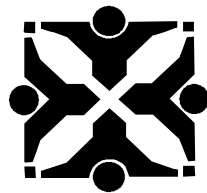


Railroad Fund

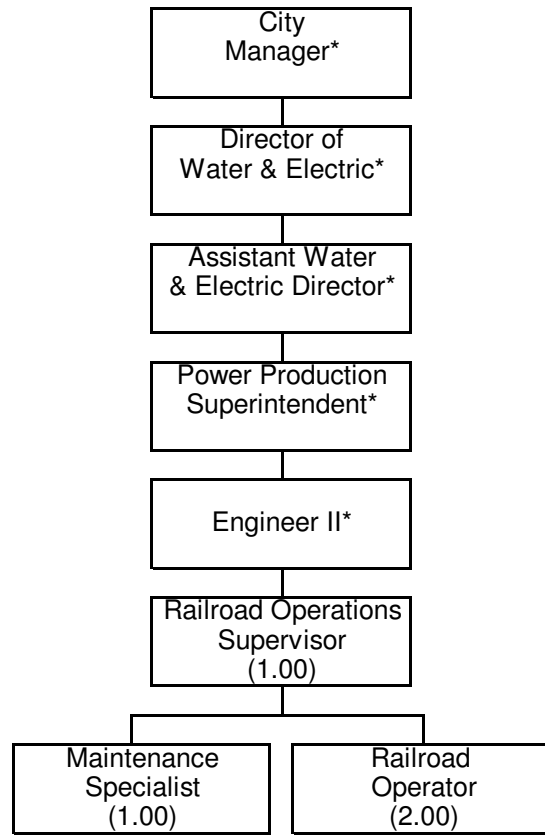


City of Columbia
Columbia, Missouri



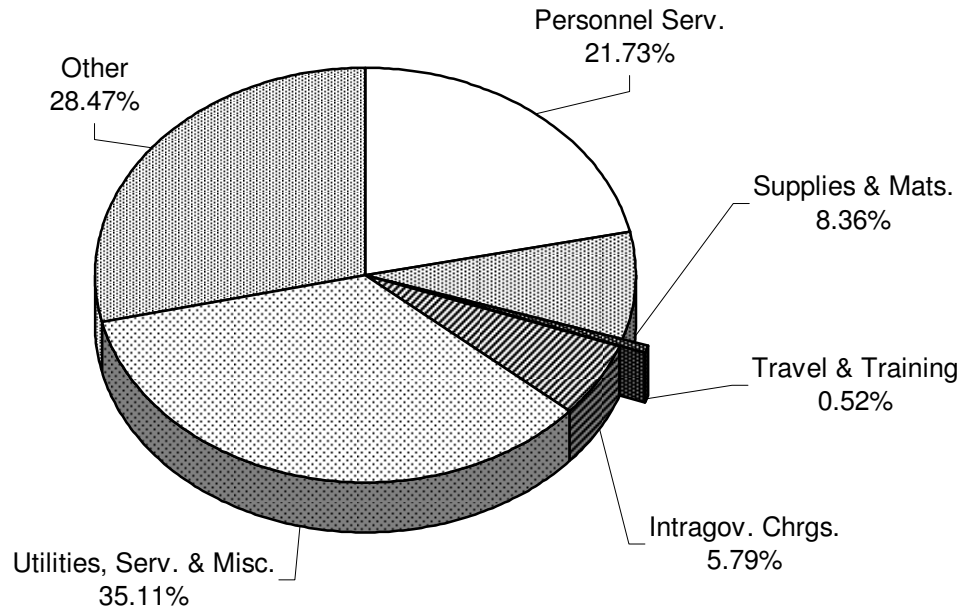
City of Columbia - Railroad

4.00 FTE Positions



* Positions not included in Railroad's FTE count

Railroad Fund FY 2011



APPROPRIATIONS

	Actual FY 2009	Budget FY 2010	Estimated FY 2010	Proposed FY 2011	% Change From Budget FY 2010
Personnel Services	\$ 259,940	\$ 275,867	\$ 262,406	\$ 276,854	0.4%
Supplies & Materials	101,555	97,065	93,460	106,555	9.8%
Travel & Training	3,986	6,660	6,545	6,660	0.0%
Intragovernmental Charges	72,155	77,080	77,080	73,781	(4.3%)
Utilities, Services & Misc.	427,734	364,712	356,543	447,266	22.6%
Capital	408,123	0	0	0	
Other	353,791	364,000	364,883	362,720	(0.4%)
Total	1,627,284	1,185,384	1,160,917	1,273,836	7.5%
Summary					
Operating Expenses	587,870	621,384	593,631	621,116	(0.0%)
Non-Operating Expenses	318,463	330,000	332,403	330,000	0.0%
Debt Service	35,328	34,000	34,883	32,720	(3.8%)
Capital Additions	0	0	0	0	
Capital Projects	685,623	200,000	200,000	290,000	45.0%
Total Expenses	\$ 1,627,284	\$ 1,185,384	\$ 1,160,917	\$ 1,273,836	7.5%

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DEPARTMENT DESCRIPTION

This fund is responsible for the operation and maintenance of the short line Columbia Terminal Railroad (COLT).

DEPARTMENT OBJECTIVES

To provide the customers of the Columbia Terminal Railroad with safe, reliable, and efficient rail service.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

Rail traffic has fluctuated due to the economic slowdown. Traffic is projected to stabilize in FY 2011.

AUTHORIZED PERSONNEL

	<u>Actual FY 2009</u>	<u>Budget FY 2010</u>	<u>Estimated FY 2010</u>	<u>Proposed FY 2011</u>	<u>Position Changes</u>
Railroad Fund Operations	5.00	4.00	4.00	4.00	
Total Personnel	5.00	4.00	4.00	4.00	
Permanent Full-Time	5.00	4.00	4.00	4.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	5.00	4.00	4.00	4.00	

* Performance Measurements are located on page 595 in the appendix.

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DESCRIPTION

This fund is responsible for the operation and maintenance of the short line Columbia Terminal Railroad (COLT).

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes funds to meet the operation and maintenance requirements of the existing rail traffic.

BUDGET DETAIL

	Actual FY 2009	Budget FY 2010	Estimated FY 2010	Proposed FY 2011	Percent Change
Personnel Services	\$ 236,095	\$ 265,867	\$ 252,406	\$ 266,854	0.4%
Supplies and Materials	101,555	97,065	93,460	106,555	9.8%
Travel and Training	3,986	6,660	6,545	6,660	0.0%
Intragovernmental Charges	72,155	77,080	77,080	73,781	(4.3%)
Utilities, Services, & Misc.	174,079	174,712	166,543	167,266	(4.3%)
Capital	0	0	0	0	
Other	353,791	364,000	364,883	362,720	(0.4%)
Total	\$ 941,661	\$ 985,384	\$ 960,917	\$ 983,836	(0.2%)

AUTHORIZED PERSONNEL

	Actual FY 2009	Budget FY 2010	Estimated FY 2010	Proposed FY 2011	Position Changes
2628 - Railroad Operations Supv.	1.00	1.00	1.00	1.00	
2626 - Railroad Operator	2.00	2.00	2.00	2.00	
2620 - Railroad Administrator	1.00	0.00	0.00	0.00	
2410 - Maintenance Specialist	1.00	1.00	1.00	1.00	
Total Personnel	5.00	4.00	4.00	4.00	
Permanent Full-Time	5.00	4.00	4.00	4.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	5.00	4.00	4.00	4.00	

MAJOR PROJECTS

All projects are outlined in the CIP document.

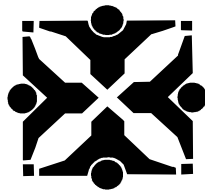
FISCAL IMPACT

CIP funding comes from a capital charge on coal deliveries and targets rail bed improvements. These are the CIP projects that replace ties, rails, and improve the rail line surface.

BUDGET DETAIL

	Actual FY 2009	Budget FY 2010	Estimated FY 2010	Proposed FY 2011	Percent Change
Personnel Services	\$ 23,845	\$ 10,000	\$ 10,000	\$ 10,000	0.0%
Supplies and Materials	0	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	253,655	190,000	190,000	280,000	47.4%
Capital	408,123	0	0	0	
Other	0	0	0	0	
Total	\$ 685,623	\$ 200,000	\$ 200,000	\$ 290,000	45.0%

