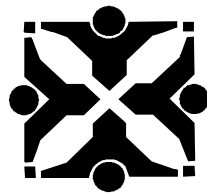


Railroad Fund

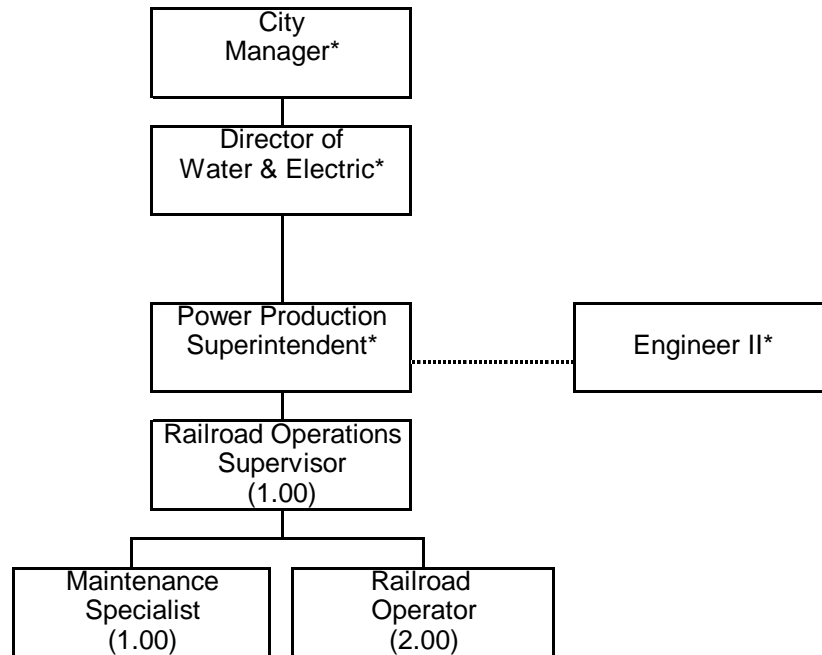


City of Columbia
Columbia, Missouri



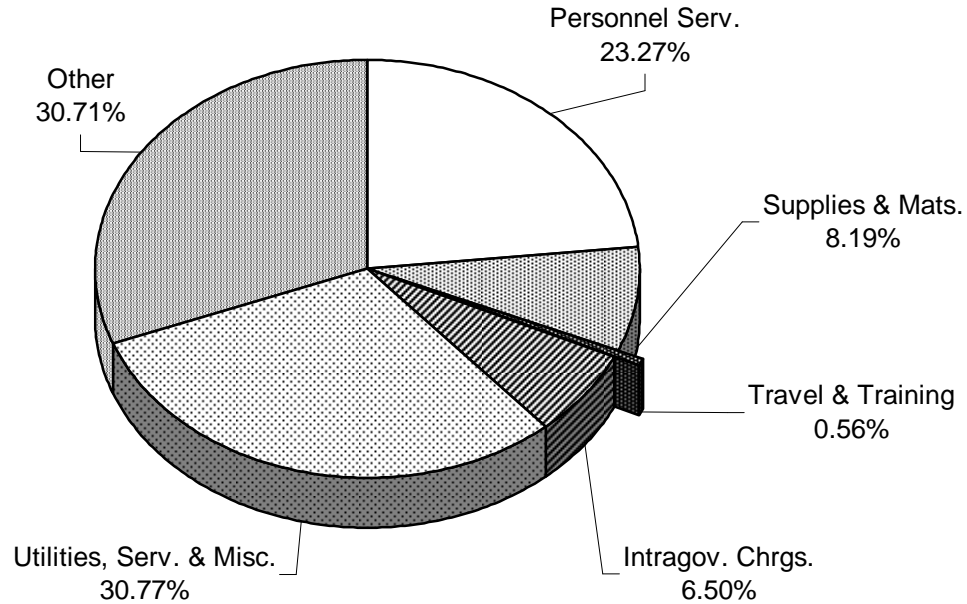
City of Columbia - Railroad

4.00 FTE Positions



* Positions not included in Railroad's FTE count

Railroad Fund FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 264,126	\$ 389,991	\$ 294,135	\$ 275,867	(29.3%)
Supplies & Materials	122,846	104,892	96,177	97,065	(7.5%)
Travel & Training	4,041	6,660	6,496	6,660	0.0%
Intragovernmental Charges	85,693	72,150	72,150	77,080	6.8%
Utilities, Services & Misc.	192,654	255,784	235,693	364,712	42.6%
Capital	496,965	9,810,000	9,810,000	0	(100.0%)
Other	338,168	331,000	349,000	364,000	10.0%
Total	1,504,493	10,970,477	10,863,651	1,185,384	(89.2%)
Summary					
Operating Expenses	652,516	799,477	674,651	621,384	(22.3%)
Non-Operating Expenses	307,095	300,000	315,000	330,000	10.0%
Debt Service	32,245	31,000	34,000	34,000	9.7%
Capital Additions	56,772	0	0	0	
Capital Projects	455,865	9,840,000	9,840,000	200,000	(98.0%)
Total Expenses	\$ 1,504,493	\$ 10,970,477	\$ 10,863,651	\$ 1,185,384	(89.2%)

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DEPARTMENT DESCRIPTION

This fund is responsible for the operation and maintenance of the short line Columbia Terminal Railroad (COLT).

DEPARTMENT OBJECTIVES

To provide the customers of the Columbia Terminal Railroad with safe, reliable, and efficient rail service.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

Rail traffic has fluctuated due to changes in commodity prices. Traffic is projected to stabilize in FY 2010.

AUTHORIZED PERSONNEL

	<u>Actual FY 2008</u>	<u>Budget FY 2009</u>	<u>Estimated FY 2009</u>	<u>Adopted FY 2010</u>	<u>Position Changes</u>
Railroad Fund Operations	5.00	5.00	5.00	4.00	(1.00)
Total Personnel	5.00	5.00	5.00	4.00	(1.00)
Permanent Full-Time	5.00	5.00	5.00	4.00	(1.00)
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	5.00	5.00	5.00	4.00	(1.00)

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	<u>Actual FY 2008</u>	<u>Budget FY 2009</u>	<u>Estimated FY 2010</u>
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Performance Measurements are under construction for FY 2010

COMPARATIVE DATA

NOTE: Comparative Data not available.

DESCRIPTION

This fund is responsible for the operation and maintenance of the short line Columbia Terminal Railroad (COLT).

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes funds to meet the operation and maintenance requirements of the existing rail traffic.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 263,468	\$ 379,991	\$ 284,135	\$ 265,867	(30.0%)
Supplies and Materials	122,846	104,892	96,177	97,065	(7.5%)
Travel and Training	4,041	6,660	6,496	6,660	0.0%
Intragovernmental Charges	85,693	72,150	72,150	77,080	6.8%
Utilities, Services, & Misc.	177,640	235,784	215,693	174,712	(25.9%)
Capital	56,772	0	0	0	
Other	338,168	331,000	349,000	364,000	10.0%
Total	\$ 1,048,628	\$ 1,130,477	\$ 1,023,651	\$ 985,384	(12.8%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
2629 - Railroad Maintenance Supv.	0.00	0.00	0.00	0.00	
2628 - Railroad Operations Supv.	1.00	1.00	1.00	1.00	
2626 - Railroad Operator	2.00	2.00	2.00	2.00	
2620 - Railroad Administrator	1.00	1.00	1.00	0.00	(1.00)
2410 - Maintenance Specialist	0.00	1.00	1.00	1.00	
2403 - Maintenance Specialist - 773	1.00	0.00	0.00	0.00	
Total Personnel	5.00	5.00	5.00	4.00	(1.00)
Permanent Full-Time	5.00	5.00	5.00	4.00	(1.00)
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	5.00	5.00	5.00	4.00	(1.00)

MAJOR PROJECTS

All projects are outlined in the CIP document.

