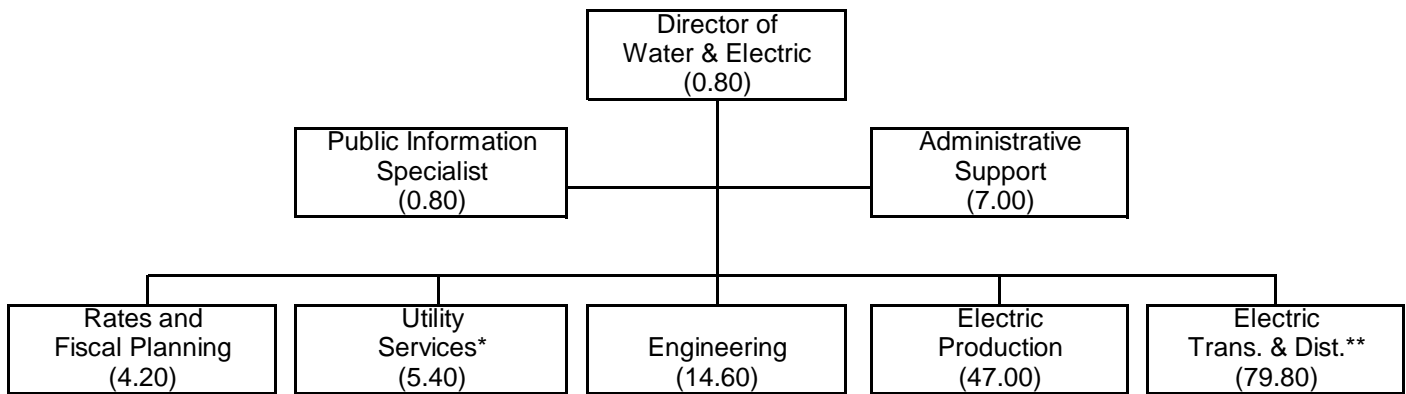
AUTHORIZED PERSONNEL

	Actual FY 2006	Budget FY 2007	Estimated FY 2007	Adopted FY 2008	Position Changes
Administration and General	25.80	28.80	28.80	29.80	1.00
Production	48.00	48.00	48.00	49.00	1.00
Transmission and Distribution	81.10	81.10	80.80	80.80	
Total Personnel	154.90	157.90	157.60	159.60	2.00
Permanent Full-Time	154.30	157.30	157.00	159.00	2.00
Permanent Part-Time	0.60	0.60	0.60	0.60	
Total Permanent	154.90	157.90	157.60	159.60	2.00



City of Columbia - Water and Electric (Electric Summary)