Water & Electric Utility Fund



City of Columbia
Columbia, Missouri

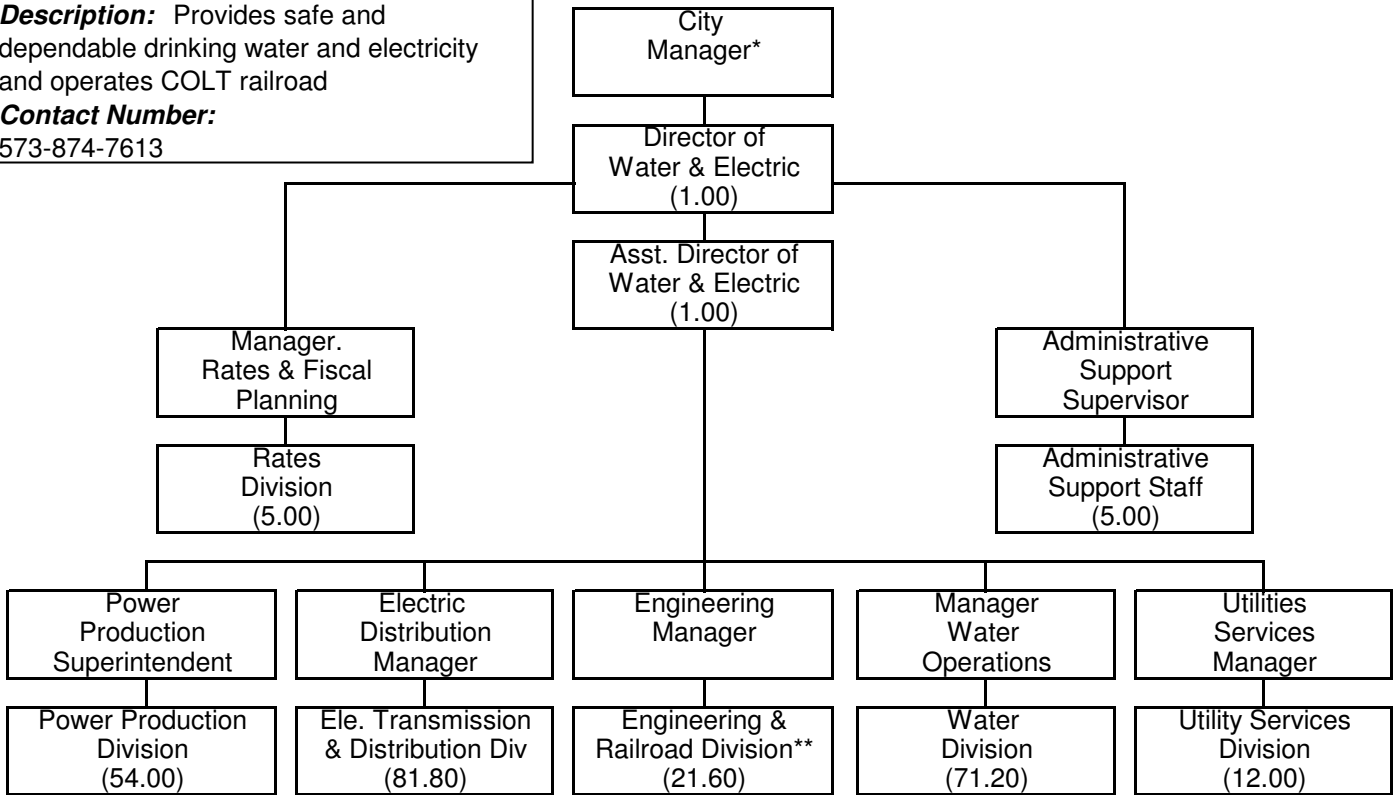


City of Columbia - Water and Electric Department

252.60 FTE Positions

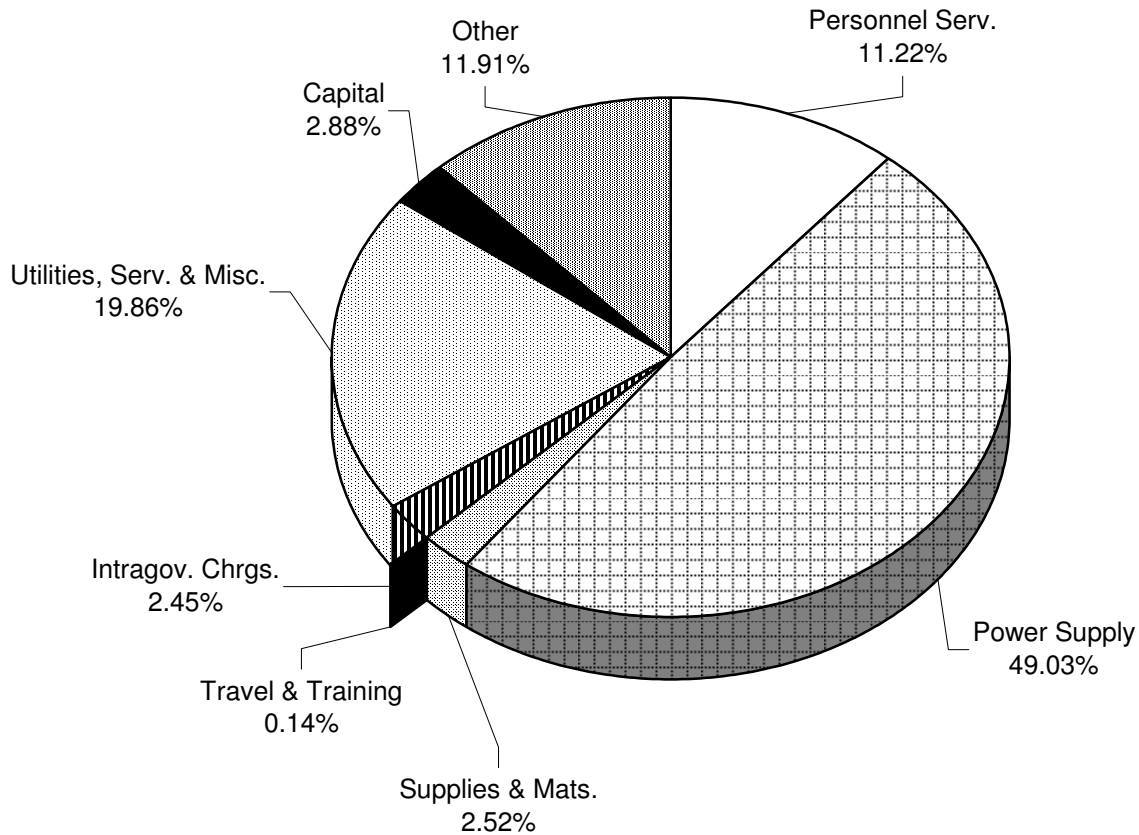


Director of Water and Electric:
Description: Provides safe and dependable drinking water and electricity and operates COLT railroad
Contact Number:
 573-874-7613



* Position not included in Water & Electric's FTE count.
 ** Railroad FTE counts are recorded in the Railroad section.

Water & Electric Utility Fund - Summary FY 2011



APPROPRIATIONS

	Actual FY 2009	Budget FY 2010	Estimated FY 2010	Proposed FY 2011	% Change From Budget FY 2010
Personnel Services	\$ 17,283,897	\$ 17,801,969	\$ 17,539,860	\$ 18,318,578	2.9%
Power Supply	67,413,243	81,917,000	77,764,000	80,057,100	(2.3%)
Supplies & Materials	3,799,915	3,930,834	3,913,789	4,120,918	4.8%
Travel & Training	157,122	219,069	183,109	224,469	2.5%
Intragovernmental Charges	3,442,442	3,686,253	3,686,253	4,003,626	8.6%
Utilities, Services & Misc.	21,447,743	34,122,324	32,403,393	32,421,838	(5.0%)
Capital	8,590,749	33,284,477	33,164,239	4,699,400	(85.9%)
Other	16,433,249	18,540,720	18,059,000	19,445,474	4.9%
Total	\$ 138,568,360	\$ 193,502,646	\$ 186,713,643	\$ 163,291,403	(15.6%)
Summary					
Operating Expenses	99,094,026	116,286,854	110,077,809	117,631,929	1.2%
Non-Operating Expenses	22,051,305	24,456,700	23,830,700	26,234,624	7.3%
Debt Service	5,940,891	6,833,720	7,000,000	6,354,150	(7.0%)
Capital Additions	814,877	1,021,700	901,462	760,500	(25.6%)
Capital Projects	10,667,261	44,903,672	44,903,672	12,310,200	(72.6%)
Total Expenses	\$ 138,568,360	\$ 193,502,646	\$ 186,713,643	\$ 163,291,403	(15.6%)

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DEPARTMENT DESCRIPTION

The Water and Electric Utility provides the citizens of Columbia with a safe and dependable supply of drinking water and electricity.

DEPARTMENT OBJECTIVES

To provide the citizens of Columbia with service in the most effective and efficient manner possible to assure a dependable supply at the best possible cost.

AUTHORIZED PERSONNEL

	<u>Actual FY 2009</u>	<u>Budget FY 2010</u>	<u>Estimated FY 2010</u>	<u>Proposed FY 2011</u>	<u>Position Changes</u>
Water Utility	80.00	79.90	81.10	82.40	1.30
Electric Utility	166.60	166.70	168.50	170.20	1.70
Total Personnel	246.60	246.60	249.60	252.60	3.00
Permanent Full-Time	246.00	246.00	249.00	252.00	3.00
Permanent Part-Time	0.60	0.60	0.60	0.60	
Total Permanent	246.60	246.60	249.60	252.60	3.00

* Performance Measurements are located on page 597 in the appendix.

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DESCRIPTION

The Water Utility is responsible for the supply of safe drinking water and fire protection service to the City, by providing production, treatment, and distribution systems. The utility operates a well field in the Missouri River bottoms, the McBaine Water Treatment Plant, the Hillsdale, West Ash and South Pump Stations, elevated water towers, and a distribution system. The personnel test and set meters, install and maintain fire hydrants, operate a laboratory and water testing facility, perform all maintenance on towers, lines, leak repair, customer service calls, flush mains and service valves, and maintain a backflow prevention system. Crews do some extension of water mains; however, most are contracted due to the large amounts of machinery and personnel required. The Water Utility serves over 45,000 customers.

HIGHLIGHTS / SIGNIFICANT CHANGES

A 10% revenue increase is included. Of that amount, 5% is to address debt service requirements of the water bond issue passed by voters in August 2008. The other 5% is to address the increased cost of materials and services used by the utility to operate and maintain the existing system.