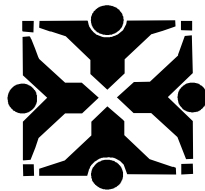
FISCAL IMPACT

CIP funding comes from a capital charge on coal deliveries and targets rail bed improvements. These are the CIP projects that replace ties, rails, and improve the rail line surface.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 658	\$ 10,000	\$ 10,000	10,000	0.0%
Supplies and Materials	0	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	15,014	20,000	20,000	190,000	850.0%
Capital	440,193	9,810,000	9,810,000	0	(100.0%)
Other	0	0	0	0	
Total	\$ 455,865	\$ 9,840,000	\$ 9,840,000	200,000	(98.0%)

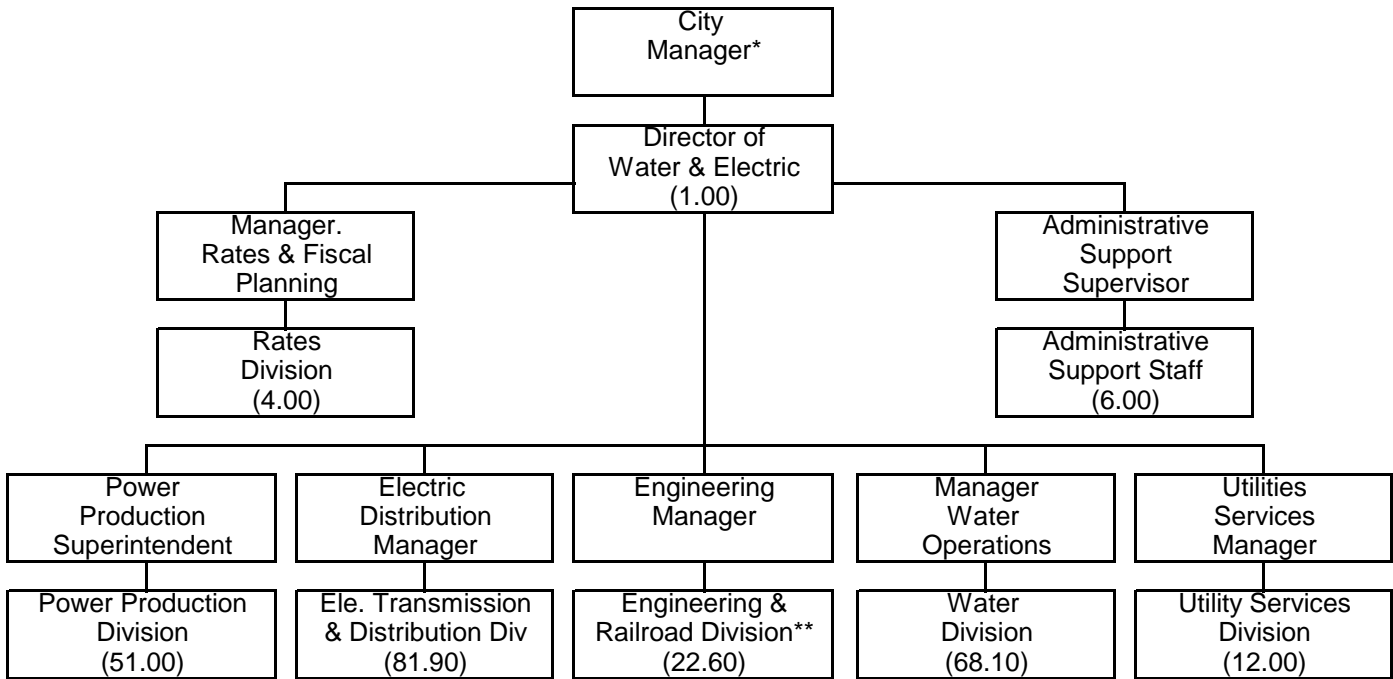
Water & Electric Utility Fund



City of Columbia
Columbia, Missouri

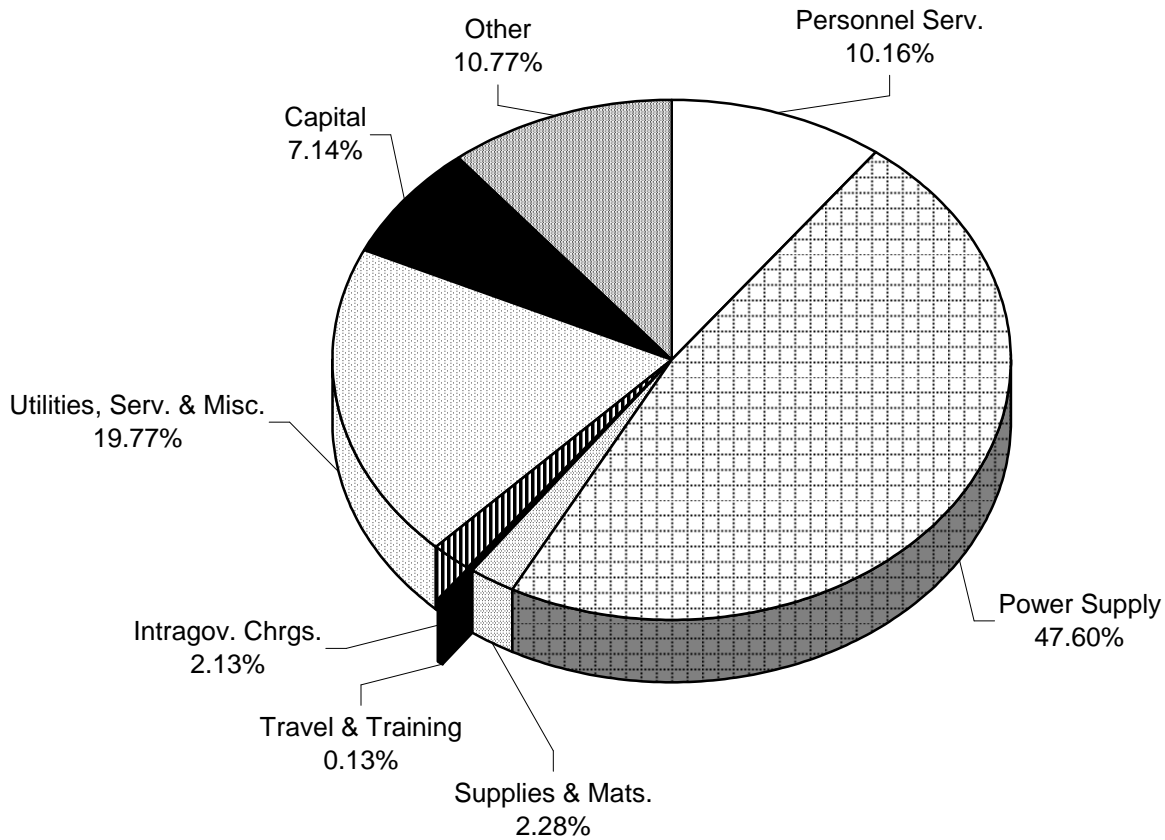


City of Columbia - Water and Electric Department
246.60 FTE Positions



* Position not included in Water & Electric's FTE count.
 ** Railroad FTE counts are recorded in the Railroad section.

Water & Electric Utility Fund - Summary FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 16,456,354	\$ 16,910,880	\$ 15,836,243	\$ 17,484,431	3.4%
Power Supply	62,680,572	79,047,200	75,846,000	81,917,000	3.6%
Supplies & Materials	3,468,945	3,747,616	3,700,210	3,926,834	4.8%
Travel & Training	163,010	219,069	198,830	219,069	0.0%
Intragovernmental Charges	3,202,345	3,441,687	3,442,687	3,673,078	6.7%
Utilities, Services & Misc.	24,474,361	32,091,922	30,361,117	34,021,023	6.0%
Capital	11,900,786	8,626,306	8,586,523	12,294,477	42.5%
Other	15,373,101	15,814,575	16,469,879	18,540,720	17.2%
Total	\$ 137,719,474	\$ 159,899,255	\$ 154,441,489	\$ 172,076,632	7.6%
Summary					
Operating Expenses	90,723,595	111,435,556	105,044,969	115,673,516	3.8%
Non-Operating Expenses	21,018,274	21,770,499	22,478,799	24,456,700	12.3%
Debt Service	5,621,734	5,960,575	5,944,879	6,833,720	14.6%
Capital Additions	1,103,822	656,625	616,842	1,021,700	55.6%
Capital Projects	19,252,049	20,076,000	20,356,000	24,090,996	20.0%
Total Expenses	\$ 137,719,474	\$ 159,899,255	\$ 154,441,489	\$ 172,076,632	7.6%

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DEPARTMENT DESCRIPTION

The Water and Electric Utility provides the citizens of Columbia with a safe and dependable supply of drinking water and electricity.

DEPARTMENT OBJECTIVES

To provide the citizens of Columbia with service in the most effective and efficient manner possible to assure a dependable supply at the best possible cost.

AUTHORIZED PERSONNEL

	<u>Actual FY 2008</u>	<u>Budget FY 2009</u>	<u>Estimated FY 2009</u>	<u>Adopted FY 2010</u>	<u>Position Changes</u>
Water Utility	79.00	80.20	80.00	79.90	(0.10)
Electric Utility	160.60	163.40	166.60	166.70	0.10
Total Personnel	239.60	243.60	246.60	246.60	0.00
Permanent Full-Time	239.00	243.00	246.00	246.00	0.00
Permanent Part-Time	0.60	0.60	0.60	0.60	0.00
Total Permanent	239.60	243.60	246.60	246.60	0.00

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	<u>Actual FY 2008</u>	<u>Budget FY 2009</u>	<u>Estimated FY 2010</u>
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Water:

Performance Measurements are under construction for FY 2010

Electric:

Performance Measurements are under construction for FY 2010

COMPARATIVE DATA

	Columbia, MO	Springfield, MO*	Indepen- dence, MO**	Denton, TX	Springfield, IL	Marshall, MO
Population of Service Area	99,619	178,482	115,000	108,168	156,826	12,400
Water:						
Number of Employees	79.00	130.25	95.00	75.00	91.00	20.00
Employees Per 1,000 Population	0.793	0.730	0.826	0.693	0.580	1.613
Number of Customers	43,673	79,257	48,200	28,802	51,284	4,938
Population Per Customer	2.28	2.25	2.39	3.76	3.06	2.51
Customers Per Employee	553	608	507	384	564	247
Miles of Water Mains	648.70	1,169.00	728.00	522.00	636.00	103
Customers/Mile of Water Main	67.32	67.80	66.21	55.18	80.64	47.94
Miles of Water Main/Employee	8	9	8	7	7	5
Population of Service Area	99,619	229,000	115,000	108,168	136,164	12,400
Electric:						
Number of Employees	159.60	398.70	213.00	112.00	373.00	45.00
Employees per 1,000 Population	1.602	1.741	1.852	1.035	2.739	3.629
Number of Customers	44,417	105,802	56,443	43,044	69,927	5,907
Population per Customer	2.24	2.16	2.04	2.51	1.95	2.10
Customers per Employee	278	265	265	384	187	131
Circuit Miles of Distribution Lines	751.64	1,971.00	757.70	641.13	1,126.27	124.00
Customers/Mile of Line	59.09	53.68	74.49	67.14	62.09	47.64
Miles of Line Per Employee	5	5	4	6	3	3

*City adjusted method of calculating Population of Service areas, and figures are lower than last year.