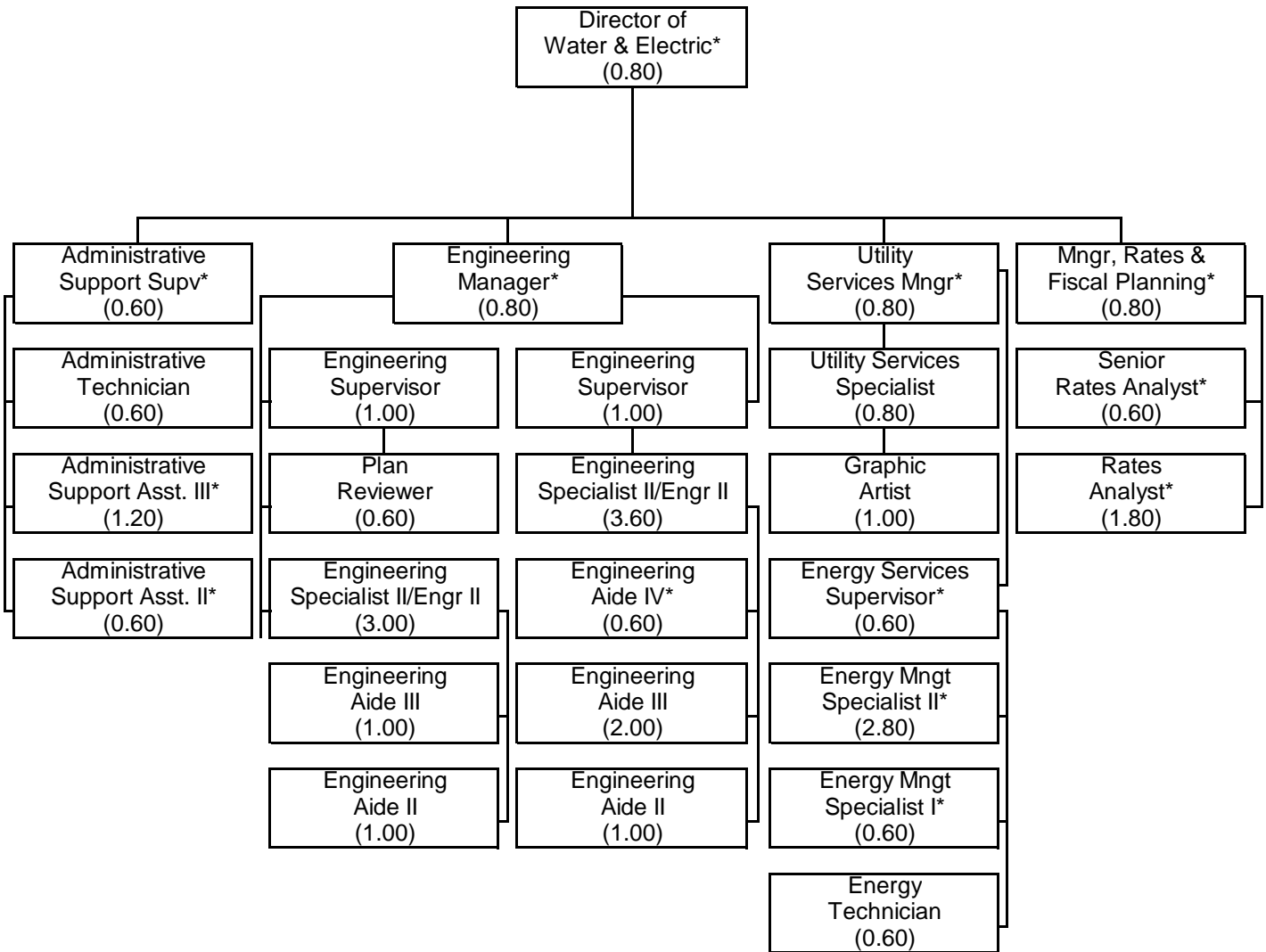
159.60 FTE Positions



* A portion of Utility Services' FTE's are budgeted in Transmission and Distribution (3.5 FTE's)
** Trans. & Dist. - Transmission and Distribution



City of Columbia - Electric Administration & General
29.80 FTE Positions



* Positions are budgeted in various Water and Electric divisions.

DESCRIPTION

The Administrative office is responsible for all operations of the utility. This office also includes the Engineering Division which is responsible for extensions, planning and layouts for construction crews, review of subdivision plans, and field review of all contract work. This group also does long-range planning and coordinates the work of consultants. The Rates and Fiscal Planning Division functions somewhat as a corporate planning division. This group works on the development of computer models which will provide load forecasting, budget projections, revenue and production requirements, rate design and cost of service studies. Also included in Administration is the Utility Services Division that is responsible for conservation and demand management programs, and marketing in general.

HIGHLIGHTS / SIGNIFICANT CHANGES

FY 2008 Goal: Equitable Service Levels

A new position is being requested in the Rates and Fiscal Planning Division. A new Rate Analyst position will be responsible for the Midwest Independent System Operator (MISO) market. The electric utility buys and sells power in the day ahead (DA) and real time (RT) markets. In addition, the electric utility receives revenue as a transmission owner. A new ancillary services market is scheduled to start during FY08. The complexity of MISO requires the undivided attention of a staff position. The Administrative offices have relocated to 105 E. Ash. The budget includes funding for the rental space.

BUDGET DETAIL

	Actual FY 2006	Budget FY 2007	Estimated FY 2007	Adopted FY 2008	Percent Change
Personnel Services	\$ 1,713,988	\$ 2,121,138	\$ 1,991,600	\$ 2,251,619	6.2%
Power Supply	0	0	0	0	
Supplies and Materials	192,121	275,400	356,373	233,861	(15.1%)
Travel and Training	36,674	61,260	53,145	61,989	1.2%
Intragovernmental Charges	1,552,391	1,766,908	1,766,908	1,846,914	4.5%
Utilities, Services, & Misc.	8,035,282	10,434,683	9,433,626	10,926,111	4.7%
Capital	24,650	82,000	89,651	104,414	27.3%
Other	7,607,599	9,372,042	9,664,951	9,502,482	1.4%
Total	\$ 19,162,705	\$ 24,113,431	\$ 23,356,254	\$ 24,927,390	3.4%