BUDGET DETAIL

	Actual FY 2009	Budget FY 2010	Estimated FY 2010	Proposed FY 2011	Percent Change
Personnel Services	\$ 5,177,298	\$ 5,170,867	\$ 4,962,084	\$ 5,267,988	1.9%
Supplies & Materials	1,688,668	1,684,272	1,504,705	1,702,290	1.1%
Travel & Training	24,054	27,464	27,034	27,464	0.0%
Intragovernmental Charges	1,303,766	1,374,884	1,374,884	1,470,012	6.9%
Utilities, Services & Misc.	7,321,120	16,153,909	15,737,894	13,758,540	(14.8%)
Capital	1,386,224	1,139,681	1,131,502	982,900	(13.8%)
Other	4,451,018	5,708,720	5,068,000	5,227,367	(8.4%)
Total	21,352,148	31,259,797	29,806,103	28,436,561	(9.0%)
Summary					
Operating Expenses	11,480,907	11,088,801	10,284,006	12,000,694	8.2%
Non-Operating Expenses	5,056,238	5,513,700	5,311,700	5,676,765	3.0%
Debt Service	1,900,879	2,866,720	2,428,000	2,374,902	(17.2%)
Capital Additions	225,774	255,700	247,521	224,000	(12.4%)
Capital Projects	2,688,350	11,534,876	11,534,876	8,160,200	(29.3%)
Total Expenses	\$ 21,352,148	\$ 31,259,797	\$ 29,806,103	\$ 28,436,561	(9.0%)

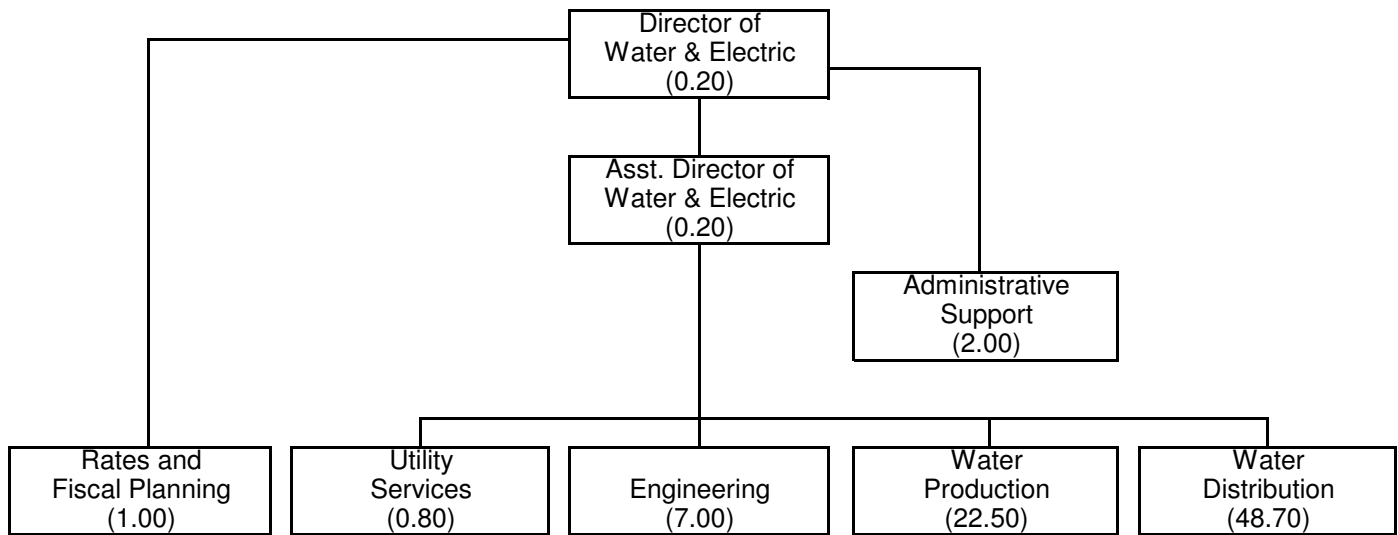
AUTHORIZED PERSONNEL

	Actual FY 2009	Budget FY 2010	Estimated FY 2010	Proposed FY 2011	Position Changes
Administration and General	11.80	11.80	12.00	11.20	-0.80
Production	19.50	19.50	20.50	22.50	2.00
Distribution	48.70	48.60	48.60	48.70	0.10
Total Personnel	80.00	79.90	81.10	82.40	1.30
Permanent Full-Time	80.00	79.90	81.10	82.40	1.30
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	80.00	79.90	81.10	82.40	1.30



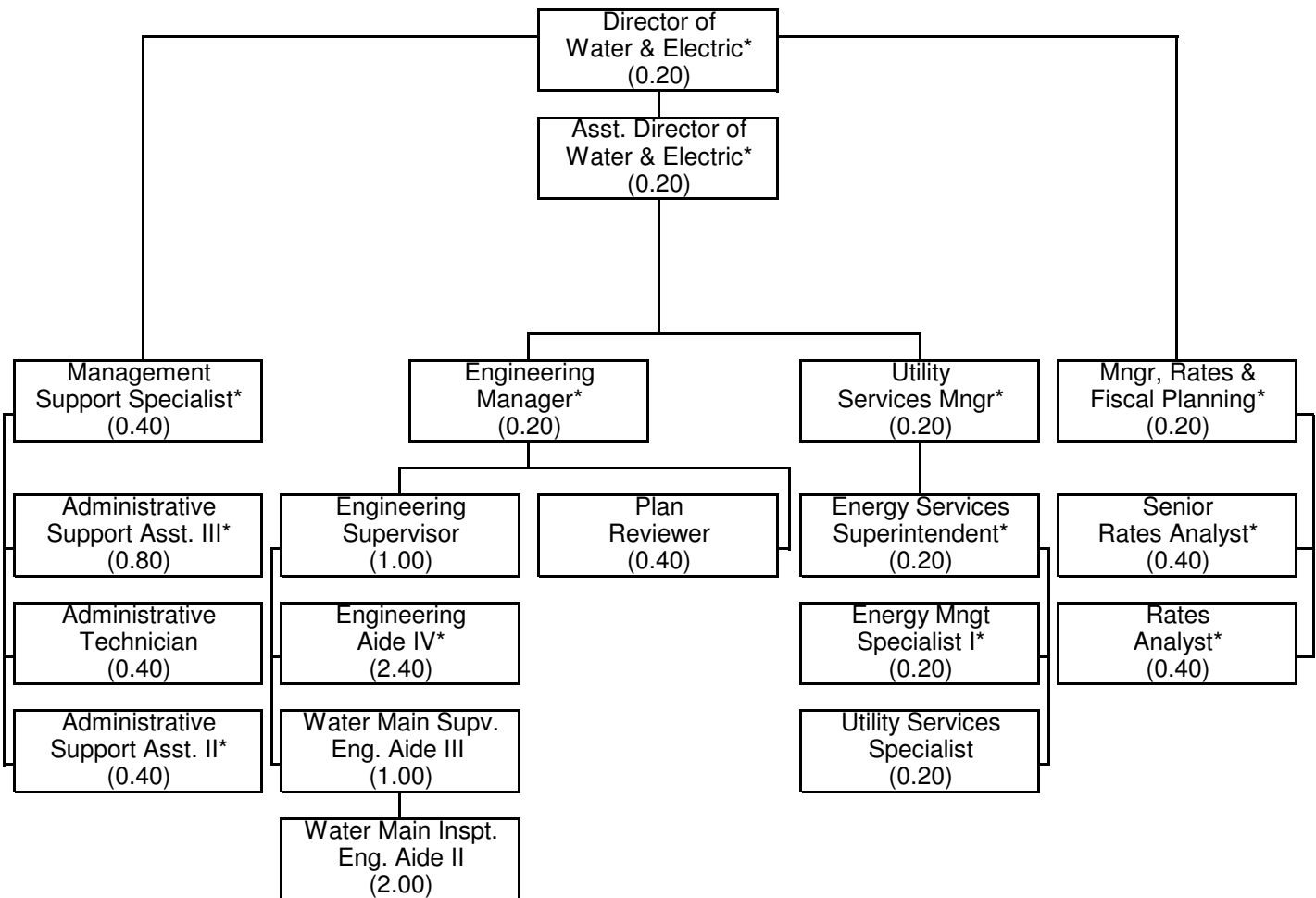
City of Columbia - Water and Electric (Water Summary)

82.40 FTE Positions





City of Columbia - Water Administration & General
11.20 FTE Positions



* Positions are budgeted in various Water and Electric divisions.

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DESCRIPTION

The Administrative Office is responsible for all operations of the utility. This office also includes the Engineering Division which is responsible for all extensions, planning, and layouts for construction crews, review of subdivision plans, and field review of all contract work. The Rates and Fiscal Planning Division works on the development of computer models which will provide budget projections, revenue and production requirements, rate design and cost of service studies. Also included in Administration is the Utility Services Division that is responsible for conservation and demand management programs, and marketing in general.

HIGHLIGHTS / SIGNIFICANT CHANGES

This budget includes funds for normal operation and maintenance. The administrative offices will be relocated to the renovated Daniel Boone Building during FY 2011.