**Community did not participate in our survey; figures are from prior year

Comparative Data has not been updated for FY 2010

DESCRIPTION

The Water Utility is responsible for the supply of safe drinking water and fire protection service to the City, by providing production, treatment, and distribution systems. The utility operates a well field in the Missouri River bottoms, the McBaine Water Treatment Plant, the Hillsdale, West Ash and South Pump Stations, elevated water towers, and a distribution system. The personnel test and set meters, install and maintain fire hydrants, operate a laboratory and water testing facility, perform all maintenance on towers, lines, leak repair, customer service calls, flush mains and service valves, and maintain a backflow prevention system. Crews do some extension of water mains; however, most are contracted due to the large amounts of machinery and personnel required. The Water Utility serves over 44,500 customers.

HIGHLIGHTS / SIGNIFICANT CHANGES

An 8% revenue increase is included. Of that amount, 3.5% is to address debt service requirements of the water bond issue passed by voters in November 2003. An additional 1.5% is to address debt service requirements of the water bond issue passed by voters in November 2008. The remaining 3% is to address the increased cost of materials and services used by the utility.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 5,112,907	\$ 5,108,958	\$ 4,737,064	\$ 5,122,502	0.3%
Supplies & Materials	1,560,897	1,534,770	1,649,275	1,684,272	9.7%
Travel & Training	16,505	27,464	25,223	27,464	0.0%
Intragovernmental Charges	1,194,790	1,303,648	1,303,648	1,374,884	5.5%
Utilities, Services & Misc.	10,000,965	14,615,359	14,368,972	15,921,233	8.9%
Capital	1,436,890	1,046,606	1,036,899	1,139,681	8.9%
Other	4,444,848	4,542,575	4,467,579	5,708,720	25.7%
Total	23,767,802	28,179,380	27,588,660	30,978,756	9.9%
Summary					
Operating Expenses	9,967,577	11,043,142	10,526,025	11,040,436	(0.0%)
Non-Operating Expenses	4,857,796	5,082,738	5,018,538	5,513,700	8.5%
Debt Service	2,005,701	1,900,575	1,900,879	2,866,720	50.8%
Capital Additions	436,538	162,625	152,918	255,700	57.2%
Capital Projects	6,500,190	9,990,300	9,990,300	11,302,200	13.1%
Total Expenses	\$ 23,767,802	\$ 28,179,380	\$ 27,588,660	\$ 30,978,756	9.9%

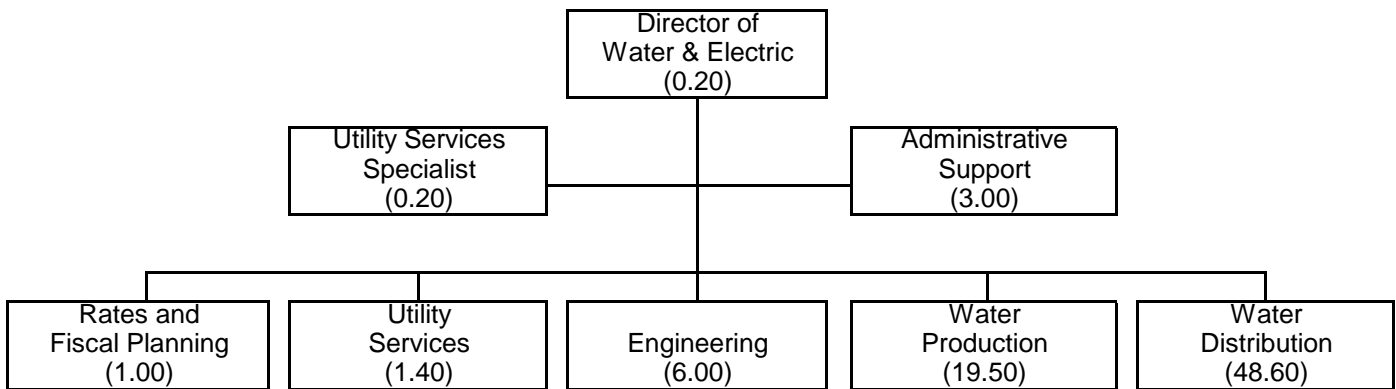
AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
Administration and General	11.80	12.00	11.80	11.80	
Production	19.50	19.50	19.50	19.50	
Distribution	47.70	48.70	48.70	48.60	-0.10
Total Personnel	79.00	80.20	80.00	79.90	(0.10)
Permanent Full-Time	79.00	80.20	80.00	79.90	-0.10
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	79.00	80.20	80.00	79.90	(0.10)



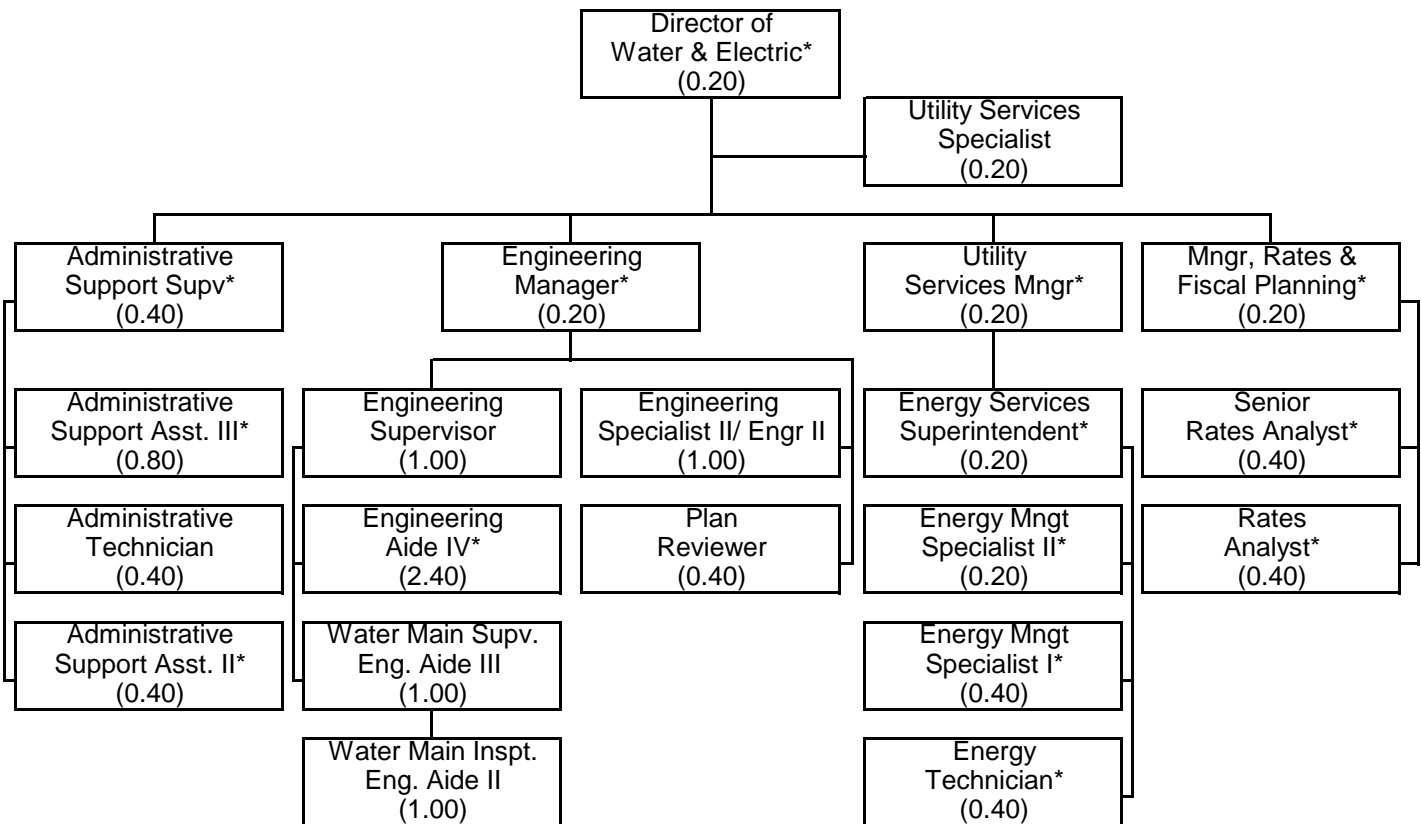
City of Columbia - Water and Electric (Water Summary)

79.90 FTE Positions





City of Columbia - Water Administration & General
11.80 FTE Positions



* Positions are budgeted in various Water and Electric divisions.