AUTHORIZED PERSONNEL

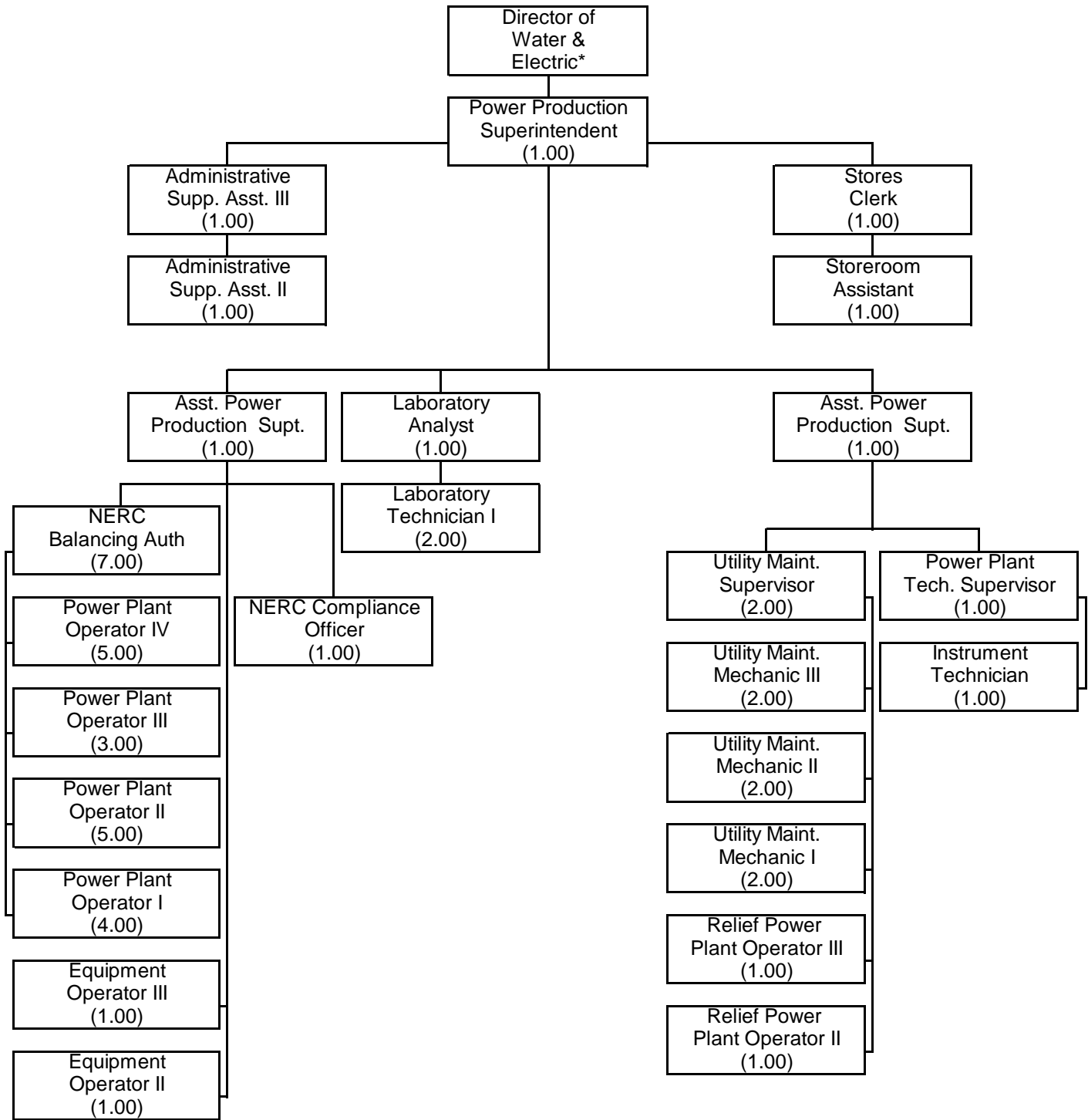
	Actual FY 2006	Budget FY 2007	Estimated FY 2007	Adopted FY 2008	Position Changes
5112 - Utility Engineer II	2.60	0.00	0.00	0.00	
5112 - Computer Engineer	1.00	0.00	0.00	0.00	
5110/5100 - Eng. Spec II/Engr. II*	0.00	4.60	5.60	6.60	1.00
5109 - Engineering Supervisor*	0.00	3.00	3.00	2.00	(1.00)
5108 - Engineering Manager	0.00	0.80	0.80	0.80	
5105 - Supervising Engineer	3.00	0.00	0.00	0.00	
5104 - Chief Engineer	0.80	0.00	0.00	0.00	
5004 - Engineering Aide IV	0.60	0.60	0.60	0.60	
5003 - Engineering Aide III	3.00	3.00	3.00	3.00	
5002 - Engineering Aide II	2.00	2.00	2.00	2.00	
4803 - Graphic Artist	1.00	1.00	1.00	1.00	
4802 - Public Information Specialist *	0.80	0.80	0.80	0.00	(0.80)
4800 - Utility Services Specialist	0.00	0.00	0.00	0.80	0.80
4521 - Energy Technician	1.00	1.00	0.60	0.60	
4514 - Utilities Services Manager	0.80	0.80	0.80	0.80	
4513 - Energy Services Supervisor	0.60	0.60	0.60	0.60	
4512 - Energy Management Spec. II	2.00	3.00	2.80	2.80	
4511 - Energy Management Spec. I	0.60	0.60	0.60	0.60	
4503 - Mgr. Rates/Fiscal Planning	0.80	0.80	0.80	0.80	
4502 - Senior Rate Analyst	0.60	0.60	0.60	0.60	
4501 - Rate Analyst	0.80	0.80	0.80	1.80	1.00
4102 - Plan Reviewer	0.00	1.00	0.60	0.60	
2990 - Director of Water and Light	0.80	0.80	0.80	0.80	
1400 - Administrative Technician	0.00	0.60	0.60	0.60	
1004 - Administrative Support Supv.	0.60	0.60	0.60	0.60	
1003 - Admin. Support Assistant III	1.20	1.20	1.20	1.20	
1002 - Admin. Support Assistant II	1.20	0.60	0.60	0.60	
Total Personnel	25.80	28.80	28.80	29.80	1.00
Permanent Full-Time	25.20	28.20	28.20	29.20	1.00
Permanent Part-Time	0.60	0.60	0.60	0.60	
Total Permanent	25.80	28.80	28.80	29.80	1.00