BUDGET DETAIL

	Actual FY 2009	Budget FY 2010	Estimated FY 2010	Proposed FY 2011	Percent Change
Personnel Services	\$ 786,596	\$ 941,584	\$ 829,523	\$ 891,296	(5.3%)
Supplies and Materials	15,360	21,260	16,760	15,408	(27.5%)
Travel and Training	5,450	6,864	3,914	6,864	0.0%
Intragovernmental Charges	1,123,370	1,153,500	1,153,500	1,233,314	6.9%
Utilities, Services, & Misc.	2,758,152	3,177,697	2,813,747	3,314,118	4.3%
Capital	23,799	0	0	0	
Other	4,451,018	5,708,720	5,068,000	5,227,367	(8.4%)
Total	\$ 9,163,745	\$ 11,009,625	\$ 9,885,444	\$ 10,688,367	(2.9%)

AUTHORIZED PERSONNEL

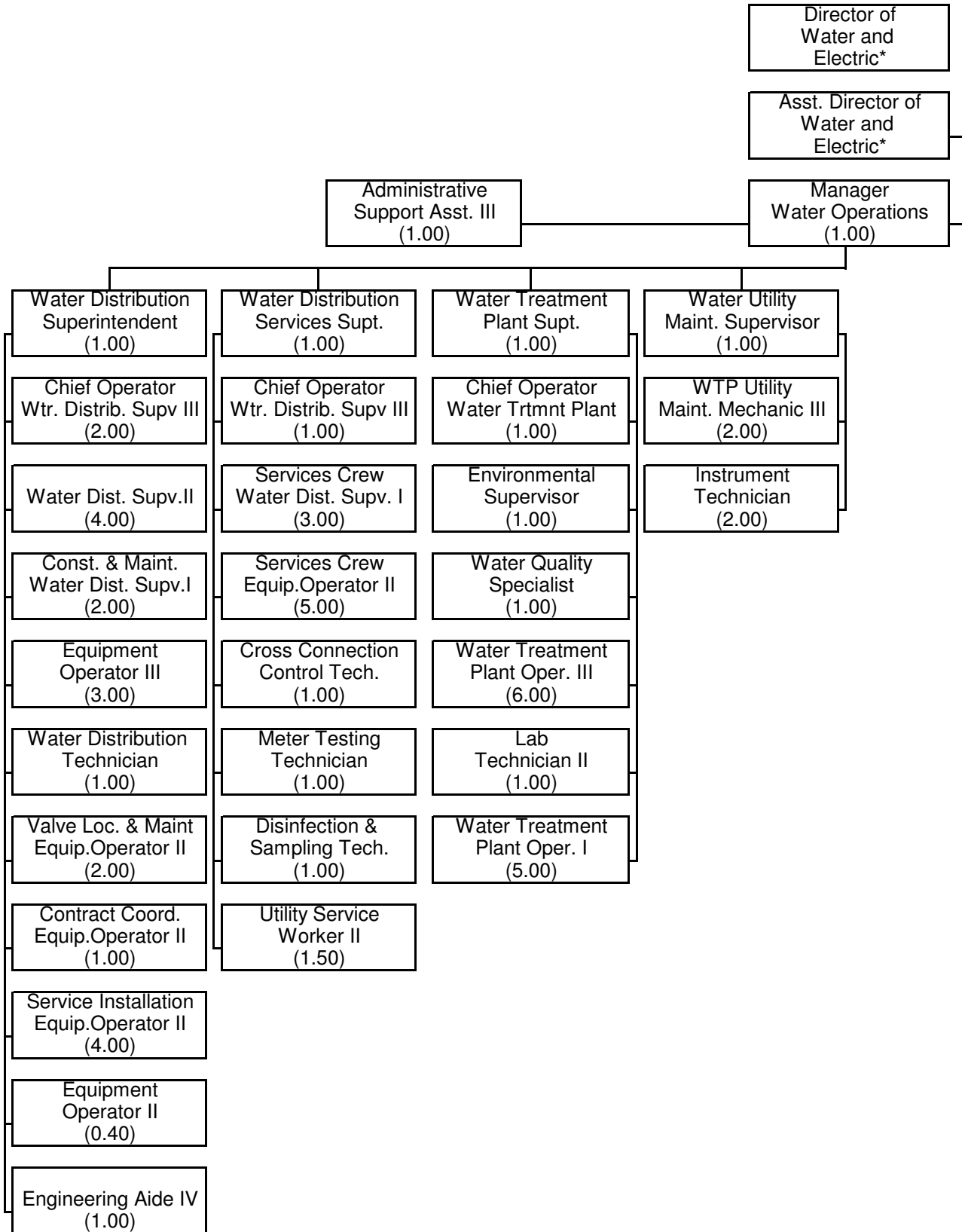
	Actual FY 2009	Budget FY 2010	Estimated FY 2010	Proposed FY 2011	Position Changes
5110/5100 - Eng Spec II/Engr. II	1.00	1.00	1.00	0.00	(1.00)
5109 - Engineering Supervisor	1.00	1.00	1.00	1.00	
5108 - Engineering Manager	0.20	0.20	0.20	0.20	
5004 - Engineering Aide IV	2.40	2.40	2.40	2.40	
5003 - Engineering Aide III	1.00	1.00	1.00	1.00	
5002 - Engineering Aide II	1.00	1.00	1.00	2.00	1.00
4800 - Utility Services Specialist	0.20	0.20	0.20	0.20	
4521 - Energy Technician	0.40	0.40	0.40	0.00	(0.40)
4518 - Energy Services Superintendent	0.20	0.20	0.20	0.20	
4514 - Utilities Services Manager	0.20	0.20	0.20	0.20	
4512 - Energy Management Spec. II	0.20	0.20	0.20	0.00	(0.20)
4511 - Energy Management Spec. I	0.40	0.40	0.40	0.20	(0.20)
4503 - Mgr. Rates/Fiscal Planning	0.20	0.20	0.20	0.20	
4502 - Senior Rate Analyst	0.40	0.40	0.40	0.40	
4501 - Rate Analyst	0.40	0.40	0.40	0.40	
4203 - Management Support Specialist*	0.00	0.00	0.00	0.40	0.40
4102 - Plan Reviewer	0.40	0.40	0.40	0.40	
2990 - Director of Water and Light	0.20	0.20	0.20	0.20	
2980 - Asst. Director of Water and Light	0.00	0.00	0.20	0.20	
1400 - Administrative Technician	0.40	0.40	0.40	0.40	
1004 - Administrative Support Supv.*	0.40	0.40	0.40		(0.40)
1003 - Admin. Support Assistant III	0.80	0.80	0.80	0.80	
1002 - Admin. Support Assistant II	0.40	0.40	0.40	0.40	
Total Personnel	11.80	11.80	12.00	11.20	(0.80)
Permanent Full-Time	11.80	11.80	12.00	11.20	(0.80)
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	11.80	11.80	12.00	11.20	(0.80)

*In FY 2011 the Administrative Support Supervisor was reclassified to a Management Support Specialist.



City of Columbia - Water Production & Distribution

71.20 FTE Positions

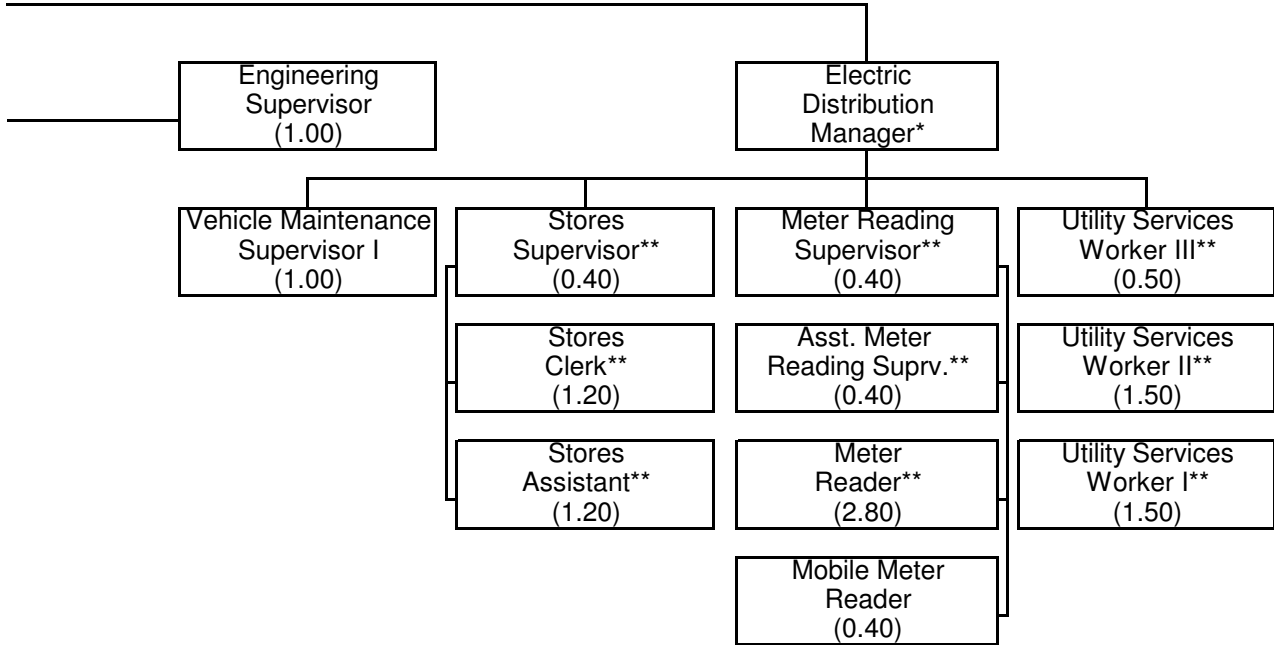


* Position not included in Production or Distribution's FTE counts.
 ** Positions are budgeted in various Water and Electric divisions and supervised by the Electric Distribution Manager.