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DESCRIPTION

The Administrative Office is responsible for all operations of the utility. This office also includes the Engineering Division which is responsible for all extensions, planning, and layouts for construction crews, review of subdivision plans, and field review of all contract work. The Rates and Fiscal Planning Division works on the development of computer models which will provide budget projections, revenue and production requirements, rate design and cost of service studies. Also included in Administration is the Utility Services Division that is responsible for conservation and demand management programs, and marketing in general.

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes funds for rental space to house the Administrative offices. In addition, the budget includes funds for normal operation and maintenance.

BUDGET DETAIL

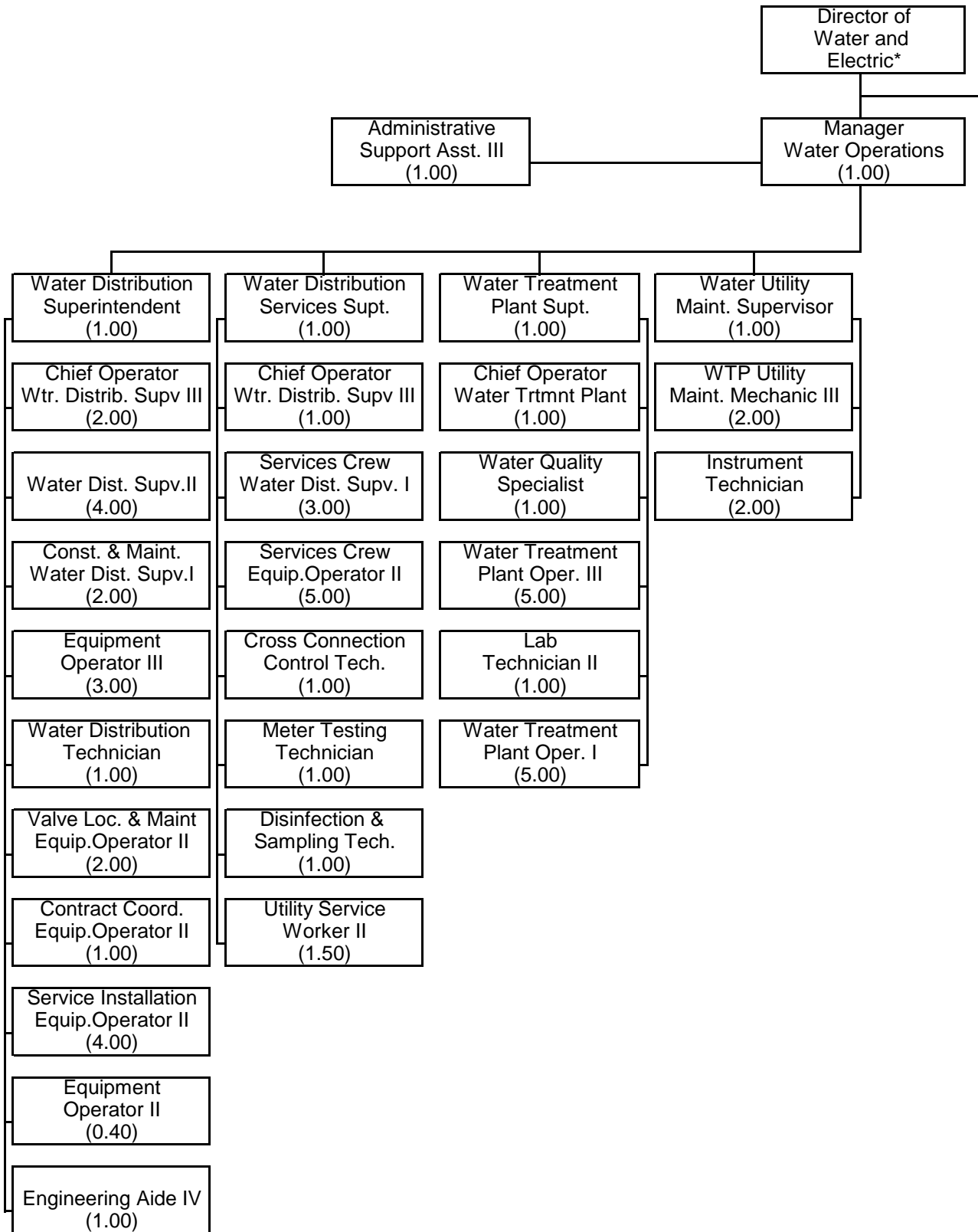
	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 792,887	\$ 942,848	\$ 834,612	\$ 929,759	(1.4%)
Supplies and Materials	16,630	27,244	19,291	21,260	(22.0%)
Travel and Training	194	6,864	5,653	6,864	0.0%
Intragovernmental Charges	984,597	1,123,370	1,123,370	1,153,500	2.7%
Utilities, Services, & Misc.	2,561,222	2,902,789	2,680,867	3,177,697	9.5%
Capital	53,400	31,000	23,799	0	(100.0%)
Other	4,444,848	4,542,575	4,467,579	5,708,720	25.7%
Total	\$ 8,853,778	\$ 9,576,690	\$ 9,155,171	\$ 10,997,800	14.8%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
5110/5100 - Eng. Spec II/Engr. II	1.00	1.00	1.00	1.00	
5109 - Engineering Supervisor	1.00	1.00	1.00	1.00	
5108 - Engineering Manager	0.20	0.20	0.20	0.20	
5004 - Engineering Aide IV	2.40	2.40	2.40	2.40	
5003 - Engineering Aide III	1.00	1.00	1.00	1.00	
5002 - Engineering Aide II	1.00	1.00	1.00	1.00	
4802 - Public Information Specialist	0.00	0.00	0.00	0.00	
4800 - Utility Services Specialist	0.20	0.20	0.20	0.20	
4521 - Energy Technician	0.40	0.40	0.40	0.40	
4518 - Energy Services Superintendent	0.00	0.00	0.20	0.20	
4514 - Utilities Services Manager	0.20	0.20	0.20	0.20	
4513 - Energy Services Supervisor	0.40	0.40	0.00	0.00	
4512 - Energy Management Spec. II	0.20	0.20	0.20	0.20	
4511 - Energy Management Spec. I	0.40	0.40	0.40	0.40	
4503 - Mgr. Rates/Fiscal Planning	0.20	0.20	0.20	0.20	
4502 - Senior Rate Analyst	0.40	0.40	0.40	0.40	
4501 - Rate Analyst	0.20	0.40	0.40	0.40	
4102 - Plan Reviewer	0.40	0.40	0.40	0.40	
2990 - Director of Water and Light	0.20	0.20	0.20	0.20	
1400 - Administrative Technician	0.40	0.40	0.40	0.40	
1004 - Administrative Support Supv.	0.40	0.40	0.40	0.40	
1003 - Admin. Support Assistant III	0.80	0.80	0.80	0.80	
1002 - Admin. Support Assistant II	0.40	0.40	0.40	0.40	
Total Personnel	11.80	12.00	11.80	11.80	
Permanent Full-Time	11.80	12.00	11.80	11.80	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	11.80	12.00	11.80	11.80	



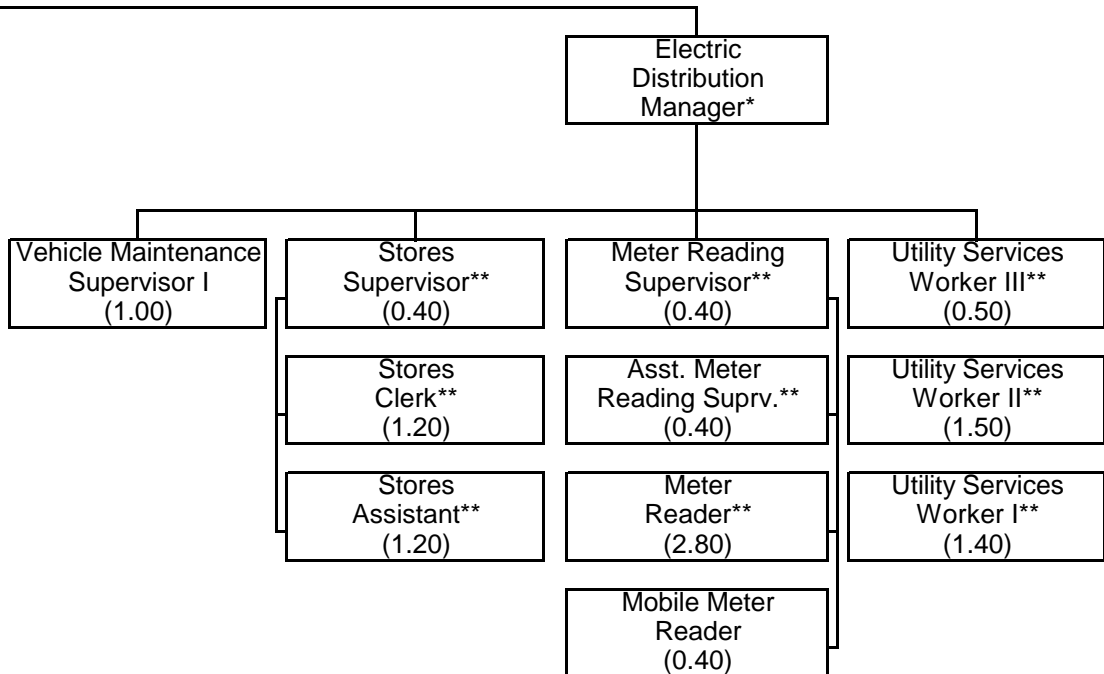
City of Columbia - Water Production & Distribution
68.10 FTE Positions



* Position not included in Production or Distribution's FTE counts.
 ** Positions are budgeted in various Water and Electric divisions and supervised by the Electric Distribution Manager.