* In 2008, Public Information Specialist was reclassified to a Utility Services Specialist and an Engineering Supervisor was reclassified to an Engineer II.



City of Columbia - Electric Production Power Plant

49.00 FTE Positions



* Position not included in Power Plant's FTE count.
 ** Shifts consist of 8:00am-4:00pm, 4:00pm-12:00 midnight, 12:00-8:00am and a relief shift

DESCRIPTION

This division is responsible for the production of electricity for the citizens and the operation of the Municipal Power Plant. Personnel staff the City's generating station on a 24-hour per day basis. The maintenance crew performs all routine maintenance and repair work except for major overhauls and reconstruction. Personnel schedule delivery of coal, operate an industrial water treatment system, operate the boilers and turbine, cooling tower, and other equipment. A central dispatch office is operated on a 24-hour basis. Dispatching personnel arrange for and schedule all power purchases via various interconnections operated with other utilities and maintain an integrated operation with them.

HIGHLIGHTS / SIGNIFICANT CHANGES

A new position is being requested in the Production Division. A Training & Compliance Officer will be responsible for insuring that the electric utility complies with FERC, NERC and SERC standards (Federal Energy Regulatory Commission, North American Electric Reliability Corporation, and SERC Reliability Corporation). These agencies have the authority to fine the electric utility for non-compliance. Budget includes a \$13,216,800 increase in the cost of purchased power. The budget also includes funds for the normal operation and maintenance of the division.