City of Columbia - Water Production & Distribution

71.20 FTE Positions



* Position not included in Production or Distribution's FTE counts.
** Positions are budgeted in various Water and Electric divisions and supervised by the Electric Distribution Manager.

DESCRIPTION

This division is responsible for the production and treatment of water entering the distribution system. Duties include operation of the well fields, the water treatment plant and responsibility for operating a testing laboratory thereby assuring the highest quality water possible. Water treatment plant personnel are also responsible for monitoring and operating the distribution system pump stations and storage facilities.

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes funds for normal operation and maintenance plus an increase to cover the cost of changes in the purification process as required by regulation. An increase of two positions is shown in the budget. One is a transfer of duties from Electric Engineering and the second is a new Relief Operator to meet operation needs.

BUDGET DETAIL

	Actual FY 2009	Budget FY 2010	Estimated FY 2010	Proposed FY 2011	Percent Change
Personnel Services	\$ 1,349,922	\$ 1,340,194	\$ 1,322,108	\$ 1,486,642	10.9%
Supplies and Materials	926,234	988,900	903,515	1,003,900	1.5%
Travel and Training	8,320	9,700	12,220	9,700	0.0%
Intragovernmental Charges	34,253	39,930	39,930	39,621	(0.8%)
Utilities, Services, & Misc.	2,784,294	1,964,341	1,872,430	2,584,259	31.6%
Capital	23,850	116,000	116,000	93,000	(19.8%)
Other	0	0	0	0	
Total	\$ 5,126,873	\$ 4,459,065	\$ 4,266,203	\$ 5,217,122	17.0%

AUTHORIZED PERSONNEL

	Actual FY 2009	Budget FY 2010	Estimated FY 2010	Proposed FY 2011	Position Changes
5135 - Environmental Supervisor	0.00	0.00	1.00	1.00	
5132 - Laboratory Analyst*	1.00	1.00	1.00	1.00	
5109 - Engineering Supervisor	0.00	0.00	0.00	1.00	1.00
5032 - Lab Technician II	1.00	1.00	1.00	1.00	
2690 - Manager of Water Operations	0.50	0.50	0.50	0.50	
2660 - Water Plant Supt.	1.00	1.00	1.00	1.00	
2645 - Wtr Trtmnt Plant Chief Oper.	1.00	1.00	1.00	1.00	
2642/2643 - Wtr Trtmnt Plt Op. II/ III	5.00	5.00	5.00	6.00	1.00
2641 - Wtr Treatment Plant Oper I	5.00	5.00	5.00	5.00	
2426 - Utility Maint. Supervisor	1.00	1.00	1.00	1.00	
2425 - Utility Maint. Mechanic III	2.00	2.00	2.00	2.00	
2324 - Instrument Technician	2.00	2.00	2.00	2.00	
Total Personnel	19.50	19.50	20.50	22.50	2.00
Permanent Full-Time	19.50	19.50	20.50	22.50	2.00
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	19.50	19.50	20.50	22.50	2.00

DESCRIPTION

Responsible for providing safe, reliable distribution of the supply of water for individual consumption as well as fire protection to the citizens of Columbia. This task is accomplished through the operation of the Hillsdale, West Ash and South Pump Stations, elevated water towers, and the distribution systems. This division tests, sets meters, installs and maintains fire hydrants, maintains all towers, lines and service valves and responds to customer service calls. Water main extensions are performed by this division, as well as contracted out due to the specialized machinery and personnel required.

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes funds for the normal operation and maintenance of the division.

BUDGET DETAIL

	Actual FY 2009	Budget FY 2010	Estimated FY 2010	Proposed FY 2011	Percent Change
Personnel Services	\$ 2,498,758	\$ 2,493,089	\$ 2,414,453	\$ 2,590,050	3.9%
Supplies and Materials	747,074	674,112	584,430	682,982	1.3%
Travel and Training	10,284	10,900	10,900	10,900	0.0%
Intragovernmental Charges	146,143	181,454	181,454	197,077	8.6%
Utilities, Services, & Misc.	792,796	756,976	796,822	758,863	0.2%
Capital	178,125	139,700	131,521	131,000	(6.2%)
Other	0	0	0	0	
Total	\$ 4,373,180	\$ 4,256,231	\$ 4,119,580	\$ 4,370,872	2.7%

AUTHORIZED PERSONNEL

	Actual FY 2009	Budget FY 2010	Estimated FY 2010	Proposed FY 2011	Position Changes
6103 - Stores Supervisor	0.40	0.40	0.40	0.40	
6102 - Stores Clerk	1.20	1.20	1.20	1.20	
6101 - Storeroom Assistant	1.20	1.20	1.20	1.20	
5004 - Engineering Aide IV	1.00	1.00	1.00	1.00	
2883 - Utility Service Worker III	0.50	0.50	0.50	0.50	
2882 - Utility Service Worker II	3.00	3.00	3.00	3.00	
2881 - Utility Service Worker I	1.50	1.40	1.40	1.50	0.10
2877 - Meter Reading Supervisor	0.40	0.40	0.40	0.40	
2875 - Asst. Meter Reading Supv.	0.40	0.40	0.40	0.40	
2871 - Mobile Meter Reader	0.40	0.40	0.40	0.40	
2870 - Meter Reader	2.80	2.80	2.80	2.80	
2771 - Wtr. Distrib. Services Supt.	1.00	1.00	1.00	1.00	
2690 - Manager of Water Operations	0.50	0.50	0.50	0.50	
2655 - Water Distribution Supt.	1.00	1.00	1.00	1.00	
2317 - Water Dist. Supervisor III	3.00	3.00	3.00	3.00	
2316 - Wtr Distribution Supervisor II*	4.00	4.00	4.00	4.00	
2315 - Wtr Distribution Supervisor I*	5.00	5.00	5.00	5.00	
2312 - Wtr Distribution Technician	4.00	4.00	4.00	4.00	
2302 - Equipment Operator II	12.00	12.00	12.00	12.00	
2301 - Equipment Operator I	0.40	0.40	0.40	0.40	
2298 - Equipment Operator III	3.00	3.00	3.00	3.00	
2104 - Vehicle Maintenance Supr. I	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
Total Personnel	48.70	48.60	48.60	48.70	0.10
Permanent Full-Time	48.70	48.60	48.60	48.70	0.10
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	48.70	48.60	48.60	48.70	0.10

MAJOR PROJECTS

This budget provides funds for the capital improvements in the Water Utility.

HIGHLIGHTS / GOALS

The 2008 ballot issue provided funding for much needed maintenance of the water system. Projects planned for FY 2011 will follow the outline provided by the ballot issue. Additional projects have been identified and will be funded from enterprise revenues. These capital investments in the water system will help insure continued reliable service.

FISCAL IMPACT

FY 2011 will include the first of four 5% rate increases for the 2008 bonds. The budget includes the major capital improvements that are outlined in our Capital Improvement Program.

BUDGET DETAIL

	Actual FY 2009	Budget FY 2010	Estimated FY 2010	Proposed FY 2011	Percent Change
Personnel Services	\$ 542,022	\$ 396,000	\$ 396,000	\$ 300,000	(24.2%)
Supplies and Materials	0	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	985,878	10,254,895	10,254,895	7,101,300	(30.8%)
Capital	1,160,450	883,981	883,981	758,900	(14.1%)
Other	0	0	0	0	
Total	\$ 2,688,350	\$ 11,534,876	\$ 11,534,876	\$ 8,160,200	(29.3%)

DESCRIPTION

The Electric Utility provides the citizens of Columbia with a safe, reliable and cost effective electric supply. This requires the Department to operate and maintain the electric generating and distribution system to serve over 45,200 customers.

HIGHLIGHTS / SIGNIFICANT CHANGES

A 3% revenue increase is included to cover operation and maintenance costs of the system.

BUDGET DETAIL

	Actual FY 2009	Budget FY 2010	Estimated FY 2010	Proposed FY 2011	Percent Change
Personnel Services	\$ 12,106,599	\$ 12,631,102	\$ 12,577,776	\$ 13,050,590	3.3%
Power Supply	67,413,243	81,917,000	77,764,000	80,057,100	(2.3%)
Supplies & Materials	2,111,247	2,246,562	2,409,084	2,418,628	7.7%
Travel & Training	133,068	191,605	156,075	197,005	2.8%
Intragovernmental Charges	2,138,676	2,311,369	2,311,369	2,533,614	9.6%
Utilities, Services & Misc.	14,126,623	17,968,415	16,665,499	18,663,298	3.9%
Capital	7,204,525	32,144,796	32,032,737	3,716,500	(88.4%)
Other	11,982,231	12,832,000	12,991,000	14,218,107	10.8%
Total	117,216,212	162,242,849	156,907,540	134,854,842	(16.9%)
Summary					
Operating Expenses	87,613,119	105,198,053	99,793,803	105,631,235	0.4%
Non-Operating Expenses	16,995,067	18,943,000	18,519,000	20,557,859	8.5%
Debt Service	4,040,012	3,967,000	4,572,000	3,979,248	0.3%
Capital Additions	589,103	766,000	653,941	536,500	(30.0%)
Capital Projects	7,978,911	33,368,796	33,368,796	4,150,000	(87.6%)
Total Expenses	\$ 117,216,212	\$ 162,242,849	\$ 156,907,540	\$ 134,854,842	(16.9%)