City of Columbia - Water Production & Distribution
68.10 FTE Positions



* Position not included in Production or Distribution's FTE counts.
** Positions are budgeted in various Water and Electric divisions and supervised by the Electric Distribution Manager.

DESCRIPTION

This division is responsible for the production and treatment of water entering the distribution system. Duties include operation of the well fields, the water treatment plant and responsibility for operating a testing laboratory thereby assuring the highest quality water possible. Water treatment plant personnel are also responsible for monitoring and operating the distribution system pump stations and storage facilities.

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes funds for normal operation and maintenance plus an increase to cover the cost of changes in the purification process.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 1,297,597	\$ 1,310,976	\$ 1,305,780	\$ 1,303,654	(0.6%)
Supplies and Materials	817,364	884,464	913,010	988,900	11.8%
Travel and Training	5,974	9,700	9,215	9,700	0.0%
Intragovernmental Charges	28,918	34,253	34,253	39,930	16.6%
Utilities, Services, & Misc.	1,700,086	1,874,442	1,965,507	1,964,341	4.8%
Capital	210,691	25,000	23,850	116,000	364.0%
Other	0	0	0	0	
Total	\$ 4,060,630	\$ 4,138,835	\$ 4,251,615	\$ 4,422,525	6.9%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
5132 - Laboratory Analyst*	0.00	1.00	1.00	1.00	
5032 - Lab Technician II	1.00	1.00	1.00	1.00	
2690 - Manager of Water Operations	0.50	0.50	0.50	0.50	
2660 - Water Plant Supt.	1.00	1.00	1.00	1.00	
2650 - Water Quality Specialist*	1.00	0.00	0.00	0.00	
2645 - Wtr Trtmnt Plant Chief Oper.	1.00	1.00	1.00	1.00	
2642/2643 - Wtr Trtmnt Plt Op. II/ III	5.00	5.00	5.00	5.00	
2641 - Wtr Treatment Plant Oper I	5.00	5.00	5.00	5.00	
2426 - Utility Maint. Supervisor	1.00	1.00	1.00	1.00	
2425 - Utility Maint. Mechanic III	2.00	2.00	2.00	2.00	
2324 - Instrument Technician	2.00	2.00	2.00	2.00	
Total Personnel	19.50	19.50	19.50	19.50	
Permanent Full-Time	19.50	19.50	19.50	19.50	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	19.50	19.50	19.50	19.50	

*In FY 2009 a Water Quality Specialist was reclassified to a Laboratory Analyst.

DESCRIPTION

Responsible for providing safe, reliable distribution of the supply of water for individual consumption as well as fire protection to the citizens of Columbia. This task is accomplished through the operation of the Hillsdale, West Ash and South Pump Stations, elevated water towers, and the distribution systems. This division tests, sets meters, installs and maintains fire hydrants, maintains all towers, lines and service valves and responds to customer service calls. Water main extensions are performed by this division, as well as contracted out due to the specialized machinery and personnel required.

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes funds for the normal operation and maintenance of the division.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 2,406,085	\$ 2,855,134	\$ 2,596,672	\$ 2,493,089	(12.7%)
Supplies and Materials	726,903	623,062	716,974	674,112	8.2%
Travel and Training	10,337	10,900	10,355	10,900	0.0%
Intragovernmental Charges	181,275	146,025	146,025	181,454	24.3%
Utilities, Services, & Misc.	856,157	731,809	616,279	756,976	3.4%
Capital	172,447	106,625	105,269	139,700	31.0%
Other	0	0	0	0	
Total	\$ 4,353,204	\$ 4,473,555	\$ 4,191,574	\$ 4,256,231	(4.9%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
6103 - Stores Supervisor	0.40	0.40	0.40	0.40	
6102 - Stores Clerk	1.20	1.20	1.20	1.20	
6101 - Storeroom Assistant	1.20	1.20	1.20	1.20	
5004 - Engineering Aide IV	1.00	1.00	1.00	1.00	
5001 - Engineering Aide I	0.00	0.00	0.00	0.00	
2883 - Utility Service Worker III	0.50	0.50	0.50	0.50	
2882 - Utility Service Worker II	3.00	3.00	3.00	3.00	
2881 - Utility Service Worker I	1.50	1.50	1.50	1.40	(0.10)
2877 - Meter Reading Supervisor	0.40	0.40	0.40	0.40	
2875 - Asst. Meter Reading Supv.	0.40	0.40	0.40	0.40	
2871 - Mobile Meter Reader	0.40	0.40	0.40	0.40	
2870 - Meter Reader	2.80	2.80	2.80	2.80	
2771 - Wtr. Distrib. Services Supt.	1.00	1.00	1.00	1.00	
2690 - Manager of Water Operations	0.50	0.50	0.50	0.50	
2655 - Water Distribution Supt.	1.00	1.00	1.00	1.00	
2317 - Water Dist. Supervisor III	3.00	3.00	3.00	3.00	
2316 - Wtr Distribution Supervisor II*	1.00	4.00	4.00	4.00	
2315 - Wtr Distribution Supervisor I*	7.00	5.00	5.00	5.00	
2312 - Wtr Distribution Technician	4.00	4.00	4.00	4.00	
2304 - Lead Pipe Fitter	0.00	0.00	0.00	0.00	
2302 - Equipment Operator II	12.00	12.00	12.00	12.00	
2301 - Equipment Operator I	0.40	0.40	0.40	0.40	
2298 - Equipment Operator III	3.00	3.00	3.00	3.00	
2104 - Vehicle Maintenance Supr. I	0.00	1.00	1.00	1.00	
2103 - Vehicle Mechanic	1.00	0.00	0.00	0.00	
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
Total Personnel	47.70	48.70	48.70	48.60	(0.10)
Permanent Full-Time	47.70	48.70	48.70	48.60	-0.10
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	47.70	48.70	48.70	48.60	(0.10)

*In FY 2009 (2) Water Distribution Supervisor I's were reclassified to Water Distribution Supervisor II's. (1) Vehicle Mechanic was reclassified to a Vehicle Maintenance Supervisor I.

MAJOR PROJECTS

This budget provides funds for the capital improvements in the Water Utility.

HIGHLIGHTS / GOALS

The 2008 ballot issue provided funding for much needed maintenance of the water system. Projects planned for FY 2010 will follow the outline provided by the ballot issue. Additional projects have been identified and will be funded from enterprise revenues. These capital investments in the water system will help insure continued reliable service.

FISCAL IMPACT

FY 2010 will include the last 3.5% rate increase for the 2003 bonds and a 1.5% rate increase for the 2008 bonds. The budget includes the major capital improvements that are outlined in our Capital Improvement Program.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 616,338	\$ 0	\$ 0	396,000	
Supplies and Materials	0	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	4,883,500	9,106,319	9,106,319	10,022,219	10.1%
Capital	1,000,352	883,981	883,981	883,981	0.0%
Other	0	0	0	0	
Total	\$ 6,500,190	\$ 9,990,300	\$ 9,990,300	\$ 11,302,200	13.1%

DESCRIPTION

The Electric Utility provides the citizens of Columbia with a safe, reliable and cost effective electric supply. This requires the Department to operate and maintain the electric generating and distribution system to serve over 45,000 customers.

HIGHLIGHTS / SIGNIFICANT CHANGES

A 5% revenue increase is included. Of that amount, 1% is to address debt service requirements of the electric bond issue passed by voters in August 2006. The remaining 4% is to cover part of the increased cost of purchased power.