BUDGET DETAIL

	Actual FY 2006	Budget FY 2007	Estimated FY 2007	Adopted FY 2008	Percent Change
Personnel Services	\$ 2,712,200	\$ 2,994,788	\$ 2,940,385	\$ 3,235,155	8.0%
Power Supply	61,544,668	56,702,200	55,276,700	69,919,000	23.3%
Supplies and Materials	546,091	616,118	650,330	609,771	(1.0%)
Travel and Training	56,999	58,530	65,520	58,530	0.0%
Intragovernmental Charges	29,204	35,629	35,629	41,102	15.4%
Utilities, Services, & Misc.	723,482	1,923,852	1,916,326	1,153,135	(40.1%)
Capital	135,612	190,000	190,000	355,000	86.8%
Other	0	0	0	0	
Total	\$ 65,748,256	\$ 62,521,117	\$ 61,074,890	\$ 75,371,693	20.6%

AUTHORIZED PERSONNEL

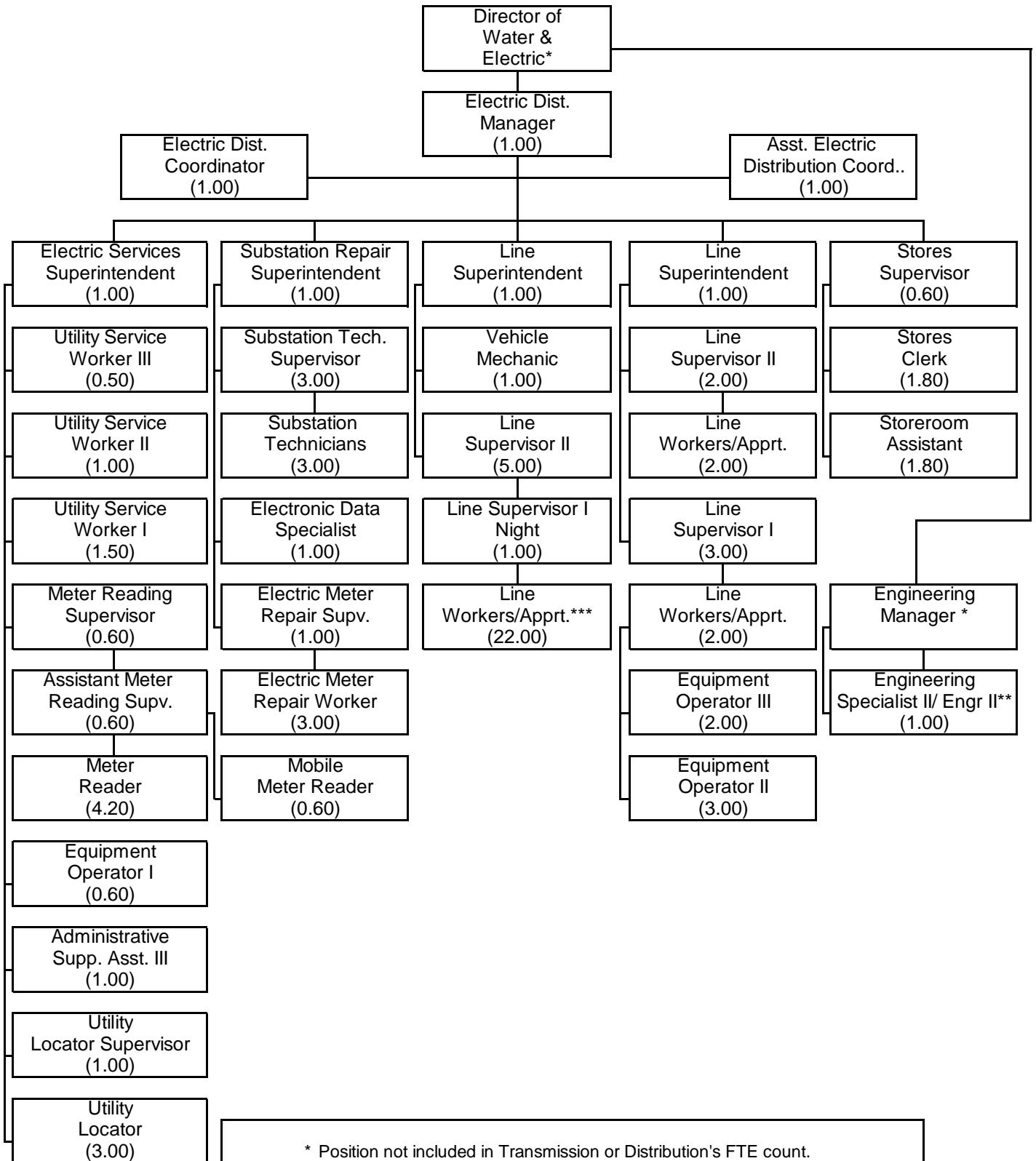
	Actual FY 2006	Budget FY 2007	Estimated FY 2007	Adopted FY 2008	Position Changes
6104 - Storeroom Assistant	1.00	1.00	1.00	1.00	
6100 - Stores Clerk	1.00	1.00	1.00	1.00	
5132 - Laboratory Analyst*	0.00	0.00	0.00	1.00	1.00
5032 - Lab Technician II*	1.00	1.00	1.00	0.00	(1.00)
5031 - Lab Technician I	2.00	2.00	2.00	2.00	
2888 - NERC Compliance Officer	0.00	0.00	0.00	1.00	1.00
2695 - Power Plant Operator IV	0.00	5.00	5.00	5.00	
2640 - NERC Balancing Auth. Oprtr	7.00	7.00	7.00	7.00	
2639 - NERC Cert Power Plant Op. III	4.00	0.00	0.00	0.00	
2637 - Power Plant Tech Supv.	1.00	1.00	1.00	1.00	
2636 - Power Production Supt.	1.00	1.00	1.00	1.00	
2635 - Asst. Power Production Supt.	2.00	2.00	2.00	2.00	
2633 - Power Plant Oper. III	5.00	4.00	4.00	4.00	
2632 - Power Plant Operator II	6.00	6.00	6.00	6.00	
2631 - Power Plant Operator I	4.00	4.00	4.00	4.00	
2429 - Utility Maint. Mechanic III	2.00	2.00	2.00	2.00	
2426 - Utility Maintenance Supv.	2.00	2.00	2.00	2.00	
2422 - Utility Maint. Mechanic I	2.00	2.00	2.00	2.00	
2421 - Utility Maint. Mechanic II	2.00	2.00	2.00	2.00	
2324 - Instrument Technician	1.00	1.00	1.00	1.00	
2303 - Equipment Operator III*	0.00	0.00	0.00	1.00	1.00
2302 - Equipment Operator II*	2.00	2.00	2.00	1.00	(1.00)
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
1002 - Admin. Support Assistant II	1.00	1.00	1.00	1.00	
Total Personnel	48.00	48.00	48.00	49.00	1.00
Permanent Full-Time	48.00	48.00	48.00	49.00	1.00
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	48.00	48.00	48.00	49.00	1.00