AUTHORIZED PERSONNEL

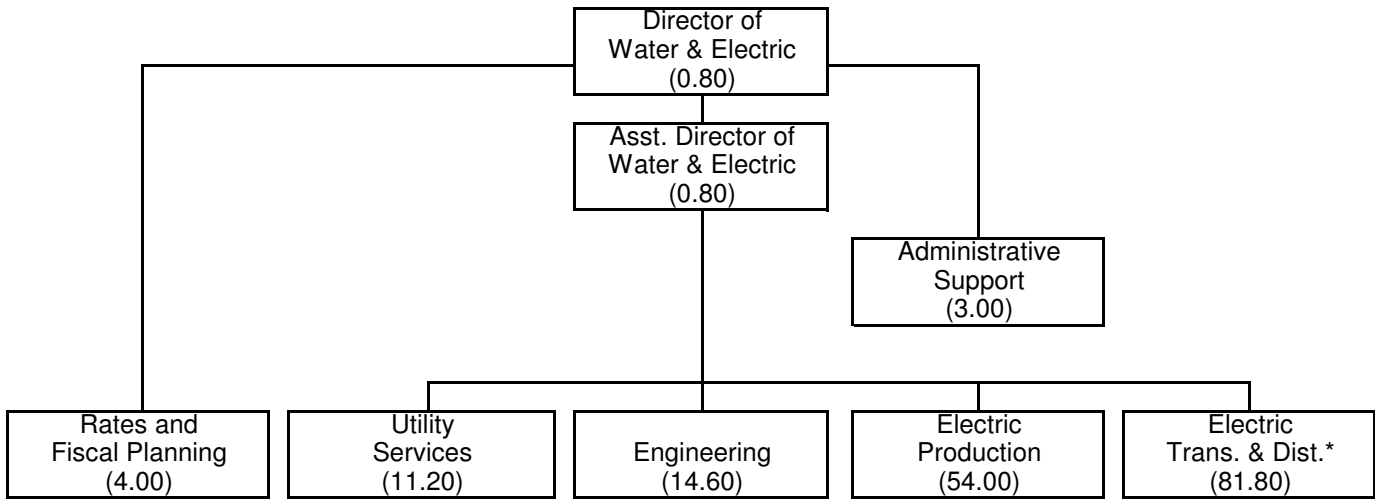
	Actual FY 2009	Budget FY 2010	Estimated FY 2010	Proposed FY 2011	Position Changes
Administration and General	33.80	33.80	35.60	34.40	-1.20
Production	51.00	51.00	51.00	54.00	3.00
Transmission and Distribution	81.80	81.90	81.90	81.80	-0.10
Total Personnel	166.60	166.70	168.50	170.20	1.70
Permanent Full-Time	166.00	166.10	167.90	169.60	1.70
Permanent Part-Time	0.60	0.60	0.60	0.60	
Total Permanent	166.60	166.70	168.50	170.20	1.70

* Performance Measurements are located on page 598 in the appendix.



City of Columbia - Water and Electric (Electric Summary)

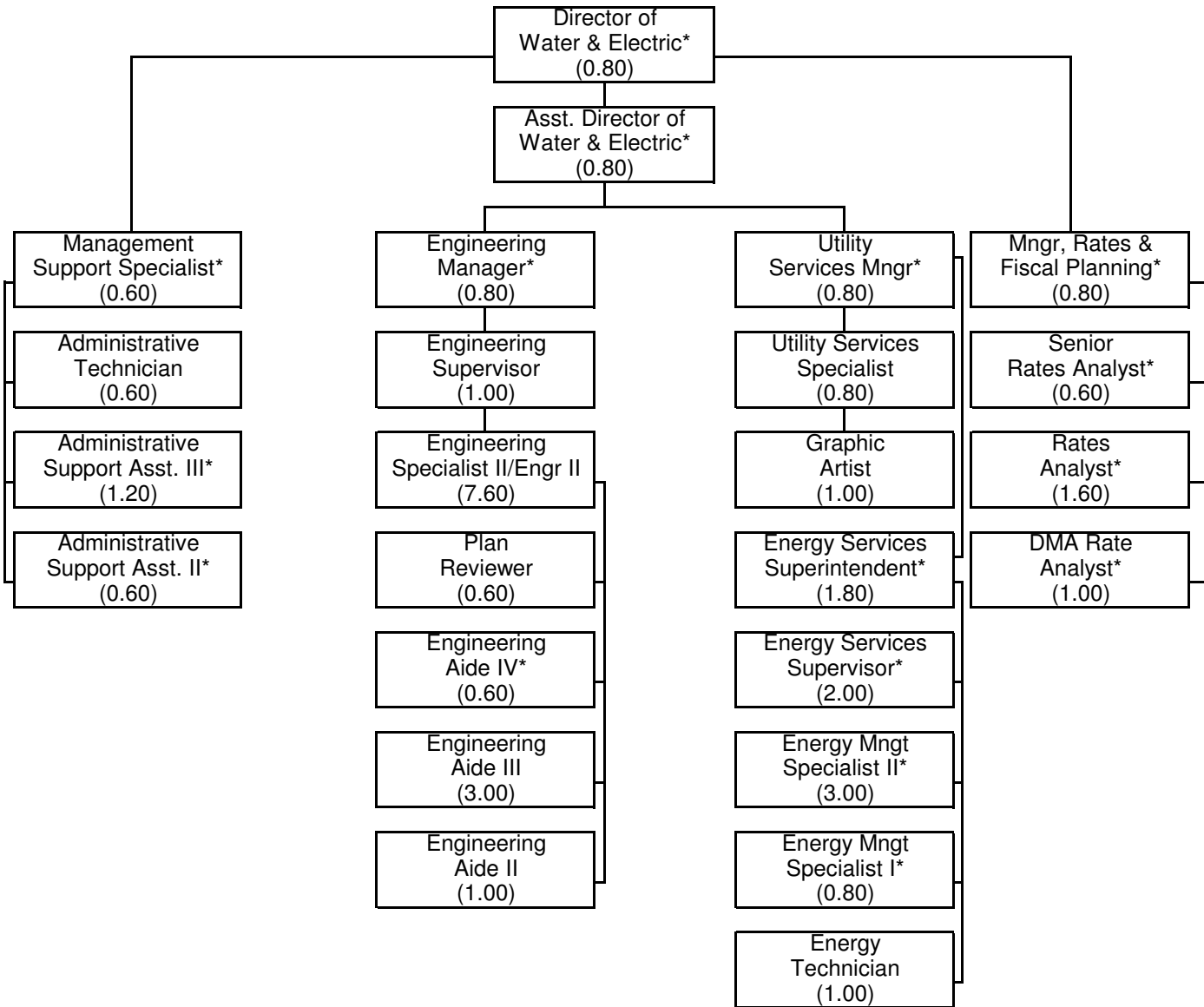
170.20 FTE Positions



* Trans. & Dist. - Transmission and Distribution



City of Columbia - Electric Administration & General
34.40 FTE Positions



* Positions are budgeted in various Water and Electric divisions.

DESCRIPTION

The Administrative office is responsible for all operations of the utility. This office also includes the Engineering Division which is responsible for extensions, planning and layouts for construction crews, review of subdivision plans, and field review of all contract work. This group also does long-range planning and coordinates the work of consultants. The Rates and Fiscal Planning Division functions somewhat as a corporate planning division. This group works on the development of computer models which will provide load forecasting, budget projections, revenue and production requirements, rate design and cost of service studies. Also included in Administration is the Utility Services Division that is responsible for conservation and demand management programs, and marketing in general.

HIGHLIGHTS / SIGNIFICANT CHANGES

This budget includes funds for normal operation and maintenance. The administrative offices will be relocated to the renovated Daniel Boone Building during FY 2011.

BUDGET DETAIL

	Actual FY 2009	Budget FY 2010	Estimated FY 2010	Proposed FY 2011	Percent Change
Personnel Services	\$ 2,198,910	\$ 2,999,948	\$ 2,352,978	\$ 2,986,564	(0.4%)
Power Supply	0	0	0	0	
Supplies and Materials	182,219	220,803	213,104	203,813	(7.7%)
Travel and Training	56,449	67,389	62,165	67,389	0.0%
Intragovernmental Charges	1,933,999	2,057,327	2,057,327	2,258,245	9.8%
Utilities, Services, & Misc.	10,809,446	13,208,253	12,278,674	13,735,523	4.0%
Capital	30,831	0	0	0	
Other	11,982,231	12,832,000	12,991,000	14,218,107	10.8%
Total	\$ 27,194,085	\$ 31,385,720	\$ 29,955,248	\$ 33,469,641	6.6%