BUDGET DETAIL

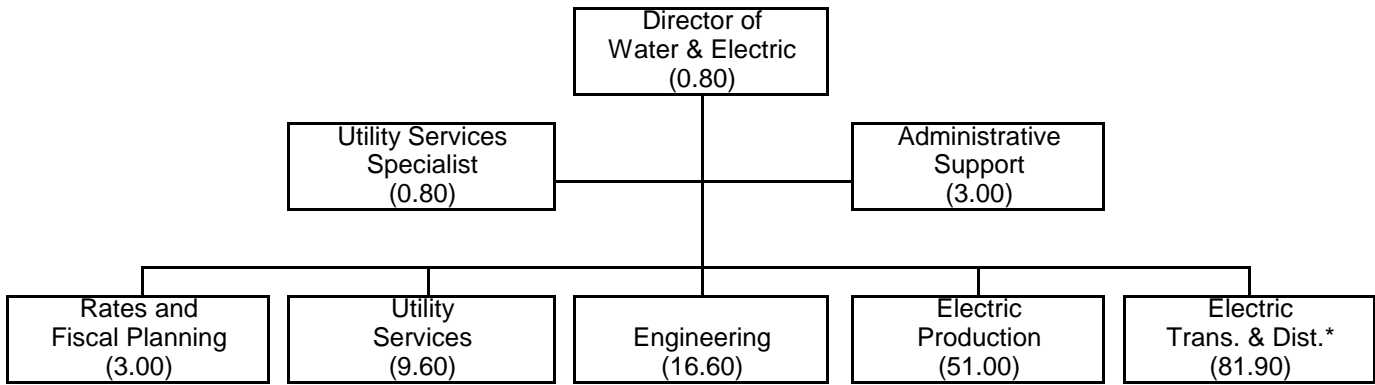
	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 11,343,447	\$ 11,801,922	\$ 11,099,179	\$ 12,361,929	4.7%
Power Supply	62,680,572	79,047,200	75,846,000	81,917,000	3.6%
Supplies & Materials	1,908,048	2,212,846	2,050,935	2,242,562	1.3%
Travel & Training	146,505	191,605	173,607	191,605	0.0%
Intragovernmental Charges	2,007,555	2,138,039	2,139,039	2,298,194	7.5%
Utilities, Services & Misc.	14,473,396	17,476,563	15,992,145	18,099,790	3.6%
Capital	10,463,896	7,579,700	7,549,624	11,154,796	47.2%
Other	10,928,253	11,272,000	12,002,300	12,832,000	13.8%
Total	113,951,672	131,719,875	126,852,829	141,097,876	7.1%
Summary					
Operating Expenses	80,756,018	100,392,414	94,518,944	104,633,080	4.2%
Non-Operating Expenses	16,160,478	16,687,761	17,460,261	18,943,000	13.5%
Debt Service	3,616,033	4,060,000	4,044,000	3,967,000	(2.3%)
Capital Additions	667,284	494,000	463,924	766,000	55.1%
Capital Projects	12,751,859	10,085,700	10,365,700	12,788,796	26.8%
Total Expenses	\$ 113,951,672	\$ 131,719,875	\$ 126,852,829	\$ 141,097,876	7.1%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
Administration and General	29.80	30.60	33.80	33.80	
Production	50.00	51.00	51.00	51.00	
Transmission and Distribution	80.80	81.80	81.80	81.90	0.10
Total Personnel	160.60	163.40	166.60	166.70	0.10
Permanent Full-Time	160.00	162.80	166.00	166.10	0.10
Permanent Part-Time	0.60	0.60	0.60	0.60	
Total Permanent	160.60	163.40	166.60	166.70	0.10



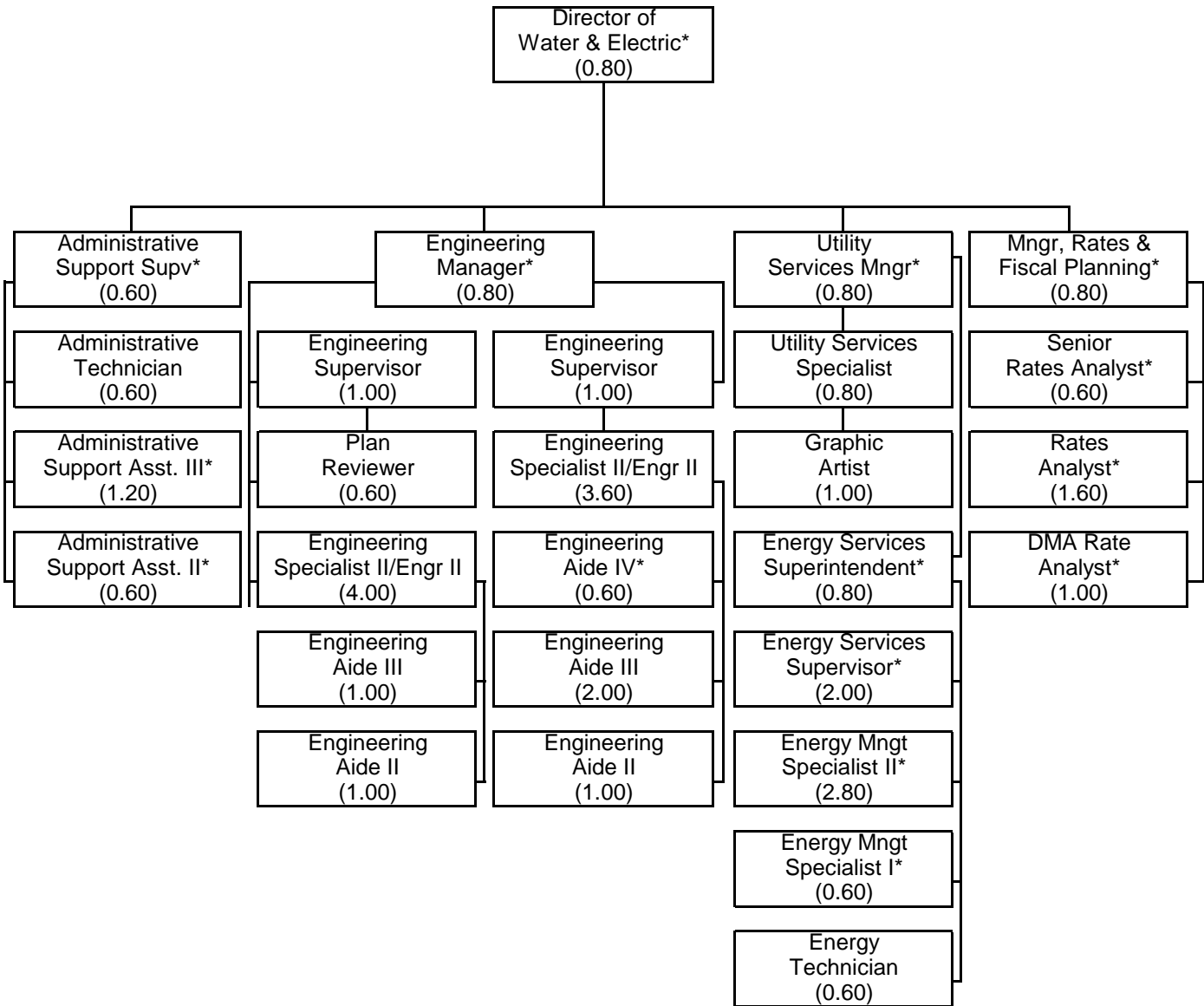
City of Columbia - Water and Electric (Electric Summary)
166.70 FTE Positions



* Trans. & Dist. - Transmission and Distribution



City of Columbia - Electric Administration & General
33.80 FTE Positions



* Positions are budgeted in various Water and Electric divisions.

DESCRIPTION

The Administrative office is responsible for all operations of the utility. This office also includes the Engineering Division which is responsible for extensions, planning and layouts for construction crews, review of subdivision plans, and field review of all contract work. This group also does long-range planning and coordinates the work of consultants. The Rates and Fiscal Planning Division functions somewhat as a corporate planning division. This group works on the development of computer models which will provide load forecasting, budget projections, revenue and production requirements, rate design and cost of service studies. Also included in Administration is the Utility Services Division that is responsible for conservation and demand management programs, and marketing in general.

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes funds for rental space to house the Administrative offices. In addition, the budget includes funds for normal operation and maintenance.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 2,148,193	\$ 2,636,886	\$ 2,179,113	\$ 2,854,975	8.3%
Power Supply	0	0	0	0	
Supplies and Materials	190,401	218,285	210,889	216,803	(0.7%)
Travel and Training	52,286	67,389	55,204	67,389	0.0%
Intragovernmental Charges	1,847,614	1,933,361	1,934,361	2,057,327	6.4%
Utilities, Services, & Misc.	10,030,968	11,610,114	10,870,719	13,243,933	14.1%
Capital	99,821	0	0	0	
Other	10,928,253	11,272,000	12,002,300	12,832,000	13.8%
Total	\$ 25,297,536	\$ 27,738,035	\$ 27,252,586	\$ 31,272,427	12.7%