*In FY 2008 Lab Tec II was reclassified to a Laboratory Analyst and an EO II was reclassified to an EO III.



City of Columbia - Electric Transmission & Distribution

80.80 FTE Positions



* Position not included in Transmission or Distribution's FTE count.
 ** Positions are budgeted in various Water and Electric divisions
 *** (3) FTE Apprentice Lineworkers added due to potential retirements

DESCRIPTION

This division handles all of the electrical system beyond the production facilities, as well as the general warehousing and building facilities for the distribution operation. This division is responsible for all line crews and electric construction and maintenance of transmission lines, substations, distribution lines and fiber optic communication system. This division installs all underground lines, services, transformers and electric meters. The personnel install and maintain the City street lights. Meter testing is handled by this division as well as all customer turn-ons and turn-offs. A distribution dispatching center for water and electric crews is operated during normal working hours. Tree trimming and line clearance work is done by contractors, and inspection personnel are in this division. This division also operates the Water and Light garage and vehicle maintenance facilities, and warehouse.

HIGHLIGHTS / SIGNIFICANT CHANGES**FY 2008 Goal: Equitable Service Levels**

The budget includes funds for the normal operation and maintenance of the division. A significant increase in Travel and Training has been budgeted for apprentice lineworker training.

BUDGET DETAIL

	Actual FY 2006	Budget FY 2007	Estimated FY 2007	Adopted FY 2008	Percent Change
Personnel Services	\$ 4,150,713	\$ 4,209,804	\$ 4,645,691	\$ 4,758,293	13.0%
Power Supply	0	0	0	0	
Supplies and Materials	1,231,977	1,258,287	1,217,822	1,302,129	3.5%
Travel and Training	34,439	35,460	38,110	53,190	50.0%
Intragovernmental Charges	85,434	106,939	106,939	118,839	11.1%
Utilities, Services, & Misc.	2,151,635	1,849,572	1,855,352	2,076,475	12.3%
Capital	207,788	590,500	590,500	579,000	(1.9%)
Other	0	0	0	0	
Total	\$ 7,861,986	\$ 8,050,562	\$ 8,454,414	\$ 8,887,926	10.4%