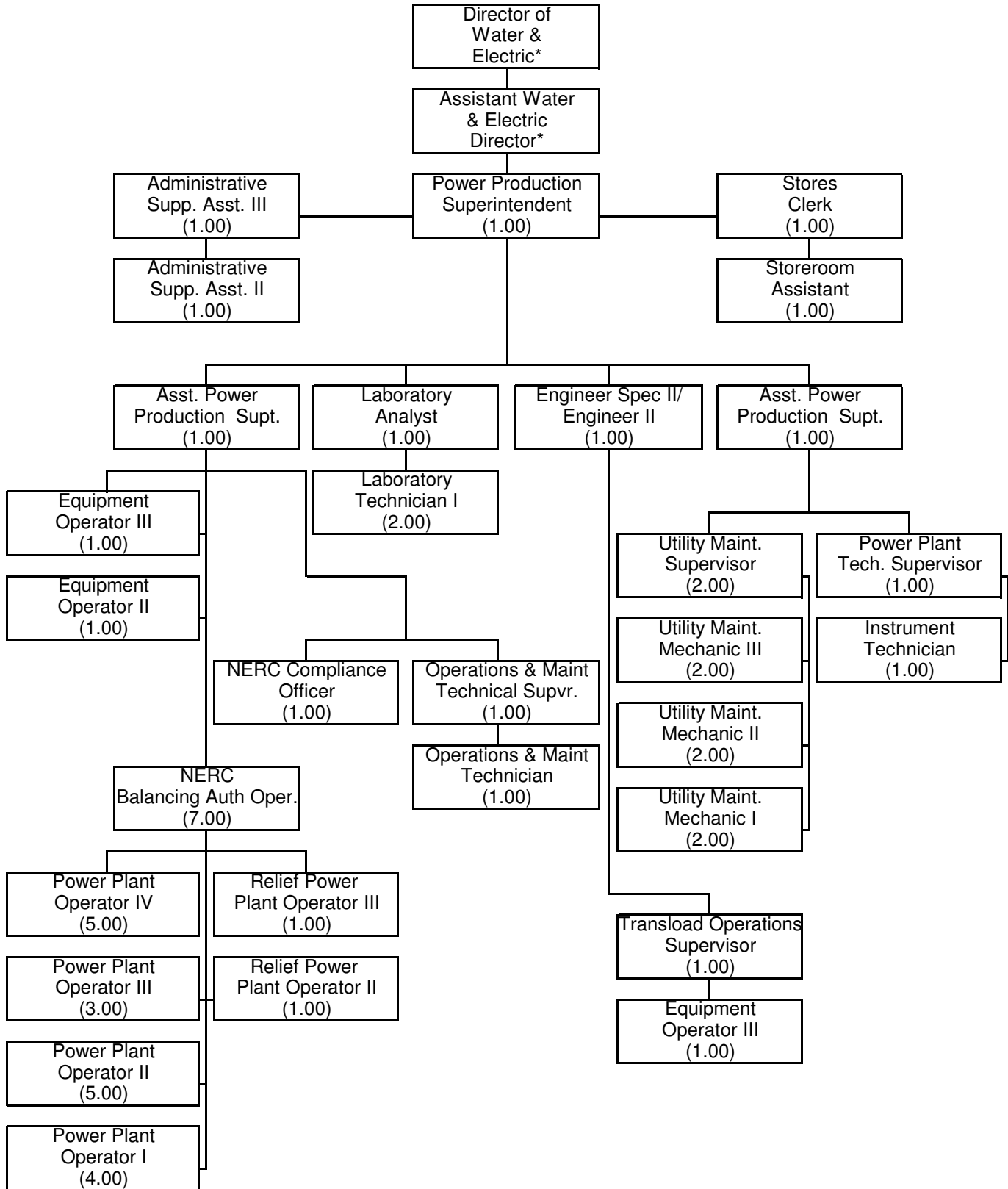
AUTHORIZED PERSONNEL					
	Actual FY 2009	Budget FY 2010	Estimated FY 2010	Proposed FY 2011	Position Changes
5110/5100 - Eng. Spec II/Engr. II	7.60	7.60	7.60	7.60	
5109 - Engineering Supervisor	2.00	2.00	2.00	1.00	(1.00)
5108 - Engineering Manager	0.80	0.80	0.80	0.80	
5004 - Engineering Aide IV	0.60	0.60	0.60	0.60	
5003 - Engineering Aide III	3.00	3.00	3.00	3.00	
5002 - Engineering Aide II	2.00	2.00	2.00	1.00	(1.00)
4803 - Graphic Artist	1.00	1.00	1.00	1.00	
4800 - Utility Services Specialist	0.80	0.80	0.80	0.80	
4521 - Energy Technician	0.60	0.60	0.60	1.00	0.40
4518 - Energy Services Superintendent	0.80	0.80	1.80	1.80	
4514 - Utilities Services Manager	0.80	0.80	0.80	0.80	
4513 - Energy Services Supervisor	2.00	2.00	2.00	2.00	
4512 - Energy Management Spec. II	2.80	2.80	2.80	3.00	0.20
4511 - Energy Management Spec. I	0.60	0.60	0.60	0.80	0.20
4503 - Mgr. Rates/Fiscal Planning	0.80	0.80	0.80	0.80	
4502 - Senior Rate Analyst	0.60	0.60	0.60	0.60	
4501 - Rate Analyst	2.60	2.60	2.60	2.60	
4203 - Management Support Specialist*	0.00	0.00	0.00	0.60	0.60
4102 - Plan Reviewer	0.60	0.60	0.60	0.60	
2990 - Director of Water and Light	0.80	0.80	0.80	0.80	
2980 - Asst. Director of Water and Light	0.00	0.00	0.80	0.80	
1400 - Administrative Technician	0.60	0.60	0.60	0.60	
1004 - Administrative Support Supv.*	0.60	0.60	0.60	0.00	(0.60)
1003 - Admin. Support Assistant III	1.20	1.20	1.20	1.20	
1002 - Admin. Support Assistant II	0.60	0.60	0.60	0.60	
Total Personnel	33.80	33.80	35.60	34.40	(1.20)
Permanent Full-Time	33.20	33.20	35.00	33.80	(1.20)
Permanent Part-Time	0.60	0.60	0.60	0.60	
Total Permanent	33.80	33.80	35.60	34.40	(1.20)

*In FY 2011 the Administrative Support Supervisor was reclassified to a Management Support Specialist.



City of Columbia - Electric Production Power Plant

54.00 FTE Positions



* Position not included in Power Plant's FTE count.

** Shifts consist of 8:00am-4:00pm, 4:00pm-12:00 midnight, 12:00-8:00am and a relief shift

DESCRIPTION

This division is responsible for the production of electricity for the citizens and the operation of the Municipal Power Plant. Personnel staff the City's generating station on a 24-hour per day basis. The maintenance crew performs all routine maintenance and repair work except for major overhauls and reconstruction. Personnel schedule delivery of coal, operate an industrial water treatment system, operate the boilers and turbine, cooling tower, and other equipment. A central dispatch office is operated on a 24-hour basis. Dispatching personnel arrange for and schedule all power purchases via various interconnections operated with other utilities and maintain an integrated operation with them. The Transload Facility has been added to the responsibilities of this division.

HIGHLIGHTS / SIGNIFICANT CHANGES

Two positions have been added to address the operational needs of the Transload Facility. The City began operating the facility in FY 2010 with temporary employees after the default of the previous operator. The City subsequently purchased the facility and this budget reflects the full operational needs of that addition. One position has been moved from electric engineering to electric production.

BUDGET DETAIL

	Actual FY 2009	Budget FY 2010	Estimated FY 2010	Proposed FY 2011	Percent Change
Personnel Services	\$ 3,290,868	\$ 3,577,614	\$ 3,633,180	\$ 3,816,462	6.7%
Power Supply	67,413,243	81,917,000	77,764,000	80,057,100	(2.3%)
Supplies and Materials	588,685	650,292	674,386	760,844	17.0%
Travel and Training	60,412	58,530	59,560	63,930	9.2%
Intragovernmental Charges	52,258	75,830	75,830	73,265	(3.4%)
Utilities, Services, & Misc.	1,174,405	1,555,604	1,184,317	2,496,482	60.5%
Capital	238,565	55,000	52,941	400,000	627.3%
Other	0	0	0	0	
Total	\$ 72,818,436	\$ 87,889,870	\$ 83,444,214	\$ 87,668,083	(0.3%)