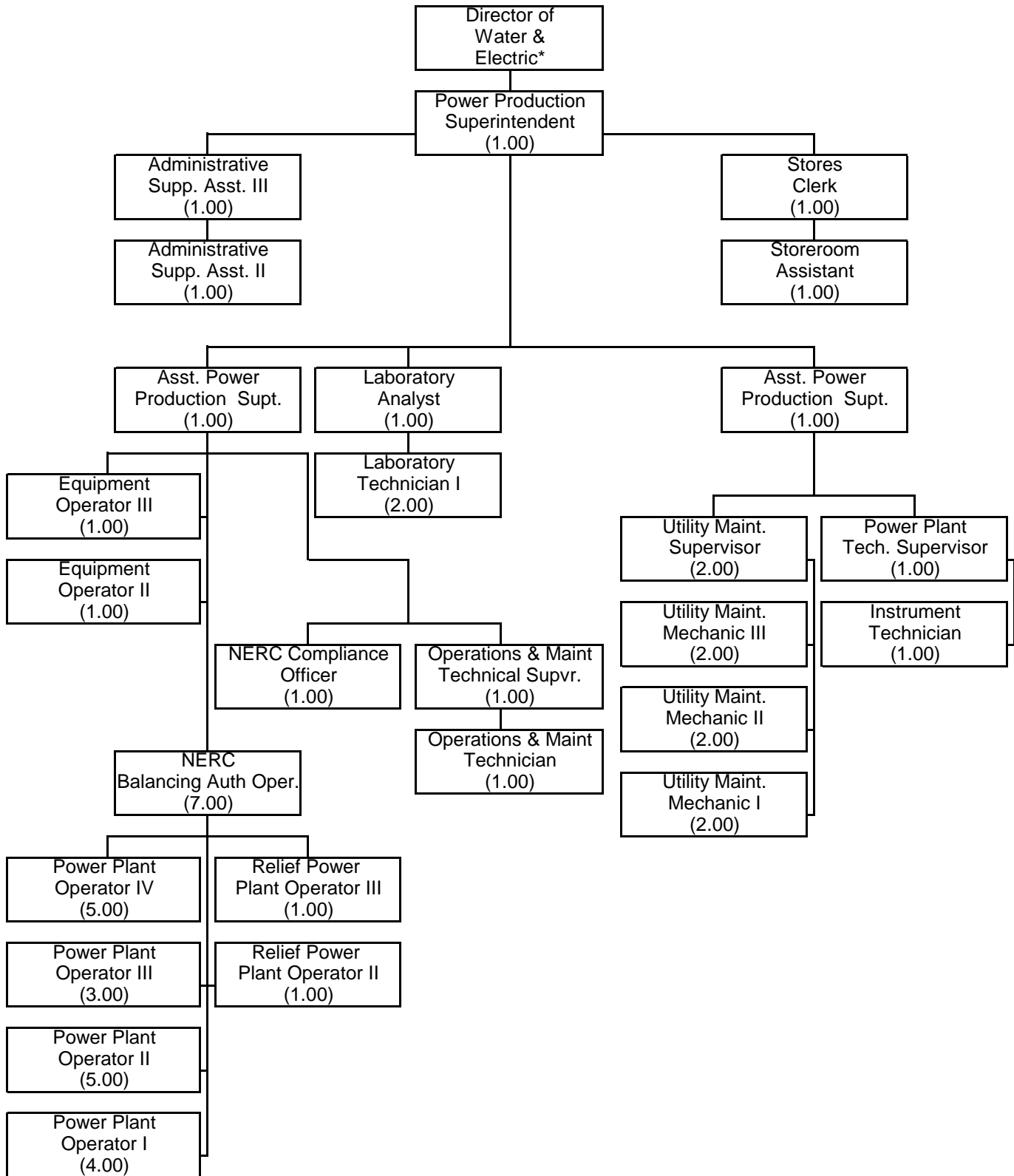
AUTHORIZED PERSONNEL

	<u>Actual FY 2008</u>	<u>Budget FY 2009</u>	<u>Estimated FY 2009</u>	<u>Adopted FY 2010</u>	<u>Position Changes</u>
5110/5100 - Eng. Spec II/Engr. II	6.60	7.60	7.60	7.60	
5109 - Engineering Supervisor	2.00	2.00	2.00	2.00	
5108 - Engineering Manager	0.80	0.80	0.80	0.80	
5004 - Engineering Aide IV	0.60	0.60	0.60	0.60	
5003 - Engineering Aide III	3.00	3.00	3.00	3.00	
5002 - Engineering Aide II	2.00	2.00	2.00	2.00	
4803 - Graphic Artist	1.00	1.00	1.00	1.00	
4800 - Utility Services Specialist	0.80	0.80	0.80	0.80	
4521 - Energy Technician	0.60	0.60	0.60	0.60	
4518 - Energy Services Superintendent	0.00	0.00	0.80	0.80	
4514 - Utilities Services Manager	0.80	0.80	0.80	0.80	
4513 - Energy Services Supervisor	0.60	0.60	2.00	2.00	
4512 - Energy Management Spec. II	2.80	2.80	2.80	2.80	
4511 - Energy Management Spec. I	0.60	0.60	0.60	0.60	
4503 - Mgr. Rates/Fiscal Planning	0.80	0.80	0.80	0.80	
4502 - Senior Rate Analyst	0.60	0.60	0.60	0.60	
4501 - Rate Analyst	1.80	1.60	2.60	2.60	
4102 - Plan Reviewer	0.60	0.60	0.60	0.60	
2990 - Director of Water and Light	0.80	0.80	0.80	0.80	
1400 - Administrative Technician	0.60	0.60	0.60	0.60	
1004 - Administrative Support Supv.	0.60	0.60	0.60	0.60	
1003 - Admin. Support Assistant III	1.20	1.20	1.20	1.20	
1002 - Admin. Support Assistant II	0.60	0.60	0.60	0.60	
Total Personnel	29.80	30.60	33.80	33.80	
Permanent Full-Time	29.20	30.00	33.20	33.20	
Permanent Part-Time	0.60	0.60	0.60	0.60	
Total Permanent	29.80	30.60	33.80	33.80	



City of Columbia - Electric Production Power Plant

51.00 FTE Positions



* Position not included in Power Plant's FTE count.

** Shifts consist of 8:00am-4:00pm, 4:00pm-12:00 midnight, 12:00-8:00am and a relief shift

DESCRIPTION

This division is responsible for the production of electricity for the citizens and the operation of the Municipal Power Plant. Personnel staff the City's generating station on a 24-hour per day basis. The maintenance crew performs all routine maintenance and repair work except for major overhauls and reconstruction. Personnel schedule delivery of coal, operate an industrial water treatment system, operate the boilers and turbine, cooling tower, and other equipment. A central dispatch office is operated on a 24-hour basis. Dispatching personnel arrange for and schedule all power purchases via various interconnections operated with other utilities and maintain an integrated operation with them.

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes funds for the normal operation and maintenance of the division.

BUDGET DETAIL

	<u>Actual FY 2008</u>	<u>Budget FY 2009</u>	<u>Estimated FY 2009</u>	<u>Adopted FY 2010</u>	<u>Percent Change</u>
Personnel Services	\$ 3,024,685	\$ 3,411,142	\$ 3,162,257	\$ 3,453,414	1.2%
Power Supply	62,680,572	79,047,200	75,846,000	81,917,000	3.6%
Supplies and Materials	568,669	613,586	594,627	650,292	6.0%
Travel and Training	53,723	58,530	56,000	58,530	0.0%
Intragovernmental Charges	41,102	52,259	52,259	62,655	19.9%
Utilities, Services, & Misc.	957,205	1,315,695	896,188	1,241,299	(5.7%)
Capital	82,795	85,500	85,331	55,000	(35.7%)
Other	0	0	0	0	
Total	\$ 67,408,751	\$ 84,583,912	\$ 80,692,662	\$ 87,438,190	3.4%