AUTHORIZED PERSONNEL

	Actual FY 2006	Budget FY 2007	Estimated FY 2007	Adopted FY 2008	Position Changes
6103 - Stores Supervisor	0.60	0.60	0.60	0.60	
6102 - Stores Clerk	1.80	1.80	1.80	1.80	
6101 - Storeroom Assistant	1.80	1.80	1.80	1.80	
5110/5100 - Eng. Spec II/Engr. II	1.00	1.00	1.00	1.00	
2883 - Utility Service Worker III	0.50	0.50	0.50	0.50	
2882 - Utility Service Worker II*	1.50	1.50	1.60	1.00	(0.60)
2881 - Utility Service Worker I	1.50	1.50	1.50	1.50	
2877 - Meter Reading Supervisor	0.60	0.60	0.60	0.60	
2875 - Asst. Meter Reading Supv.	0.60	0.60	0.60	0.60	
2871 - Mobile Meter Reader*	0.00	0.00	0.00	0.60	0.60
2870 - Meter Reader	4.20	4.20	4.20	4.20	
2860 - Electronic Data Specialist	1.00	1.00	1.00	1.00	
2855 - Electric Distr. Manager	1.00	1.00	1.00	1.00	
2851 - Electric Distr. Coordinator	1.00	1.00	1.00	1.00	
2850 - Asst. Elec. Distr. Coord.	1.00	1.00	1.00	1.00	
2803 - Electric Meter Repair Supv.	1.00	1.00	1.00	1.00	
2801 - Electric Meter Repair Worker	3.00	3.00	3.00	3.00	
2770 - Elec. Services Superintndnt.	1.00	1.00	1.00	1.00	
2730 - Line Superintendent	2.00	2.00	2.00	2.00	
2710 - Line Supervisor II	7.00	7.00	7.00	7.00	
2705 - Line Supervisor I	4.00	4.00	4.00	4.00	
2703/2701 Lineworker/App Linewrkr	26.00	26.00	26.00	26.00	
2432 - Utility Locator Supervisor	1.00	1.00	1.00	1.00	
2431 - Utility Locator	3.00	3.00	3.00	3.00	
2337 - Substation Repair Supt.	1.00	1.00	1.00	1.00	
2335 - Substation Technician Supv.	3.00	3.00	3.00	3.00	
2333/2334 Substn. Tech./App S.T.	3.00	3.00	3.00	3.00	
2302 - Equipment Operator II	3.00	3.00	3.00	3.00	
2301 - Equipment Operator I	1.00	1.00	0.60	0.60	
2298 - Equipment Operator III	2.00	2.00	2.00	2.00	
2103 - Vehicle Mechanic	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
Total Personnel	81.10	81.10	80.80	80.80	
Permanent Full-Time	81.10	81.10	80.80	80.80	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	81.10	81.10	80.80	80.80	

In FY 2005 - (3) FTE Apprentice Lineworkers were added for a limited time (4 years) due to potential retirements that may occur in the Lineworker position.

*In FY 2008 a Utility Service Worker II was reclassified to a Mobile Meter Reader.

MAJOR PROJECTS

This budget provides funds for the capital improvements in the Electric Utility.

HIGHLIGHTS / GOALS

FY 2008 Goal: Ballot Issue Commitments

With the passage of the August ballot issue, proposed projects will be funded and move forward as planned. Some of the projects are the expansion of the distribution system, the maintenance and conversion of underground power lines, new electric connections, additional substation capacity, and transmission maintenance. In addition, the transmission system capacity is being expanded. These capital investments in the electric system will provide for much needed expansion and maintenance.

FISCAL IMPACT

This includes the major capital improvements that are outlined in our Capital Improvement Program.

BUDGET DETAIL

	Actual FY 2006	Budget FY 2007	Estimated FY 2007	Adopted FY 2008	Percent Change
Personnel Services	\$ 1,261,329	\$ 1,245,597	\$ 1,245,597	\$ 950,000	(23.7%)
Power Supply	0	0	0	0	
Supplies and Materials	0	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	5,348,000	747,857	747,857	40,000	(94.7%)
Capital	6,585,435	16,191,550	16,191,550	8,022,000	(50.5%)
Other	0	0	0	0	
Total	\$ 13,194,764	\$ 18,185,004	\$ 18,185,004	\$ 9,012,000	(50.4%)

(THIS PAGE LEFT INTENTIONALLY BLANK)