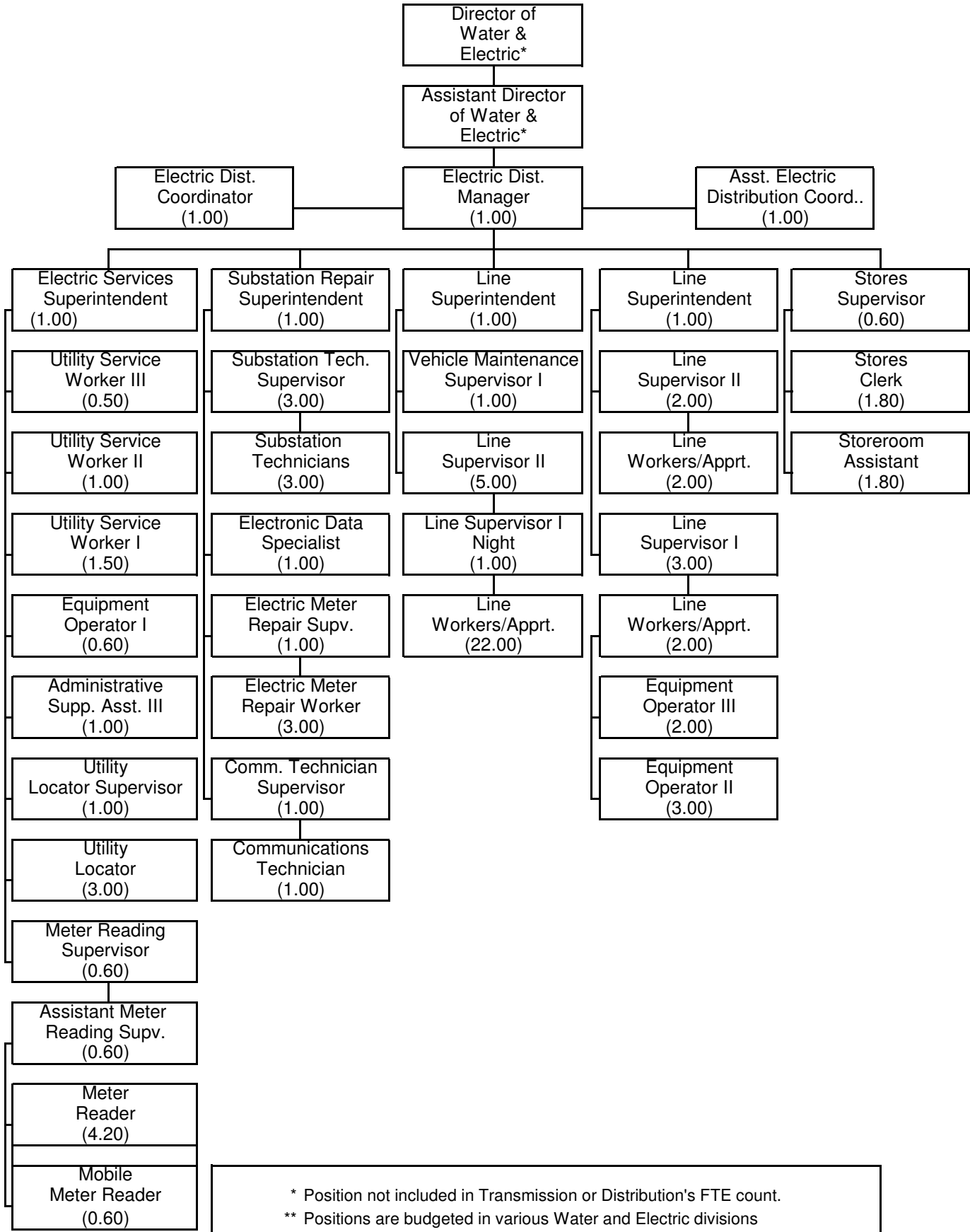
AUTHORIZED PERSONNEL

	Actual FY 2009	Budget FY 2010	Estimated FY 2010	Proposed FY 2011	Position Changes
7694 - Ops & Maint. Tech. Supervisor	1.00	1.00	1.00	1.00	
7693 - Ops & Maint. Technician	1.00	1.00	1.00	1.00	
6104 - Storeroom Assistant	1.00	1.00	1.00	1.00	
6100 - Stores Clerk	1.00	1.00	1.00	1.00	
5132 - Laboratory Analyst	1.00	1.00	1.00	1.00	
5110/5100 - Eng. Spec II/Engr. II	0.00	0.00	0.00	1.00	1.00
5031 - Lab Technician I	2.00	2.00	2.00	2.00	
2888 - NERC Compliance Officer	1.00	1.00	1.00	1.00	
2695 - Power Plant Operator IV	5.00	5.00	5.00	5.00	
2640 - NERC Balancing Auth. Oprtr	7.00	7.00	7.00	7.00	
2637 - Power Plant Tech Supv.	1.00	1.00	1.00	1.00	
2636 - Power Production Supt.	1.00	1.00	1.00	1.00	
2635 - Asst. Power Production Supt.	2.00	2.00	2.00	2.00	
2633 - Power Plant Oper. III	4.00	4.00	4.00	4.00	
2632 - Power Plant Operator II	6.00	6.00	6.00	6.00	
2631 - Power Plant Operator I	4.00	4.00	4.00	4.00	
2616 - Transload Operations Supervisor	0.00	0.00	0.00	1.00	1.00
2429 - Utility Maint. Mechanic III	2.00	2.00	2.00	2.00	
2426 - Utility Maintenance Supv.	2.00	2.00	2.00	2.00	
2422 - Utility Maint. Mechanic I	2.00	2.00	2.00	2.00	
2421 - Utility Maint. Mechanic II	2.00	2.00	2.00	2.00	
2324 - Instrument Technician	1.00	1.00	1.00	1.00	
2303 - Equipment Operator III	1.00	1.00	1.00	2.00	1.00
2302 - Equipment Operator II	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
1002 - Admin. Support Assistant II	1.00	1.00	1.00	1.00	
Total Personnel	51.00	51.00	51.00	54.00	3.00
Permanent Full-Time	51.00	51.00	51.00	54.00	3.00
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	51.00	51.00	51.00	54.00	3.00



City of Columbia - Electric Transmission & Distribution

81.80 FTE Positions



* Position not included in Transmission or Distribution's FTE count.
 ** Positions are budgeted in various Water and Electric divisions

DESCRIPTION

This division handles all of the electrical system beyond the production facilities, as well as the general warehousing and building facilities for the distribution operation. This division is responsible for all line crews and electric construction and maintenance of transmission lines, substations, distribution lines and fiber optic communication system. This division installs all underground lines, services, transformers and electric meters. The personnel install and maintain the City street lights. Meter testing is handled by this division as well as all customer turn-ons and turn-offs. A distribution dispatching center for water and electric crews is operated during normal working hours. Tree trimming and line clearance work is done by contractors, and inspection personnel are in this division. This division also operates the Water and Light garage and vehicle maintenance facilities, and warehouse.

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes funds for the normal operation and maintenance of the division.

BUDGET DETAIL

	Actual FY 2009	Budget FY 2010	Estimated FY 2010	Proposed FY 2011	Percent Change
Personnel Services	\$ 5,345,638	\$ 5,053,540	\$ 5,591,618	\$ 5,447,564	7.8%
Power Supply	0	0	0	0	
Supplies and Materials	1,340,343	1,375,467	1,521,594	1,453,971	5.7%
Travel and Training	16,207	65,686	34,350	65,686	0.0%
Intragovernmental Charges	152,419	178,212	178,212	202,104	13.4%
Utilities, Services, & Misc.	2,050,466	2,214,558	2,212,508	2,261,293	2.1%
Capital	319,707	711,000	601,000	136,500	(80.8%)
Other	0	0	0	0	
Total	\$ 9,224,780	\$ 9,598,463	\$ 10,139,282	\$ 9,567,118	(0.3%)

AUTHORIZED PERSONNEL

	Actual FY 2009	Budget FY 2010	Estimated FY 2010	Proposed FY 2011	Position Changes
6103 - Stores Supervisor	0.60	0.60	0.60	0.60	
6102 - Stores Clerk	1.80	1.80	1.80	1.80	
6101 - Storeroom Assistant	1.80	1.80	1.80	1.80	
2883 - Utility Service Worker III	0.50	0.50	0.50	0.50	
2882 - Utility Service Worker II*	1.00	1.00	1.00	1.00	
2881 - Utility Service Worker I	1.50	1.60	1.60	1.50	(0.10)
2877 - Meter Reading Supervisor	0.60	0.60	0.60	0.60	
2875 - Asst. Meter Reading Supv.	0.60	0.60	0.60	0.60	
2871 - Mobile Meter Reader*	0.60	0.60	0.60	0.60	
2870 - Meter Reader	4.20	4.20	4.20	4.20	
2860 - Electronic Data Specialist	1.00	1.00	1.00	1.00	
2855 - Electric Distr. Manager	1.00	1.00	1.00	1.00	
2851 - Electric Distr. Coordinator	1.00	1.00	1.00	1.00	
2850 - Asst. Elec. Distr. Coord.	1.00	1.00	1.00	1.00	
2803 - Electric Meter Repair Supv.	1.00	1.00	1.00	1.00	
2801 - Electric Meter Repair Worker	3.00	3.00	3.00	3.00	
2770 - Elec. Services Superintndnt.	1.00	1.00	1.00	1.00	
2730 - Line Superintendent	2.00	2.00	2.00	2.00	
2710 - Line Supervisor II	7.00	7.00	7.00	7.00	
2705 - Line Supervisor I	4.00	4.00	4.00	4.00	
2703/2701 Lineworker/App Linewrkr	26.00	26.00	26.00	26.00	
2432 - Utility Locator Supervisor	1.00	1.00	1.00	1.00	
2431 - Utility Locator	3.00	3.00	3.00	3.00	
2337 - Substation Repair Supt.	1.00	1.00	1.00	1.00	
2335 - Substation Technician Supv.	3.00	3.00	3.00	3.00	
2333/2334 Substn. Tech./App S.T.	3.00	3.00	3.00	3.00	
2302 - Equipment Operator II	3.00	3.00	3.00	3.00	
2301 - Equipment Operator I	0.60	0.60	0.60	0.60	
2298 - Equipment Operator III	2.00	2.00	2.00	2.00	
2332 - Comm. Tech Supervisor	1.00	1.00	1.00	1.00	
2331 - Comm. Technician	1.00	1.00	1.00	1.00	
2104 - Vehicle Maintenance Supr. I	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
Total Personnel	81.80	81.90	81.90	81.80	(0.10)
Permanent Full-Time	81.80	81.90	81.90	81.80	(0.10)
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	81.80	81.90	81.90	81.80	(0.10)

MAJOR PROJECTS

This budget provides funds for the capital improvements in the Electric Utility.

HIGHLIGHTS / GOALS

Funding of projects identified in the Capital Improvement Program will require the presentation of a ballot issue to voters during FY 2011. Projects funded with enterprise revenue are included in this budget. Additional project funding will depend on the outcome of the proposed ballot issue.

FISCAL IMPACT

This includes the major capital improvements that are outlined in our Capital Improvement Program.

BUDGET DETAIL

	Actual FY 2009	Budget FY 2010	Estimated FY 2010	Proposed FY 2011	Percent Change
Personnel Services	\$ 1,271,183	\$ 1,000,000	\$ 1,000,000	\$ 800,000	(20.0%)
Power Supply	0	0	0	0	
Supplies and Materials	0	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	92,306	990,000	990,000	170,000	(82.8%)
Capital	6,615,422	31,378,796	31,378,796	3,180,000	(89.9%)
Other	0	0	0	0	
Total	\$ 7,978,911	\$ 33,368,796	\$ 33,368,796	\$ 4,150,000	(87.6%)

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