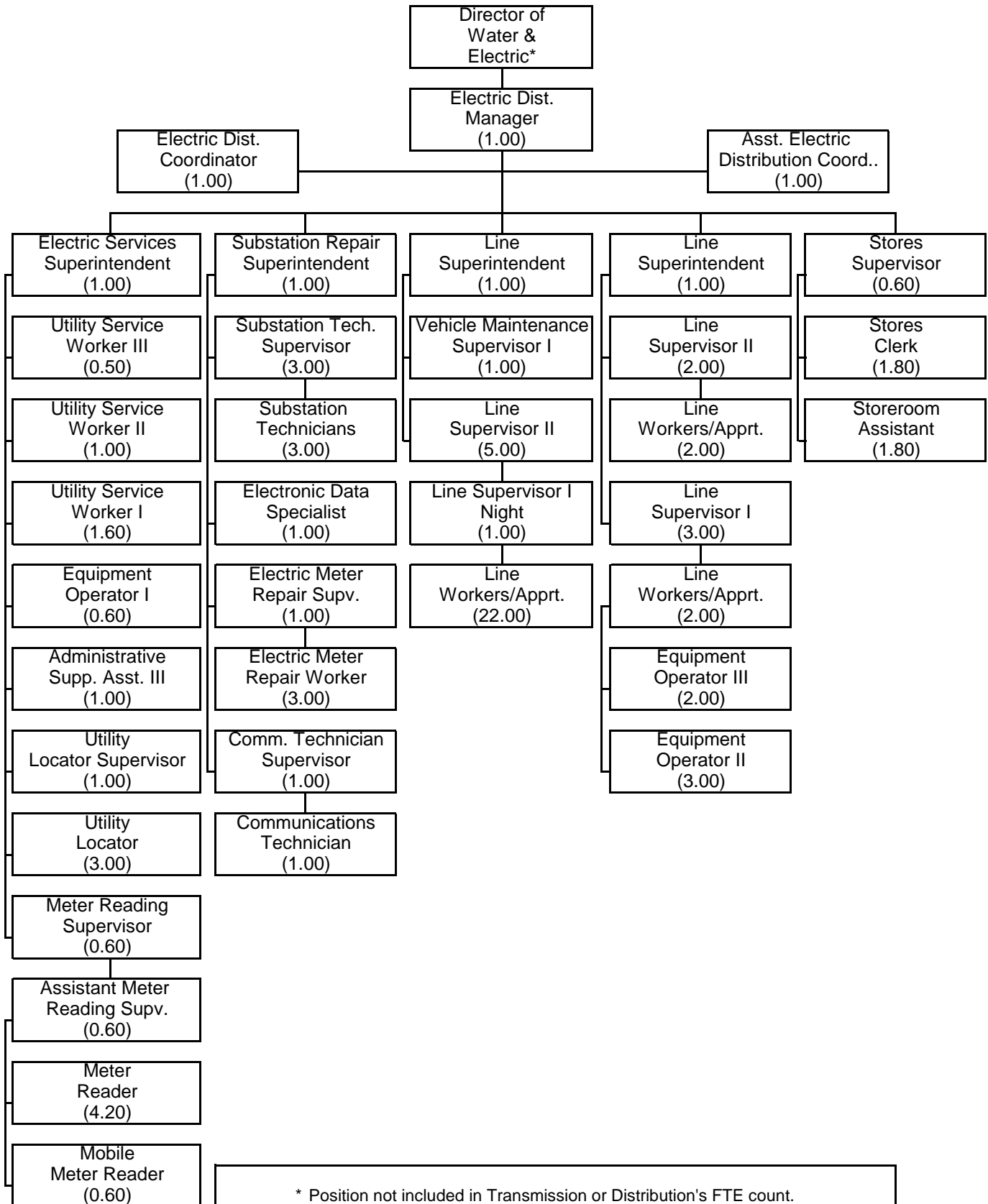
AUTHORIZED PERSONNEL

	<u>Actual FY 2008</u>	<u>Budget FY 2009</u>	<u>Estimated FY 2009</u>	<u>Adopted FY 2010</u>	<u>Position Changes</u>
7694 - Ops & Maint. Tech. Supervisor	1.00	1.00	1.00	1.00	
7693 - Ops & Maint. Technician	0.00	1.00	1.00	1.00	
6104 - Storeroom Assistant	1.00	1.00	1.00	1.00	
6100 - Stores Clerk	1.00	1.00	1.00	1.00	
5132 - Laboratory Analyst	1.00	1.00	1.00	1.00	
5031 - Lab Technician I	2.00	2.00	2.00	2.00	
2888 - NERC Compliance Officer	1.00	1.00	1.00	1.00	
2695 - Power Plant Operator IV	5.00	5.00	5.00	5.00	
2640 - NERC Balancing Auth. Oprtr	7.00	7.00	7.00	7.00	
2637 - Power Plant Tech Supv.	1.00	1.00	1.00	1.00	
2636 - Power Production Supt.	1.00	1.00	1.00	1.00	
2635 - Asst. Power Production Supt.	2.00	2.00	2.00	2.00	
2633 - Power Plant Oper. III	4.00	4.00	4.00	4.00	
2632 - Power Plant Operator II	6.00	6.00	6.00	6.00	
2631 - Power Plant Operator I	4.00	4.00	4.00	4.00	
2429 - Utility Maint. Mechanic III	2.00	2.00	2.00	2.00	
2426 - Utility Maintenance Supv.	2.00	2.00	2.00	2.00	
2422 - Utility Maint. Mechanic I	2.00	2.00	2.00	2.00	
2421 - Utility Maint. Mechanic II	2.00	2.00	2.00	2.00	
2324 - Instrument Technician	1.00	1.00	1.00	1.00	
2303 - Equipment Operator III	1.00	1.00	1.00	1.00	
2302 - Equipment Operator II	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
1002 - Admin. Support Assistant II	1.00	1.00	1.00	1.00	
Total Personnel	50.00	51.00	51.00	51.00	
Permanent Full-Time	50.00	51.00	51.00	51.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	50.00	51.00	51.00	51.00	



City of Columbia - Electric Transmission & Distribution

81.90 FTE Positions



* Position not included in Transmission or Distribution's FTE count.
 ** Positions are budgeted in various Water and Electric divisions

DESCRIPTION

This division handles all of the electrical system beyond the production facilities, as well as the general warehousing and building facilities for the distribution operation. This division is responsible for all line crews and electric construction and maintenance of transmission lines, substations, distribution lines and fiber optic communication system. This division installs all underground lines, services, transformers and electric meters. The personnel install and maintain the City street lights. Meter testing is handled by this division as well as all customer turn-ons and turn-offs. A distribution dispatching center for water and electric crews is operated during normal working hours. Tree trimming and line clearance work is done by contractors, and inspection personnel are in this division. This division also operates the Water and Light garage and vehicle maintenance facilities, and warehouse.

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes funds for the normal operation and maintenance of the division.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 4,917,013	\$ 5,153,894	\$ 4,877,809	\$ 5,053,540	(1.9%)
Power Supply	0	0	0	0	
Supplies and Materials	1,148,329	1,380,975	1,245,419	1,375,467	(0.4%)
Travel and Training	40,496	65,686	62,403	65,686	0.0%
Intragovernmental Charges	118,839	152,419	152,419	178,212	16.9%
Utilities, Services, & Misc.	1,784,181	2,150,754	1,825,238	2,214,558	3.0%
Capital	484,668	408,500	378,593	711,000	74.1%
Other	0	0	0	0	
Total	\$ 8,493,526	\$ 9,312,228	\$ 8,541,881	\$ 9,598,463	3.1%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
6103 - Stores Supervisor	0.60	0.60	0.60	0.60	
6102 - Stores Clerk	1.80	1.80	1.80	1.80	
6101 - Storeroom Assistant	1.80	1.80	1.80	1.80	
5110/5100 - Eng. Spec II/Engr. II	1.00	0.00	0.00	0.00	
2883 - Utility Service Worker III	0.50	0.50	0.50	0.50	
2882 - Utility Service Worker II*	1.00	1.00	1.00	1.00	
2881 - Utility Service Worker I	1.50	1.50	1.50	1.60	0.10
2877 - Meter Reading Supervisor	0.60	0.60	0.60	0.60	
2875 - Asst. Meter Reading Supv.	0.60	0.60	0.60	0.60	
2871 - Mobile Meter Reader*	0.60	0.60	0.60	0.60	
2870 - Meter Reader	4.20	4.20	4.20	4.20	
2860 - Electronic Data Specialist	1.00	1.00	1.00	1.00	
2855 - Electric Distr. Manager	1.00	1.00	1.00	1.00	
2851 - Electric Distr. Coordinator	1.00	1.00	1.00	1.00	
2850 - Asst. Elec. Distr. Coord.	1.00	1.00	1.00	1.00	
2803 - Electric Meter Repair Supv.	1.00	1.00	1.00	1.00	
2801 - Electric Meter Repair Worker	3.00	3.00	3.00	3.00	
2770 - Elec. Services Superintndnt.	1.00	1.00	1.00	1.00	
2730 - Line Superintendent	2.00	2.00	2.00	2.00	
2710 - Line Supervisor II	7.00	7.00	7.00	7.00	
2705 - Line Supervisor I	4.00	4.00	4.00	4.00	
2703/2701 Lineworker/App Linewrkr	26.00	26.00	26.00	26.00	
2432 - Utility Locator Supervisor	1.00	1.00	1.00	1.00	
2431 - Utility Locator	3.00	3.00	3.00	3.00	
2337 - Substation Repair Supt.	1.00	1.00	1.00	1.00	
2335 - Substation Technician Supv.	3.00	3.00	3.00	3.00	
2333/2334 Substn. Tech./App S.T.	3.00	3.00	3.00	3.00	
2302 - Equipment Operator II	3.00	3.00	3.00	3.00	
2301 - Equipment Operator I	0.60	0.60	0.60	0.60	
2298 - Equipment Operator III	2.00	2.00	2.00	2.00	
2332 - Comm. Tech Supervisor	0.00	1.00	1.00	1.00	
2331 - Comm. Technician	0.00	1.00	1.00	1.00	
2104 - Vehicle Maintenance Supr. I	0.00	1.00	1.00	1.00	
2103 - Vehicle Mechanic	1.00	0.00	0.00	0.00	
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
Total Personnel	80.80	81.80	81.80	81.90	0.10
Permanent Full-Time	80.80	81.80	81.80	81.90	0.10
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	80.80	81.80	81.80	81.90	0.10

*In FY 2009 (1) Vehicle Mechanic was reclassified to a Vehicle Maintenance Supervisor I.

MAJOR PROJECTS

This budget provides funds for the capital improvements in the Electric Utility.

HIGHLIGHTS / GOALS

The 2006 ballot issue provided funding for much needed expansion and maintenance of the electric system. Projects planned for FY2010 will follow the outline provided by the ballot issue. Additional projects have been identified and will be funded from enterprise revenues. These capital investments in the electric system will help insure continued reliable service.

FISCAL IMPACT

This includes the major capital improvements that are outlined in our Capital Improvement Program.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 1,253,556	\$ 600,000	\$ 880,000	\$ 1,000,000	66.7%
Power Supply	0	0	0	0	
Supplies and Materials	649	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	1,701,042	2,400,000	2,400,000	1,400,000	(41.7%)
Capital	9,796,612	7,085,700	7,085,700	10,388,796	46.6%
Other	0	0	0	0	
Total	\$ 12,751,859	\$ 10,085,700	\$ 10,365,700	\$ 12,788,796	26.8%

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